

Council Meeting

| To: | Mayor and Council |
|-----------------------|--|
| Date: | February 5, 2018 |
| From: | Kimberley Pope, Finance Department |
| Report Number: | Finance 2018-02 |
| Subject: | Final 2018 Operating & Capital Budget Presentation |

Recommendations:

- 1. That Council receives the Final 2018 Public Budget Presentation for adoption; and
- 2. That Council approves the 2018 Operating Budget of \$6,789,756; and
- 3. That Council approves the 2018 Capital Budget of \$4,978,873; and
- 4. That Council approves the 2018 Environmental Budget of \$254,420; and
- 5. That Council approves the 2018 Water & Wastewater Operating Budget of \$1,331,062 and a Capital Budget of \$1,984,720; and
- 6. That Council approves a 3.5% Municipal Residential Tax Rate increase.

Overview:

This budget report is to provide the Final 2018 Operating and Capital Budgets for approval and adoption of Council. This budget does not include any changes to service levels that the municipality currently provides.

The Final Budget adjustments are provided below, which also include Council's direction at the Special Budget meeting on January 15, 2018;

- Reduced Parks & Facilities Operating budget due to a revised part-time hours calculation and the associated wages and benefits
- Amended the Asset Replacement Reserve to \$1,495,800
- Amended Municipal Office Upgrades to \$9,310 as per LifeLabs relocation (Parks & Facilities Report 2018-01)
- Added \$20,000 GPS Fleet System under Roads Capital Budget
- Added 2017 Capital roll-over of \$40,000 for Decorative Streetlights
- Increased Bombardier to \$150,000 with a transfer of \$24,980 from the Winter Control Reserve and \$5,020 from the Asset Replacement Reserve.

The 3rd Draft Budget adjustments are provided below, which also include Council's direction at the Special Budget meeting on December 14, 2017;

- 2018 Municipal Roll Total Current Value Assessment (MPAC).
- Adjusted Library Levy request to \$30,328.79 for 2018 (\$291,175.79) over 2017 Levy (\$260,847 = \$244,247 Levy + \$16,600 Pay Equity Adjustment).
- The Municipal Council Grant Program has been cancelled as per Council's motion SC/14/12/17/05.
- The Millbrook Fair and the Millbrook and District Food Share will be funded in 2018 through the General Reserves for \$2,500 each and has been moved to the Economic Development Operating budget.
- A new Cemetery budget of \$9K has been added to the Clerks Operating Budget with funding in 2018 through the General Reserve.
- Deferred payment of \$194,078 to Year 6 (2021) for the Millbrook Dam Capital expenditures as per the increased cost in ORCA's presentation to Council on November 6, 2017 with original cost of \$1,007,426 increased to \$1,201,504.
- Increased Drone expenditure to \$30K funded through the Building Reserve.
- Adjusted Preliminary Design estimates for the Fire Hall and Cavan Works Depot, to be tendered in 2018 as per the Purchasing By-law.
- Reduced Surface Treatment for Beardsmore Road to \$25K and for Hayes Line to \$32K.
- Added \$31K for Surface Treatment (General).
- Reduced Whittington Drive (Hot Mix Paving) to \$100K and added \$10K for Hooton Drive (Hot Mix) Paving.
- Reduced Alleyway King Street Improvements to \$8K for paving only.
- Added \$120K for the Bombardier with a net cost of \$45K after Development Charge Reserve transfer.
- Adjusted use of Federal Gas Tax Grant, Asset Replacement Reserve & Other Reserves, where applicable.
- Adjustments to utility, fuel, insurance and benefit estimates, to reflect actual billings to date.
- Changes to budgeted estimates based on year to date expenditures/revenues.

The 2nd Draft Budget adjustments are provided below, which also include Council's direction at the Special Budget meeting on November 6, 2017 which includes the following;

- Included a five-year Internal Loan, from the Asset Replacement Reserve, with repayments of \$70K/annum (2019-2023) for Sediment Removal at the Millbrook Pond.
- Inclusion of pay equity costs to fund the additional \$16,600 Library Pay Equity Adjustment for 2017.
- Added County Road 10 road widening/entrance improvement expenditures of \$400K phased in over two years (2018 & 2019).
- Increased Cross Road Culvert (Hay Street) to \$140K.
- Removed \$75,250 for additional work on Frederick Street in 2018.
- Removed \$55K of Reserve Transfers in Protective Services (Fire).
- Removed Municipal Website expense of \$25K.
- Removed \$50K transfer to the Municipal Office Renovation Reserve.

- Reduced Sidewalks from \$90K to \$25K (General).
- Reduced Bruce Johnston Library furnace replacement to \$6,500.
- Reduced International Tandem replacement to \$230K.
- Reduced Official Plan Technical Studies by \$10K.
- Reduced Corporate Insurance by 40% as per the RFP awarded to Jardine Lloyd Thompson Canada Inc. on Corporate Services Report 2017-21.
- Adjustments to utility, fuel, source deductions, benefits and budgeted estimates based on year to date expenditures/revenues.

The Final 2018 budget presentation includes a proposed 3.5% municipal tax levy increase which equals a \$21.81 increase per \$100,000 of residential assessment, based on the 2018 MPAC Assessment Roll Total, released December 20, 2017.

A residential property with a \$300,000 Current Value Assessment may be taxed an additional \$65.43 on their annual tax bill, which is the equivalent of \$0.18/day.

Tax Levy Comparison

The tax rate and assessment comparisons provide Council with a summary of the tax rate changes that has occurred over the past 5 years. The table below is a history of the MPAC Municipal Assessment (weighted) for the Township of Cavan Monaghan and the corresponding final tax rates per year. This budget estimates that for every 1% municipal tax increase in 2018 will equal municipal tax revenue of approximately \$73,000.

Tax Rate and Assessment Comparison

| | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> |
|--------------------------------|---------------|-----------------|-----------------|-----------------|-----------------|
| Amount to be raised by Taxes | \$5,427,090 | \$5,888,773 | \$6,297,456 | \$6,891,730 | \$7,550,201 |
| Weighted Assessment | \$983,184,261 | \$1,016,024,955 | \$1,051,722,919 | \$1,112,017,264 | \$1,176,851,571 |
| Increase in CVA year over year | 3.5% | 3.3% | 3.5% | 5.7% | 5.8% |
| | | | | | |
| Taxes per 100,000 Residential | \$551.99 | \$579.59 | \$598.78 | \$619.75 | \$641.56 |
| Increase in Tax % | 10% | 5% | 3.32% | 3.50% | 3.50% |

The 2018 budget maintains the ability to not require funding from the Casino Reserve to stabilize the tax rate.

Environmental Tax Rate

The 2018 Environmental Budget indicates a total levy increase of \$16,445 for the operational costs of each ward, landfill monitoring expenses and the shared expenditures at the Transfer station. This results in a 3% environmental tax levy increase which equals a \$0.49 increase per \$100,000 of residential assessment, based on the 2018 MPAC Assessment Roll Total, released December 20, 2017.

The recommendations of Watson & Associates (Potential Impact of Loss of OLG Funding Report, 2012) and N.G. Bellchamber & Associates (Modified Service Delivery Review, 2013) were implemented through past budgets by increasing municipal tax levies to bring Cavan Monaghan tax levels up to comparator municipalities and no longer utilize the Ontario Lottery & Gaming revenues to subsidize the municipal tax rate. The OLG revenues no longer subsidize the municipal tax rate, and the OLG revenues are transferred into Infrastructure Reserves, for the replacement of a community center, fire hall and other asset replacement.

Prior to 2011, OLG Revenues were used as a subsidy towards the Operating Budget, the main source of funding the Capital Budget and as the single source of savings towards the asset replacement reserve.

The Watson & Bellchamber recommendations were divided into three phases to enable the municipality to remove dependency on OLG Revenues;

Phase 1: Removal of OLG Revenues from the Operating Budget

Completed in 2013, eliminating \$1.4 million OLG dependency

from the annual budget (as per 2011)

Phase 2: Removal of OLG Revenues from Capital Expenditures

Completed in 2015, maintaining a minimum \$1.1 million

contribution through the municipal levy towards expenditures.

On November 19, 2012 Watson & Associates recommended, in the presentation "Potential Impact of Loss of OLG Funding Contributions", that the Township transfer \$1.5 million into reserves to mitigate the loss of Casino Revenues. This budget includes a transfer to the Asset Replacement Reserve in the amount of \$1,495,800 which represents 83% of the 2016 depreciation value. The Asset Replacement Reserve provides resources to maintain and/or replace future core municipal assets and infrastructure.

Removal of OLG Revenues as the only source of Revenues for Phase 3:

investment to the Asset Replacement Reserve.

In 2016, 33% of the \$1,500,000 investment was funded through the municipal tax levy.

In 2017, 42% of the \$1,452,000 investment was funded through the

municipal tax levy and

In 2018, 49.9% of the \$1,495,800 investment to the Asset Replacement Reserves is proposed to be funded through the municipal tax levy with the remaining 50.1% from the estimated

OLG Revenues.

It is essential that the municipality continues towards independent financial sustainability and the elimination of the use of OLG Revenues in all aspects of the municipal budget.

Financial Impact:

Operating

Challenges within the 2018 budget include an aging infrastructure, increasing cost of utilities, fuel, insurance, supplies and the impact of the loss of OLG funding contributions to the Township of Cavan Monaghan. The current OLG contract expires on March 31, 2018 and the municipality is anticipating to receive \$750,000 in the fiscal year of 2018, which is ½ of the annual historical revenues (\$3 million).

The Consumer Price Index rose 2.1% in the 12 months to November; on the December notice from Statistics Canada. The municipal wage grid has been indexed by CPI, with grid movement totaling, 2.1% for 2018 and budgeted accordingly.

Staff have considered efficiencies in the delivery of services without changing the current service levels that have been set by Council, policy, By-law or Provincial legislation. The 2018 budget presented contains a consolidated department net increase of 1.9%. The summary below indicates each department's efforts to maintain conservative budgets while the cost of delivery is constantly increasing.

The Planning Department increase of 21.1% (\$34,547) is primarily due to \$6,800 less revenues anticipated through rezoning application fee revenues and a reduction of \$12,500 available from the Source Water Reserve. Without these two components the Planning Department variance would have been 9.3% (\$15,247).

| | 2017 | 2018 | | |
|---|-------------|-------------|-----------|-------|
| Final Operating Budget | Final | Final | Variand | e |
| Planning | \$163,933 | \$198,480 | \$34,547 | 21.1% |
| Building (funded through Building Reserve) | \$187,216 | \$211,089 | \$23,873 | 12.8% |
| By-law Enforcement | \$9,413 | \$11,230 | \$1,817 | 19.3% |
| Protective Services | \$665,974 | \$668,611 | \$2,637 | 0.4% |
| Public Works | \$1,689,449 | \$1,710,297 | \$20,848 | 1.2% |
| Environmental Levy: Cavan | \$63,702 | \$69,460 | \$5,758 | 9.0% |
| Environmental Levy: Millbrook | \$63,280 | \$69,002 | \$5,722 | 9.0% |
| Environmental Levy: North Monaghan | \$53,610 | \$58,458 | \$4,848 | 9.0% |
| Parks & Facilities | \$634,068 | \$630,663 | -\$3,405 | -0.5% |
| Office of the CAO & Economic Dev. | \$351,267 | \$334,220 | -\$17,047 | -4.9% |
| Office of the Clerk | \$252,855 | \$256,183 | \$3,328 | 1.3% |
| Finance & Information Technology | \$266,548 | \$268,978 | \$2,430 | 0.9% |
| Consolidated Department Net Changes | \$4,401,315 | \$4,486,671 | \$85,356 | 1.9% |
| | | | | |
| Council | \$172,205 | \$176,695 | \$4,490 | 2.6% |
| Library Board Levy, Audit & Insurance | \$274,383 | \$289,967 | \$15,584 | 5.7% |
| Ganaraska, Kawartha & Otonabee Conservation | \$81,820 | \$83,105 | \$1,285 | 1.6% |
| Committees of Council | \$9,300 | \$10,005 | \$705 | 7.6% |
| Police Contract & Services | \$1,207,848 | \$1,190,523 | -\$17,325 | -1.4% |
| Consolidated Other Services/Levy Changes_ | \$1,745,556 | \$1,750,295 | \$4,739 | 0.3% |
| _ | | | | |
| Total Department & Other Services/Levy | \$6,146,871 | \$6,236,966 | \$90,095 | 1.5% |

On November 20, 2017 Council approved the User Fees & Charges By-law, Report 2017-15, which provides additional revenue to reduce the impact of the cost of services on the municipal property tax rate.

Summary of inclusions within the 2018 Operating Budget Proposal

- Inclusion of \$2,500 for Millbrook & District Food Share and \$2,500 for Millbrook Fair as financed through the General Reserve.
- Shared services with County of Peterborough for Risk Management contract.
- Removed grant for Source Water protection as this program is not available.
- Reduced revenues for rezoning application revenues anticipated.
- Increased number of incidents resulting in additional Fire Department response.
- New summer student contract within the Building department adding to the existing Public Works and Finance student contracts.
- Increase of \$6K to loose-top maintenance program in the Roads Department.
- Reduced repairs to facilities as per a "need" review and not a "wish" list.
- New amenities proposed at municipal parks to include benches and picnic tables.
- New Ice Allocation Policy to maintain rental revenues at the Millbrook arena.
- Additional repairs at the Municipal Office washroom facilities.

Capital

The Final Capital Budget presented to Council contains a reduced request of priority needs within each department. The Capital Budget presented contains an estimated \$14,492,513 Capital (roll-over from 2017) and 2018 Capital Expenditures of \$4,978,873 with 15% funded by the Casino reserves, 36% funded through municipal reserves, and 49% funded through the Municipal Tax Levy.

Α

| A summary of the 2018 Final Capital Budget is provided below; | |
|--|----------------|
| Total Capital Requests | \$19,471,386 |
| Less: 2017 Capital Roll Over | (\$14,492,513) |
| Total 2018 Capital Expenditures | \$4,978,873 |
| Reserve/Other Funding to Offset Capital | (\$1,782,461) |
| Net 2018 Capital Expenditures | \$3,196,412 |
| Asset Replacement Reserve - 50.1% funded through OLG Funds | (\$750,000) |
| Asset Replacement Reserve - 49.9% funded through the Municipal Tax Levy | (\$745,800) |
| Capital Purchases funded through the Municipal Tax Levy with 3.5% increase | (\$1,700,612) |

This year's capital budget includes \$607.040 for the reconstruction of the Millbrook Dam and the Sediment Removal that Cavan Monaghan, as the benefitting municipality, is required to pay. This requirement represents 36% of the \$1.7 million capital funds funded through the municipal tax levy.

In 2015, the Otonabee Region Conservation Authority (ORCA) applied and received grant approval (Small Communities Fund) for the reconstruction of the Millbrook Dam. The \$3.3 million-dollar total cost of the project was eligible to receive a total of 2/3 grant funding from the provincial and federal governments. ORCA is responsible for the remaining 1/3 project cost which represents \$1,119,363. In 2015, the ORCA Board adopted a new policy for management of water and ice control structures. The policy included a formula for funding the capital repairs/replacement with a benefiting municipality being levied 90% of the Authorities cost.

As Cavan Monaghan is the benefiting municipality for the reconstruction of the Millbrook Dam, ORCA has levied 90% of their cost which totals a capital levy of \$1,007,426 to be paid by the municipality. The payments to ORCA include \$104,895 (2016), \$257,040 (2017) and \$257,040 as included in the 2018 Capital Budget. As per ORCA's presentation to Council on November 6, 2017 the original authorities cost of \$1,007,426 for Cavan Monaghan has increased to \$1,201,504. This additional cost of \$194,078 has been added to Year 6 (2021) of the repayment schedule.

This year's budget also includes a preliminary capital estimate of \$350,000 for sediment removal at the Millbrook Pond. Staff has recommended the sediment removal be paid from the Asset Replacement Reserve and repaid back to the reserve over a five-year term from 2019-2023 at \$70,000 per annum.

Pre-approval of 2019 Capital Expenditures as per motion SC/14/12/17/07

Council pre-approved the Public Works Depot Upgrade and Expansion for 2019 Capital status due to potential leveraging of funds through the Municipal GHG Challenge Fund. The total project cost allocated is \$1,589,500. Total eligible project costs under the GHG Challenge Fund is \$1,079,500 whereby the municipality has requested 50% funding at \$539,750. If the project is approved, the total cost of \$1,589,500 will be funded as follows; \$539,750 GHG Funding, \$500,000 through Development Charges and \$549,750 in the 2019 Capital Budget

Council pre-approved the purchase of an Olympia Ice Resurfacer with the Lazer Ice Levelling System for 2019 Capital status. The Olympia is scheduled for replacement in 2019 and the supplier required twelve months advance order notice to have it delivered by the summer of 2019. There is no down payment required in 2018. The Parks and Facilities Manager has recommended either a propane or natural gas unit. The total cost of the Olympia, less trade-in, will be \$82,212 (\$80,790 plus municipal HST of \$1,422).

Community Center

The plans for the new \$15 million Community Center was approved by Council on September 5, 2017 following a six-month design process. The construction of the new Cavan Monaghan Community Centre will start in the Spring of 2018 and is scheduled to open in the Fall of 2019.

Finance Report 2016-17 provided Council with an updated financial impact review of a new Community Center. Council received the report and amended the recommendations to remove the municipal tax levy from the sources of funding, whereby the following motion was carried on December 5, 2016;

"That Council commit to moving forward with the development of a new Community Centre for the Township of Cavan Monaghan and that staff allocate an upper limit of \$15 million less the amount raised through fundraising to be fully funded through reserves by the municipality as presented in Report Finance 2016-17."

A summary of the Sources of funding is provided below;

| | F | ire Station | С | Community Center |
|---|----|-------------|----|---------------------|
| Capital Expenditures | \$ | 3,500,000 | \$ | 15,000,000 |
| Sources of Funding; | | | | |
| Development Charges Revenue (Study 2015) | \$ | (905,315) | \$ | (1,657,186) |
| Reserve Transfers (2016-2017 OLG Revenues, totalling \$4M) | \$ | (760,000) | \$ | (3,240,000) |
| Internal Reserve Transfer (Phase-In Levy) | | | \$ | (2,180,000) |
| Internal Reserve Transfer (Asset Replacement Reserve) | \$ | (437,500) | \$ | (1,875,000) |
| Asset Replacement Reserve | | | \$ | (5,047,814) |
| External Community Fundraising | | | \$ | (1,000,000) |
| Potential Debentures/Municipal Tax Rate Levy, after Reserve Transfers | \$ | 1,397,185 | \$ | - |

Water and Wastewater

The Water and Wastewater Operating Budget is presented as a utilizing the Water & Wastewater Financial Plan, Rate Study and User Fees and Charges as per Finance Report 2015-18. Funds remaining at the end of the year are transferred into the Water & Wastewater Reserve for future years of Capital and/or Operations. The water service is user paid and therefore does not affect the municipal tax rate.

Reserve and Reserve Funds

Finance Report 2017-17 provided the Audited 2016 Reserves & Development Charges Reserve Funds. The final 2017 year end balances will be provided in subsequent budget reports after the yearend roll-over has been posted and audited.

Attachments:

- Final 2018 Tax Rate calculation
- Final 2018 Environmental Tax Rate calculation
- Final 2018 Budget Summary
- Final 2018 Operating Working Current Budget Reports
- Final 2018 Library Operating Working Current Budget Report
- Final 2018 Capital Requests
- W&WW Final 2018 Operating Working Current Budget Reports
- W&WW Final 2018 Capital Requests
- Summary of Use of Reserve and Reserve Funds (Audited Year End 2016)

Respectfully Submitted by, Reviewed by,

Kimberley Pope Yvette Hurley
Director of Finance/Treasurer Chief Administrative Officer

2018 Tax Rates

Final (3.5% increase)

| | | | 2018 MPAC | | Tax Rate | Weighted | Final | Final |
|---|-----|-----|------------------|-----------|-----------|---------------|------------|--------------|
| Property Class Description | RTC | RTQ | Roll Total | Tax Ratio | Reduction | Assessment | Tax Rate | 2018 Taxes |
| Commercial, , Exempt From Taxation, But Eligible For Payment-In-Lieu Of Taxes At The Full Rate. | С | F | 561,700 | 1.0986 | 1 | 617,084 | 0.00704817 | 3,958.96 |
| Commercial, Payment In Lieu, Full, Excess Land | С | V | 80,900 | 1.0986 | 0.7 | 62,214 | 0.00493372 | 399.14 |
| (No School Rates). | С | G | 1,307,500 | 1.0986 | 1 | 1,436,420 | 0.00704817 | 9,215.48 |
| Commercial, Taxable vacan land shared, Subject To Payment-In-Lieu Of Taxes At The Full Rate. | С | J | 335,000 | 1.0986 | 0.7 | 257,622 | 0.00493372 | 1,652.80 |
| Commercial, Taxable At The Full Rate. | С | Т | 77,168,992 | 1.0986 | 1 | 84,777,855 | 0.00704817 | 543,900.22 |
| Commercial taxable: Excess land | С | U | 2,592,898 | 1.0986 | 0.7 | 1,993,990 | 0.00493372 | 12,792.63 |
| Commercial, Taxable At The Vacant Land Rate. | С | Χ | 2,027,450 | 1.0986 | 0.7 | 1,559,150 | 0.00493372 | 10,002.87 |
| Commerical payment in lieu full vacan land | С | Υ | 115,000 | 1.0986 | 0.7 | 88,437 | 0.00493372 | 567.38 |
| Commercial payment in lieu general vacant land | С | Z | 255,500 | 1.0986 | 0.7 | 196,485 | 0.00493372 | 1,260.57 |
| New Construction Commercial: Full No Support | Χ | T | 3,326,800 | 1.0986 | 1 | 3,654,822 | 0.00704817 | 23,447.85 |
| Exempt | Е | | 58,954,236 | 0 | 0 | - | - | - |
| Farmland, Taxable At The Full Rate. | F | T | 166,310,874 | 1 | 0.25 | 41,577,719 | 0.00160390 | 266,745.72 |
| Industrial, Taxable, Shared Payment-In-Lieu (Not Pil But Shared As If It Was) | 1 | Н | 73,500 | 1.5432 | 1 | 113,425 | 0.00990054 | 727.69 |
| Industrial, Taxable At The Full Rate. | 1 | T | 4,877,500 | 1.5432 | 1 | 7,526,958 | 0.00990054 | 48,289.90 |
| Industrial, Taxable At The Vacant Land Rate. Excess Land | 1 | U | 413,050 | 1.5432 | 0.65 | 414,322 | 0.00643535 | 2,658.12 |
| Industrial, Taxable At The Vacant Land Rate. | 1 | Χ | 1,513,500 | 1.5432 | 0.65 | 1,518,162 | 0.00643535 | 9,739.91 |
| New Construction Industrial, Taxable At The Full Rate. | J | T | 1,609,500 | 1.5432 | 1 | 2,483,780 | 0.00990054 | 15,934.92 |
| Pipeline Taxable: Full | Р | T | 6,736,165 | 1 | 0.9386 | 6,322,564 | 0.00602168 | 40,563.00 |
| Multi-Residential Taxable: Full | М | T | 3,487,500 | 1 | 1.7802 | 6,208,448 | 0.01142104 | 39,830.87 |
| School Rates). | R | G | 1,500,000 | 1 | 1 | 1,500,000 | 0.00641559 | 9,623.39 |
| Rate. | R | Р | 211,200 | 1 | 1 | 211,200 | 0.00641559 | 1,354.97 |
| Residential, Taxable At The Full Rate. | R | T | 1,013,271,917 | 1 | 1 | 1,013,271,917 | 0.00641559 | 6,500,740.30 |
| Managed Forest, Taxable At The Full Rate. | T | T | 4,235,996 | 1 | 0.25 | 1,058,999 | 0.00160390 | 6,794.11 |
| | | | \$ 1,350,966,678 | | - | 1,176,851,571 | | 7,550,200.80 |
| | | | | | = | | = | |

| Estimated Break-even, with 0% TAX INCREASE (due to Assessment Growth) is \$7,294,880 2018 2017 | \$641.56 \$619.75 |
|---|----------------------|
| Estimated increase in Residential Tax Rate % | 3.5% |
| \$ Value of increase per 100,000 Residential CVA | \$21.81 |

| 2018 Budget Requirement | 7,550,201 |
|-------------------------------|---------------|
| | |
| Amount to be raised by taxes | 7,550,201 |
| Weighted Assessment | 1,176,851,571 |
| Tax Rate | 0.006416 |
| Taxes per 100,000 Residential | |
| Assessment | \$ 641.56 |

Approximately every 1% residential tax rate increase equals \$

73,000

2018 Environmental Tax Rates

Final (All Wards)

| | | | 2018 MPAC | | Tax Rate | Weighted | Final | Final |
|---|-----|-----|------------------|-----------|-----------|---------------|------------|------------|
| Property Class Description | RTC | RTQ | Roll Total | Tax Ratio | Reduction | Assessment | Tax Rate | 2018 Taxes |
| Commercial, , Exempt From Taxation, But Eligible For Payment-In-Lieu Of Taxes At The Full Rate. | С | F | 561,700 | 1.0986 | 1 | 617,084 | 0.00018383 | 103.26 |
| Commercial, Payment In Lieu, Full, Excess Land | С | V | 80,900 | 1.0986 | 0.7 | 62,214 | 0.00012868 | 10.41 |
| (No School Rates). | С | G | 1,307,500 | 1.0986 | 1 | 1,436,420 | 0.00018383 | 240.35 |
| Commercial, Taxable vacan land shared, Subject To Payment-In-Lieu Of Taxes At The Full Rate. | С | J | 335,000 | 1.0986 | 0.7 | 257,622 | 0.00012868 | 43.11 |
| Commercial, Taxable At The Full Rate. | С | T | 77,168,992 | 1.0986 | 1 | 84,777,855 | 0.00018383 | 14,185.69 |
| Commercial taxable: Excess land | С | U | 2,592,898 | 1.0986 | 0.7 | 1,993,990 | 0.00012868 | 333.65 |
| Commercial, Taxable At The Vacant Land Rate. | С | Χ | 2,027,450 | 1.0986 | 0.7 | 1,559,150 | 0.00012868 | 260.89 |
| Commerical payment in lieu full vacan land | С | Υ | 115,000 | 1.0986 | 0.7 | 88,437 | 0.00012868 | 14.80 |
| Commercial payment in lieu general vacant land | С | Z | 255,500 | 1.0986 | 0.7 | 196,485 | 0.00012868 | 32.88 |
| New Construction Commercial: Full No Support | Χ | T | 3,326,800 | 1.0986 | 1 | 3,654,822 | 0.00018383 | 611.55 |
| Exempt | E | | 58,954,236 | 0 | 0 | - | - | - |
| Farmland, Taxable At The Full Rate. | F | T | 166,310,874 | 1 | 0.25 | 41,577,719 | 0.00004183 | 6,957.11 |
| Industrial, Taxable, Shared Payment-In-Lieu (Not Pil But Shared As If It Was) | 1 | Н | 73,500 | 1.5432 | 1 | 113,425 | 0.00025822 | 18.98 |
| Industrial, Taxable At The Full Rate. | 1 | T | 4,877,500 | 1.5432 | 1 | 7,526,958 | 0.00025822 | 1,259.47 |
| Industrial, Taxable At The Vacant Land Rate. Excess Land | 1 | U | 413,050 | 1.5432 | 0.65 | 414,322 | 0.00016784 | 69.33 |
| Industrial, Taxable At The Vacant Land Rate. | 1 | Χ | 1,513,500 | 1.5432 | 0.65 | 1,518,162 | 0.00016784 | 254.03 |
| New Construction Industrial, Taxable At The Full Rate. | J | T | 1,609,500 | 1.5432 | 1 | 2,483,780 | 0.00025822 | 415.61 |
| Pipeline Taxable: Full | Р | T | 6,736,165 | 1 | 0.9386 | 6,322,564 | 0.00015705 | 1,057.94 |
| Multi-Residential Taxable: Full | M | T | 3,487,500 | 1 | 1.7802 | 6,208,448 | 0.00029788 | 1,038.85 |
| School Rates). | R | G | 1,500,000 | 1 | 1 | 1,500,000 | 0.00016733 | 250.99 |
| Rate. | R | Р | 211,200 | 1 | 1 | 211,200 | 0.00016733 | 35.34 |
| Residential, Taxable At The Full Rate. | R | T | 1,013,271,917 | 1 | 1 | 1,013,271,917 | 0.00016733 | 169,548.57 |
| Managed Forest, Taxable At The Full Rate. | T | T | 4,235,996 | 1 | 0.25 | 1,058,999 | 0.00004183 | 177.20 |
| | | | \$ 1,350,966,678 | | - | 1,176,851,571 | _ | 196,920.00 |

| 2018 | \$16.73 |
|--|---------|
| 2017 | \$16.24 |
| Estimated increase in Environmental Tax Rate % | 3.0% |
| \$ Value of increase per 100,000 Residential CVA | \$0.49 |

| 2018 Budget Requirement | 196,920 |
|-------------------------------|---------------|
| | |
| Amount to be raised by taxes | 196,920 |
| Weighted Assessment | 1,176,851,571 |
| Tax Rate | 0.000167 |
| Taxes per 100,000 Residential | |
| Assessment | \$ 16.73 |



2018 Budget Summary Final (3.5% residential tax rate increase)

| Have it all. Right here. | | | | | | Duay/Fad | D | Поси Г осо 0 | |
|---|--------------------------|---------------------|--------------|---------------------|----------------------|------------------------|-------------------|------------------------------|----------------------|
| Summary 2018 Project Budget | Operating | Operating | Capital | Total | Tax Levy | Prov/Fed Grant | Reserve Funds | User Fees & Other Revenue | Total |
| | % Net change over | o por animg | | | | Grant | Turius | Offici Hevenue | |
| | 2017 | | | | | | | | |
| Planning | 21.1% | 213,232 | 100,235 | 313,467 | 298,715 | | 752 | , | 313,467 |
| Building | 12.8% | 211,089 | 30,000 | 241,089 | - | | 93,898 | | 241,089 |
| By-Law Enforcement Protective Services (Fire) | 19.3% 0.4% | 12,230 757,873 | 193,700 | 12,230 951,573 | 11,230 792,611 | 3,000 | - 72,500 | 1,000 83,462 | 12,230 951,573 |
| Roads Department | 1.2% | 1,886,071 | 2,320,550 | 4,206,621 | 2,994,862 | 3,000 | 1,050,485 | , | 4,206,621 |
| Parks & Facilities Department | -0.5% | 815,163 | 14,489,210 | 15,304,373 | 14,973,147 | 123,600 | 23,126 | | 15,304,373 |
| Office of the CAO & ECD | -4.9% | 449,220 | 85,350 | 534,570 | 365,220 | 44,350 | 65,000 | | 534,570 |
| Office of the Clerk | 1.3% | 331,333 | 1 045 000 | 331,333 | 256,183 | 6,000 | 47,450 | | 331,333 |
| Finance & Information Techonology Consolidated Department Net Changes | 0.9% 1.9% | 535,158 | 1,645,300 | 2,180,458 | 1,818,578 | 45,300 | 62,700 | 253,880 | 2,180,458 |
| Consolidated Department Net Changes | 1.5/6 | | | - | - | | | | - |
| Council | 2.6% | 176,695 | | 176,695 | 176,695 | | | | 176,695 |
| Library Board Levy, Audit & Insurance | 5.7% | 289,967 | | 289,967 | 306,567 | | (16,600) | | 289,967 |
| Ganaraska, Kawartha & Otonabee Conservation Committee's of Council | 1.6% | 83,105 | 607,040 | 690,145 | 340,145 | | 350,000 | | 690,145 |
| Police Service Contract, Board & Community Policing | 7.6% -1.4% | 18,386 1,246,001 | | 18,386 1,246,001 | 10,005 1,190,523 | | 3,695 35,378 | | 18,386 1,246,001 |
| Consolidated Other Services/Levy Changes | | 1,2 10,001 | | 1,210,001 | 1,100,020 | | 00,070 | 20,100 | - |
| Sub total: | Projected Budget | 7,025,523 | 19,471,385 | 26,496,908 | | | | | - |
| Less: 2017 Capital Roll Overs | - | | (14,492,513) | (14,492,513) | (14,492,513) | | | | (14,492,513) |
| Less: 2017 Operating Surplus (estimated) | | (235,767) | | (235,767) | (235,767) | | | | (235,767) |
| Add: Transfer \$2M to Community Center / Fire Hall (Infrastruc | ture) Reserve from Cas | - | | - | - | | | | - |
| , , , , , , , , , , , , , , , , , , , | , | | | - | - | | | | - |
| | Total Budget | 6,789,756 | 4,978,873 | 11,768,628 | | | | | _ |
| Unfunded Capital, would require an additional 0.99 | | 0,700,700 | 4,570,070 | - | | liiminated OLG depe | ndency in the 201 | .3 Operating | _ |
| Contribution from Casino Reserve Rate Stabilization | tax Levy increase | | - | - | - 7 | Eliiminated OLG dep | endency in the 20 | 15 Capital Budget | - |
| Contribution from Casino Reserve for Capital Requests | | - | - | - | , | | | | - |
| Contribution from Casino Reserve for Asset Replacement Res | | - | - | - | | Reduced OLG depen | | | - |
| Contribution from Casino Reserve to Comm Center / Fire Hall | (Infrastructure) Reserve | | | | - [| transfer to the Asset | Replacement Res | serve | - |
| Provincial Grants (OMPF) | | - | - | _ | (506,000) | 506,000 | 018 OMPF allocat | ion notice | - |
| Provincial Grants (OCIF-Formula-Based Funding) | | | | | (75,701) | 000,000 | | | (75,701) |
| Contribution to WWW Capital Sewer System Religning | | | | | 75,701 | | | | 75,701 |
| Ontario Lottery & Gaming Corp. (OLG) Revenues, up to March | 1 2018 (estimated) | | | | (750,000) | | | | (750,000) |
| Contributions to Capital Asset Replacement Reserve Federal Gas Tax Grant | | | | | 750,000 (261,498) | | | | 750,000 (261,498) |
| Contributions to Capital Roads Projects | | | | - | 261,498 | | | | 261,498 |
| Special Charges; Environmental Services and BIA Levy | | 268,100 | | 268,100 | 210,600 | | 6,000 | 51,500 | 268,100 |
| Total (including Casino, | Fed Gas Tax & BIA) | 7,057,856 | 4,978,873 | 12,036,728 | 7,760,801 | 728,250 | 2,544,384 | 1,003,293 | 12,036,728 |
| | - | • | • | • | | | | | |
| Revenues | | Operating | Capital | Total | 3.5% Estimated Res | sidential Tax Rate Inc | rease | | |
| General Tax Levy | | 5,103,791 | 2,446,410 | 7,550,201 | | | | | |
| Special Charges; Environmental Services and BIA Levy | | 210,600 | - | 210,600 | | | | | |
| Provincial/Federal Grants Reserve Funds | | 683,900 | 44,350 | 728,250 | | | | | |
| Development Charges | | 1,794,384 - | 750,000 | 2,544,384 | | | | | |
| Other Revenue | | 1,003,293 | - | 1,003,293 | | | | | |
| | Total | 8,795,968 | 3,240,760 | 12,036,728 | | | | | |
| | - | . , | | , , | | | | | |
| Created Charges | % Net change over | | | | | | | | |
| Special Charges Environmental Levy: Cavan, Millbrook & North Monaghan | 2017 9.0% | 254,420 | | 254,420 | - 196,920 | | 6,000 | 51,500 | 254,420 |
| Millbrook BIA | 0.0% | 13,680 | - | 254,420 13,680 | 13,680 | | 6,000 | - | 13,680 |
| Miniototi Diri | Total | 268,100 | | 268,100 | 210,600 | - | 6,000 | 51,500 | 268,100 |
| | | , | | , | 0,000 | | 5,550 | 0.,000 | |

| Account | Description | 2017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|------------|------------------------------------|-------------------|-------------|-----------------|--------------|
| 01-4920 | Planning Administration | 162,426.00 | 105,510.64 | 184,194.00 | 184,194.00 |
| 01-4970 | Plan of Subdivison Applications | 0.00 | -6,175.21 | | |
| 01-4980 | Site Plan Approval Applications | 0.00 | 8,877.38 | | |
| 01-5000 | Source Water Protection | 1,507.00 | 1,507.00 | 14,286.03 | 14,286.03 |
| 01-9530 | Recreation Land (The Planning Act) | 0.00 | 0.00 | | |
| Total Reve | enues: | -34,405.00 | -89,937.99 | -14,751.97 | -14,751.97 |
| Total Expe | nses: | 198,338.00 | 199,657.80 | 213,232.00 | 213,232.00 |
| Report Net | : | 163,933.00 | 109,719.81 | 198,480.03 | 198,480.03 |

| Account | Description | 2017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|------------|-----------------------------------|-------------------|-------------|-----------------|--------------|
| 01-4910 | Building Services Administration | -2,788.00 | -2,302.40 | -3,464.00 | -3,464.00 |
| 01-4911 | Ford Ranger Unit 4 - 11 | 2,788.00 | 2,302.40 | 2,677.00 | 2,677.00 |
| 01-4914 | Ford Expedition 2-09 | 0.00 | 0.00 | 787.00 | 787.00 |
| 01-4915 | ON Building Code Act, Enforcement | 0.00 | 0.00 | | |
| Total Reve | enues: | -187,216.00 | -168,291.97 | -211,089.00 | -211,089.00 |
| Total Expe | enses: | 187,216.00 | 168,291.97 | 211,089.00 | 211,089.00 |
| Report Net | t: | 0.00 | 0.00 | | |

| Account | Description 2 | 017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|-------------|--|------------------|-------------|-----------------|--------------|
| 01-4401 | Fire Services Administration | 325,726.00 | 311,170.57 | 315,143.00 | 315,143.00 |
| 01-4404 | Fire Services Communication | 26,140.00 | 21,843.64 | 32,996.00 | 32,996.00 |
| 01-4405 | Fire Suppression | 185,650.00 | 190,908.05 | 188,870.00 | 188,870.00 |
| 01-4406 | Fire Services Training | 87,450.00 | 77,155.87 | 92,965.00 | 92,965.00 |
| 01-4407 | Fire Services Public Education | 12,900.00 | 9,448.19 | 3,718.00 | 3,718.00 |
| 01-4408 | Fire Services Dry Hydrants & Tanker Shuttl | e 0.00 | 0.00 | | |
| 01-4410 | Fire Routes | 500.00 | 0.00 | 500.00 | 500.00 |
| 01-4411 | Fire Prevention | 2,350.00 | 1,077.26 | 2,550.00 | 2,550.00 |
| 01-4412 | Fire Hall #1 Maintenance | 16,090.00 | 12,874.88 | 16,362.00 | 16,362.00 |
| 01-4413 | Fire Hall #2 Maintenance | 20,030.00 | 16,798.25 | 19,490.00 | 19,490.00 |
| 01-4414 | Equipment Reserves | -64,000.00 | -29,780.85 | -54,000.00 | -54,000.00 |
| 01-4450 | Emergency Preparedness | 4,978.00 | 3,428.80 | 5,017.00 | 5,017.00 |
| Total Reve | nues: | -80,650.00 | -39,722.06 | -89,262.00 | -89,262.00 |
| Total Expe | nses: | 698,464.00 | 654,646.72 | 712,873.00 | 712,873.00 |
| Report Net: | | 617,814.00 | 614,924.66 | 623,611.00 | 623,611.00 |

| Account | Description | 2017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|-------------|--|-------------------|-------------|-----------------|--------------|
| 01-4409 | General Fire Dept Fleet | 650.00 | 169.05 | 650,00 | 650.00 |
| 01-4415 | Pumper 1 - 1996 (P1-96) | 10,141.32 | 9,452.47 | 5,400.00 | 5,400.00 |
| 01-4416 | Pumper 2 -2009 Class A (P2-09) | 3,610.00 | 4,205.93 | 4,450.00 | 4,450.00 |
| 01-4417 | Tanker 4 - 2015 Tandem (T4-15) | 3,255.01 | 2,778.94 | 3,500.00 | 3,500.00 |
| 01-4418 | Tanker 1 - 2000 (T1-00) | 3,365.00 | 2,614.87 | 4,390.00 | 4,390.00 |
| 01-4419 | Rescue 1 - 2003 Van (R1-03) | 6,084.99 | 11,388.27 | 6,300.00 | 6,300.00 |
| 01-4421 | Unit 5 - 1988 Half Ton Truck - (U5-89) | 1,550.00 | 829.13 | 1,400.00 | 1,400.00 |
| 01-4422 | Rescue 2 - 2000 Rapid Response (R2-00 | 3,513.68 | 3,275.79 | 4,100.00 | 4,100.00 |
| 01-4423 | Car 3 - 2003 Half Ton Truck (C3-03) | 4,730.00 | 5,341.67 | 3,490.00 | 3,490.00 |
| 01-4424 | Car 1 - 2017 Ford Support Unit (C1-17) | 5,450.00 | 5,775.93 | 5,440.00 | 5,440.00 |
| 01-4425 | Tanker 2 -2013 (T2-13) | 5,250.00 | 4,851.21 | 5,300.00 | 5,300.00 |
| 01-4426 | 2016 UTV & Trailer | 560.00 | 268.82 | 580.00 | 580.00 |
| Total Reve | enues: | 0.00 | 0.00 | | |
| Total Expe | enses: | 48,160.00 | 50,952.08 | 45,000.00 | 45,000.00 |
| Report Net: | | 48,160.00 | 50,952.08 | 45,000.00 | 45,000.00 |
| | | | | | |

Revenue and Expense Working Current Budget Report Up To Period 1 Accounts: 01-4460-???? by Department

| Account Description | 2017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|----------------------------|-------------------|-------------|-----------------|--------------|
| 01-4460 By-law Enforcement | 9,413.00 | 8,847.98 | 11,230.00 | 11,230.00 |
| Total Revenues: | -2,000.00 | -1,932.30 | -1,000.00 | -1,000.00 |
| Total Expenses: | 11,413.00 | 10,780.28 | 12,230.00 | 12,230.00 |
| Report Net: | 9,413.00 | 8,847.98 | 11,230.00 | 11,230.00 |

Township Of Cavan Monaghan

General Ledger

| Account | Description | 2017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|------------|--|-----------------------|--------------|-----------------|--------------|
| 01-4440 | Non-Residential Well Protective Inspec | tion/Control 3,000.00 | 2,030.39 | 3,000.00 | 3,000.00 |
| 01-4500 | Solar / Innovative Energy | 0.00 | 0.00 | | |
| 01-4560 | Solar - 920 Larmer Line | -233.00 | 633.45 | 55.00 | 55.00 |
| 01-4561 | Solar - 1256 Syer Line | -33.00 | 2,499.33 | 55.00 | 55.00 |
| 01-4562 | Solar - 1470 County Rd. 10 | -33.00 | 1,961.43 | 55.00 | 55.00 |
| 01-4563 | Solar - 25 Centennial Lane | -33.00 | 1,348.38 | 55.00 | 55.00 |
| 01-4564 | Solar - 988 County Rd. 10 | -63.00 | 2,699.55 | 23.00 | 23.00 |
| 01-4565 | Solar - 415 County Rd. 21 | -33.00 | 993.52 | 55.00 | 55.00 |
| 01-4566 | Solar - Tapley 1/4 Line | 167.00 | 3,873.47 | 55.00 | 55.00 |
| 01-4567 | Solar - 1047 Mount Pleasant Rd. | -59.00 | 1,678.40 | 34.00 | 34.00 |
| 01-4600 | Roads and Environmental Services Adi | ministratio#73,766.00 | 345,739.22 | 508,693.00 | 508,693.00 |
| 01-4606 | Cavan Works Yard | 57,143.00 | 58,103.26 | 50,279.00 | 50,279.00 |
| 01-4610 | Bridges and Culverts | 6,848.00 | 6,762.15 | 6,063.00 | 6,063.00 |
| 01-4611 | Road-side Maintenance | 117,806.00 | 119,242.09 | 111,550.00 | 111,550.00 |
| 01-4612 | Road Hard Top Maintenance | 143,650.00 | 149,686.08 | 164,313.00 | 164,313.00 |
| 01-4613 | Road Loose Top Maintenance | 180,675.00 | 168,362.16 | 201,430.00 | 201,430.00 |
| 01-4614 | Road Safety Devices and Signs | 30,527.00 | 28,025.35 | 29,929.00 | 29,929.00 |
| 01-4620 | Winter Control | 271,647.00 | 271,647.00 | 214,698.00 | 214,698.00 |
| 01-4650 | Street Lighting | 51,950.00 | 41,227.36 | 52,603.00 | 52,603.00 |
| 01-4655 | Storm Water Management Ponds (5) | 1,500.00 | 501.88 | 15,000.00 | 15,000.00 |
| 01-4690 | Township Pit #1 (Larmer Line) | 6,995.00 | 14,285.47 | 4,015.00 | 4,015.00 |
| 01-4691 | Wilson's Pit | 10,600.00 | -3,082.81 | 11,000.00 | 11,000.00 |
| 01-4692 | Township Pit #2 (Millbrook) | 3,557.00 | 3,242.24 | 3,161.00 | 3,161.00 |
| 01-4693 | Crossing Guards | 12,160.00 | 11,469.45 | 12,710.00 | 12,710.00 |
| Total Reve | nues: | -156,266.00 | -135,284.27 | -180,656.00 | -180,656.00 |
| Total Expe | nses: | 1,527,770.00 | 1,368,213.09 | 1,569,487.00 | 1,569,487.00 |
| Report Net | : | 1,371,504.00 | 1,232,928.82 | 1,388,831.00 | 1,388,831.00 |

Revenue and Expense Working Current Budget Report

Fiscal Year 2018 To Period 2 by Department

| Account | Description | 2017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|------------|---------------------------------------|-------------------|-------------|-----------------|--------------|
| 01-4660 | General Public Works Fleet | 109,470.00 | 98,429.20 | 110,400.00 | 110,400.00 |
| 01-4663 | Dodge One-half Ton 4-12 | 3,673.00 | 1,573.05 | 3,277.00 | 3,277,00 |
| 01-4664 | Int Dump (WATER TRUCK) 11-99 | 10,067,00 | 1,912.94 | 14,678.00 | 14,678.00 |
| 01-4665 | Int Dump Plow & Wing 14-05/14-18 | 16,350.00 | 10,436.87 | 9,080.00 | 9,080.00 |
| 01-4666 | Plow 15-03 | 18,186.00 | 13,636.78 | 17,912.00 | 17,912.00 |
| 01-4667 | Culvert Steamer | 876.00 | 432.64 | 2,028.00 | 2,028.00 |
| 01-4668 | Float | 4,679.00 | 3,308,25 | 4,179.00 | 4,179.00 |
| 01-4669 | Plow 17-03 | 23,722.00 | 20,933.86 | 18,954.00 | 18,954.00 |
| 01-4670 | Dodge One-half Ton 4-16 | 4,162.00 | 58.48 | 5,812.00 | 5,812.00 |
| 01-4672 | Grader Champion 31-10 | 8,531.00 | 7,626,27 | 9,160.00 | 9,160.00 |
| 01-4673 | Loader John Deere 32-06 | 8,863.00 | 6,108.25 | 10,332.00 | 10,332.00 |
| 01-4674 | Backhoe Case 33-91 | 723.00 | 693.84 | 2,529.00 | 2,529.00 |
| 01-4675 | Bobcat 40-01 | 3,092.00 | 2,334.05 | 5,071.00 | 5,071.00 |
| 01-4678 | 2012 Brush Chipper | 3,185.00 | 209.34 | 2,010.00 | 2,010.00 |
| 01-4679 | Plow Truck 20-01 | 14,422.00 | 7,480.48 | 3,568.00 | 3,568.00 |
| 01-4680 | International (CALCIUM TRUCK) 12-98 | 7,810.00 | 3,636.22 | 9,997.00 | 9,997.00 |
| 01-4681 | Sweeper Attachement | 150.00 | 0.00 | 2,150,00 | 2,150.00 |
| 01-4682 | International Tandem Plow 19-07 | 24,326.00 | 10,330.03 | 25,666.00 | 25,666.00 |
| 01-4683 | Single Axle International Truck 10-17 | 2,879.00 | 1,493.73 | 2,727.00 | 2,727.00 |
| 01-4684 | Champion Grader 30-08 | 17,044.00 | 9,132.63 | 16,789.00 | 16,789.00 |
| 01-4685 | Dodge Pick Up 1-08 | 5,927.00 | 1,697.73 | 5,542.00 | 5,542.00 |
| 01-4686 | Int Dump Plow & Wing 16-13 | 15,743.00 | 11,475.91 | 15,454.00 | 15,454.00 |
| 01-4687 | Rubber Tire Excavator 34-08 | 5,270.00 | 2,505.71 | 15,040.00 | 15,040.00 |
| 01-4688 | Tandem Truck 20-17 | 8,795.00 | 3,669.88 | 9,111.00 | 9,111.00 |
| Total Reve | enues: | -6,729.00 | -7,536.93 | -118.00 | -118.00 |
| Total Expe | nses: | 324,674.00 | 226,653.07 | 321,584.00 | 321,584.00 |
| Report Net | : | 317,945.00 | 219,116.14 | 321,466.00 | 321,466.00 |
| | | | | | |

| Account | Description | 2017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|------------|---|-------------------|-------------|-----------------|--------------|
| 01-4870 | Environmental Services - Cavan Ward | 6,670.00 | 8,027.02 | -110,330.00 | -110,330.00 |
| 01-4880 | Environmental Services - North Monaghan | Ward -1,270.00 | -1,715.51 | 51,854.00 | 51,854.00 |
| 01-4890 | Environmental Services - Millbrook Ward | -5,400.00 | -6,311.51 | 58,476.00 | 58,476.00 |
| Total Reve | nues: | -237,975.00 | -230,294.97 | -254,420.00 | -254,420.00 |
| Total Expe | nses: | 237,975.00 | 230,294.97 | 254,420.00 | 254,420.00 |
| Report Net | : | 0.00 | 0.00 | | |

| Account | Description | 2017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|------------|--|-------------------|-------------|-----------------|--------------|
| 01-4235 | Health and Safety | 5,400.00 | 2,650.06 | 4,600.00 | 4,600.00 |
| 01-4299 | Municipal Office Building | 72,750.00 | 58,484.52 | 70,200.00 | 70,200.00 |
| 01-4700 | General Municipal Buildings/Facilities | 121,818.00 | 117,182.93 | 123,007.00 | 123,007.00 |
| 01-4711 | Maple Leaf Park | 65,829.00 | 46,303.18 | 61,451.00 | 61,451.00 |
| 01-4714 | Parks and Property | 118,371.00 | 125,596.52 | 133,390.00 | 133,390.00 |
| 01-4716 | Whitfield Landing | 1,000.00 | 50.88 | 1,000.00 | 1,000.00 |
| 01-4720 | 1256 Syer Line | 700.00 | 352.22 | 735.00 | 735.00 |
| 01-4721 | Millbrook Yard | 11,320.00 | 7,761.00 | 15,037.00 | 15,037.00 |
| 01-4722 | Bruce Johnston Library | 6,230.00 | 6,437.67 | 7,995.00 | 7,995.00 |
| 01-4723 | Old Millbrook School | 49,920.00 | 47,615.55 | 47,897.00 | 47,897.00 |
| 01-4724 | Lions Den | 2,965.00 | 2,632.49 | 3,050.00 | 3,050.00 |
| 01-4731 | Millbrook Arena | 160,425.00 | 184,505.32 | 147,081.00 | 147,081.00 |
| Total Reve | enues: | -189,200.00 | -177,741.65 | -184,500.00 | -184,500.00 |
| Total Expe | enses: | 805,928.00 | 777,313.99 | 799,943.00 | 799,943.00 |
| Report Net | t: | 616,728.00 | 599,572.34 | 615,443.00 | 615,443.00 |

Township Of Cavan Monaghan

| Account | Description | 2017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|------------|---------------------|-------------------|-------------|-----------------|--------------|
| 01-4718 | 2004 Ford Ranger | 1,630.00 | 1,208.51 | 3,670.00 | 3,670.00 |
| 01-4719 | 2009 Chev Sliverado | 6,180.00 | 5,420.17 | 2,680.00 | 2,680.00 |
| 01-4725 | Massey 23GL Tractor | 590.00 | 76.86 | 600.00 | 600.00 |
| 01-4727 | 2014 Dodge Ram | 5,320.00 | 4,422.55 | 4,420.00 | 4,420.00 |
| 01-4732 | Olympia Resurfacer | 3,620.00 | 3,549.80 | 3,850.00 | 3,850.00 |
| Total Reve | nues: | 0.00 | 0.00 | | |
| Total Expe | nses: | 17,340.00 | 14,677.89 | 15,220.00 | 15,220.00 |
| Report Net | 1 | 17,340.00 | 14,677.89 | 15,220.00 | 15,220.00 |

| Account | Description | 2017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|-----------------|--|-------------------|-------------|------------------|--------------|
| Account | Description | 2017 Total Budget | 2017 Autual | , ,oposed Badget | 200901 |
| 01-4110 | Municipal Council Grant Program | 0.00 | 0.00 | | |
| 01-4190 | Administrative (Human Resources) | 43,000.00 | 34,533.72 | 24,000.00 | 24,000.00 |
| 01-4195 | Administrative Expense - Misc. Revenue | -72,500.00 | -152,448.00 | -60,000.00 | -60,000.00 |
| 01-4210 | Office of the CAO | 239,584.00 | 213,573.06 | 243,552.00 | 243,552.00 |
| 01-4780 | Economic Development Administration | 137,683.00 | 116,265.86 | 126,668.00 | 126,668.00 |
| 01-4928 | Millbrook & District Food Share | 0.00 | 0.00 | | |
| 01-4929 | Millbrook Fair | 3,500.00 | 0.00 | | |
| Total Reve | enues: | -133,234.50 | -200,082.54 | -115,000.00 | -115,000.00 |
| Total Expenses: | | 484,501.50 | 412,007.18 | 449,220.00 | 449,220.00 |
| Report Ne | t: | 351,267.00 | 211,924.64 | 334,220.00 | 334,220.00 |

| Account | Description | 2017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|------------|-----------------------------------|-------------------|-------------|-----------------|--------------|
| 01-4220 | Office of the Clerk - Secretariat | 243,799.00 | 236,950.92 | 247,116.00 | 247,116.00 |
| 01-4222 | Freedom of Information (FOI) | 0.00 | 0.00 | | |
| 01-4223 | Marriage / Civil Licencing | -300.00 | -3,045.37 | -1,400.00 | -1,400.00 |
| 01-4225 | Elections | 0.00 | 0.00 | 950.00 | 950.00 |
| 01-4226 | Cemeteries | 0.00 | 0.00 | | |
| 01-4230 | Dog Control | 7,006.00 | 5,064.88 | 7,167.00 | 7,167.00 |
| 01-4240 | Livestock Loss | 1,350.00 | 111.71 | 1,350.00 | 1,350.00 |
| 01-4913 | Accessibility Plan | 1,000.00 | 500.00 | 1,000.00 | 1,000.00 |
| 01-5770 | Springville & Ebenezer Cemetery | 0.00 | 0.00 | | |
| Total Reve | nues: | -32,330.00 | -27,854.63 | -75,150.00 | -75,150.00 |
| Total Expe | nses: | 285,185.00 | 267,436.77 | 331,333.00 | 331,333.00 |
| Report Net | : | 252,855.00 | 239,582.14 | 256,183.00 | 256,183.00 |

| Account | Description | 2017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|------------|-------------------------------|-------------------|-------------|-----------------|--------------|
| 01-4010 | Council - Mayor | 50,645.00 | 50,388.75 | 52,185.00 | 52,185.00 |
| 01-4011 | Council - Deputy Mayor | 36,625.00 | 32,935.87 | 37,045.00 | 37,045.00 |
| 01-4012 | Council - Cavan Ward | 27,465.00 | 25,184.69 | 28,415.00 | 28,415.00 |
| 01-4013 | Council - North Monaghan Ward | 27,465.00 | 26,889.28 | 28,415.00 | 28,415.00 |
| 01-4014 | Council - Millbrook Ward | 30,005.00 | 28,096.42 | 30,635.00 | 30,635.00 |
| Total Reve | enues: | 0.00 | 0.00 | | |
| Total Expe | enses: | 172,205.00 | 163,495.01 | 176,695.00 | 176,695.00 |
| Report Ne | t: | 172,205.00 | 163,495.01 | 176,695.00 | 176,695.00 |

| Account | Description 2017 | ' Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|------------|--|--------------------------|-------------|-----------------|--------------|
| 01-4120 | Library Board Requisition | 257,783.00 | 241,165.99 | 306,567.00 | 306,567.00 |
| 01-4130 | Ganaraska Conservation Authority Requisition | 3,701.00 | 3,700.97 | 3,794.00 | 3,794.00 |
| 01-4131 | Kawartha Conservation Authority Requistion | 5,500.00 | 5,098.00 | 5,500.00 | 5,500.00 |
| 01-4132 | Otonabee Region Conservation Authority Requ | iisiti @@, 619.00 | 72,619.00 | 73,811.00 | 73,811.00 |
| 01-4713 | Millbrook Valley Trails | 3,300.00 | 3,300.00 | 3,000.00 | 3,000.00 |
| 01-4927 | Downtown Revitalization Committee | 0.00 | 0.00 | 800.00 | 800.00 |
| 01-4940 | Heritage Committee | 6,000.00 | 5,999.78 | 6,205.00 | 6,205.00 |
| Total Reve | enues: | -26,100.00 | -21,317.13 | 8,219.00 | 8,219.00 |
| Total Expe | enses: | 375,003.00 | 353,200.87 | 391,458.00 | 391,458.00 |
| Report Net | t: | 348,903.00 | 331,883.74 | 399,677.00 | 399,677.00 |

| Account | Description 2017 | 7 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|------------|--|----------------|-------------|-----------------|--------------|
| 01-4070 | Information Technology/Telecommunication | 82,300.00 | 88,666.01 | 78,474.00 | 78,474.00 |
| 01-4112 | Low Income Disabled Refund | 800.00 | 1,049.04 | 800.00 | 800.00 |
| 01-4140 | Millbrook Business Improvement Area | 0.00 | 318.26 | | |
| 01-4150 | Working Capital Interest | -10,000.00 | -29,242.35 | -10,000.00 | -10,000.00 |
| 01-4170 | Corporate Insurance | 0.00 | 0.00 | | |
| 01-4171 | Cavan Monaghan Self Insurance | 5,000.00 | 8,615.18 | 5,000.00 | 5,000.00 |
| 01-4175 | Retirement - Corporate Administered Benefits | 0.00 | 0.00 | | |
| 01-4180 | Administrative Expense Corporate Membership | ps 2,900.00 | 2,831.01 | 2,960.00 | 2,960.00 |
| 01-4250 | Finance | 319,548.00 | 341,374.07 | 333,744.00 | 333,744.00 |
| 01-4255 | Tax Collections, Arrears & Doubtful Accounts | 5,000.00 | -645.79 | 2,000.00 | 2,000.00 |
| 01-4270 | CMCC Fundraising Committee | 0.00 | -39,625.04 | | |
| 01-8000 | Cavan Monaghan Own Taxation | -139,000.00 | -137,131.78 | -144,000.00 | -144,000.00 |
| 01-8020 | Cavan Monaghan Own Taxation Write-Off | 0.00 | 1,397.51 | | |
| Total Reve | nues: | -312,988.00 | -296,556.25 | -266,180.00 | -266,180.00 |
| Total Expe | nses: | 579,536.00 | 534,162.37 | 535,158.00 | 535,158.00 |
| Report Net | = | 266,548.00 | 237,606.12 | 268,978.00 | 268,978.00 |

| Account | Description | 2017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|------------|-------------------------------|-------------------|--------------|-----------------|--------------|
| 01-4310 | Police Services Contract | 1,207,848.00 | 1,203,146.96 | 1,190,523.00 | 1,190,523.00 |
| 01-4320 | Community Policing/Ride Grant | 0.00 | 0.00 | | |
| Total Reve | nues: | -17,980.00 | -23,067.80 | -55,478.00 | -55,478.00 |
| Total Expe | nses: | 1,225,828.00 | 1,226,214.76 | 1,246,001.00 | 1,246,001.00 |
| Report Ne | : | 1,207,848.00 | 1,203,146.96 | 1,190,523.00 | 1,190,523.00 |

Revenue and Expense Working Current Budget Fiscal Year 2018

| Account | Description | 2017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|--------------------|---------------------------|-------------------|-------------|------------------------|--------------|
| 4250 Total | Township Contribution | 260,847 | 260,847 | 280,847 | |
| 4255 Total | Province of Ontario | 20,754 | 23,460 | 21,604 | |
| 4260 Total | Government of Canada | 2,178 | 2,394 | 2,200 | |
| 4265 Total | Other Grants | - | - | - | |
| 4270 Total | Donations and Fundraising | 1,500 | 4,974 | 2,500 | |
| 4275 Total | Investment Income | - | 304 | - | |
| 4280 Total | User charges | 5,900 | 5,290 | 5,000 | |
| Grand Total | Revenue | 291,179 | 297,269 | 312,151 | |

| Account | Description | 2017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|--------------------|-------------------------------|-------------------|-------------|-----------------|--------------|
| 4205 Total | Salaries and benefits | 225,906 | 227,544 | 246,338 | |
| 4210 Total | Books/AV/Periodicals | 30,261 | 28,949 | 30,100 | |
| 4220 Total | Telephone & Utilities | 8,500 | 7,239 | 7,700 | |
| 4225 Total | IT expenses | 7,000 | 5,323 | 8,500 | |
| 4230 Total | Administration | 9,000 | 8,947 | 9,600 | |
| 4235 Total | Training and development | 2,990 | 2,307 | 2,990 | |
| 4240 Total | Professional Fees | 500 | 253 | 500 | |
| 4245 Total | Program and service materials | 7,022 | 5,357 | 6,423 | |
| Grand Total | Expenses | 291,179 | 285,920 | 312,151 | |



The Township of Cavan Monaghan Capital Requests in 2018

Final

| | | | • | ····a· | | | |
|---|-----------|---------------------------------------|-----------------------|------------------------------|--------------------------------|----|--------------|
| Have it all. Right here. | Requested | Reserve/ Other Funding | Transfers Specific | 2017 Roll | Transfers Asset Replacement | | |
| Capital Item Requested | Purchases | Available | Reserves | Overs | Reserve | Ad | justed Total |
| Municipal Council Grant Program | | | | | | | |
| Annual Contribution to MCG Reserve (Motion SC/14/12/17/06, MCG Progran | | | \$0 | | | | \$0 |
| Total Municipal Funding Support | \$0 | \$0 | \$0 | \$0 | | | \$0 |
| | | | 2017 Capita | al Request Adju | usted Total (MCGP) | \$ | 10,000 |
| Boards & Authorities | | | | | | | |
| Millbrook Dam, ORCA (Year 3 of 5, Total \$1,007,426) | \$257,040 | | | | | | \$257,040 |
| Millbrook Dam, ORCA Addnl Exp (Year 6, 2021 payment of \$194,078) | \$0 | | | sset Replacemer | | | \$0 |
| Sediment Removal Millbrook Pond (estimated @ \$350,000) | \$350,000 | (\$350,000) | (\$70K/annun | <mark>n, repayment 20</mark> |)19-2023) | | \$0 |
| Total Boards & Authorities | \$607,040 | (\$350,000) | \$0 | \$0 | \$0 | | \$257,040 |
| | | | 2017 Capita | al Request Adji | usted Total (ORCA) | \$ | 257,040 |
| Finance | | | | | | | |
| Asset Management Policy & Reporting (Bill 6) w/ FCM Grant | \$59,100 | (\$45,300) | FCM Grant | | | | \$13,800 |
| Fiscal Impact Assessment (FIA) and Model - Phase 2 (Report CAO 2017-04) | \$30,000 | | | (\$30,000) | | | \$0 |
| Development Charges amendment (Report Finance 2017-17) | \$10,000 | | | (\$10,000) | | | \$0 |
| Municipal Infrastructure (Tsf to Asset Replacement Reserve) | | | | 16 Depreciation | \$1,495,800 | | \$1,495,800 |
| OLG Funds (Community Center / Fire Hall Reserve) | | \$0 | \$0 | | | | \$0 |
| Total Finance | \$99,100 | (\$45,300) | \$0 | (\$40,000) | ' ' ' | | \$1,509,600 |
| | | | 2017 Capital | Request Adjus | sted Total (Finance) | \$ | 1,452,000 |
| Information Technology | | | _ | | | | |
| Hardware Upgrades | \$9,100 | (\$7,800) | | | (\$1,300) | | \$0 |
| Server Upgrades | \$36,300 | (\$30,900) | IT Reserves | | (\$5,400) | | \$0 |
| Council IT Hardware | \$5,000 | (\$4,300) | • | | (\$700) | | \$0 |
| Total Information Technology | \$50,400 | (\$43,000) | \$0 | \$0 | (\$7,400) | | \$0 |
| | | | 2017 C | Capital Request | Adjusted Total (IT) | \$ | - |
| Farmania (O Camananii Donala marani | | | | | | | |
| Economic & Community Development | | | A (2016) + \$15 | 5,350 RED Fund | | | |
| Downtown Revitalization (Community Improvement Plan) | \$30,700 | (\$25,350) | • | (\$5,350) | | | \$0 |
| Downtown Revitalization (Community Improvement Plan) Incentives | \$14,650 | آاء ۽ ۽ پي | PKED Matching | (\$14,650) |) | | \$0 |
| Wayfinding Signage in the Township | \$10,000 | (\$5,000) | CLIC Community | 1 | | | \$5,000 |
| Feasability Study (Bio-Digestor) | \$30,000 | · · · · · · · · · · · · · · · · · · · | GHG Grant | (400.000 | *- | | \$6,000 |
| Total Economic & Community Development | \$85,350 | (\$54,350) | \$0 | (\$20,000) | | | \$11,000 |
| | | | 2017 Ca _l | pital Request Ad | djusted Total (ECD) | | \$33,000 |



The Township of Cavan Monaghan Capital Requests in 2018

Final

Reserve/

| Have it all. Right here. Capital Item Requested | Requested Purchases | Other Funding Available | Transfers Specific Reserves | 2017 Roll Overs | Transfers Asset Replacement Reserve | Adjusted Total |
|---|------------------------|-------------------------------|-----------------------------------|--------------------|---|----------------|
| Planning and Building | | | | | | |
| Zoning By-law Update 2016/2017 | \$81,335 | | | (\$71,335) | | \$10,000 |
| Official Plan Technical Studies | \$10,000 | | | | | \$10,000 |
| Deyell Cemetery (Heritage Committee Request) | \$8,900 | | Г | Puilding Convice | Dev | \$8,900 |
| Drone | \$30,000 | | (\$30,000) ^L | Building Service | | <u>\$0</u> |
| Total Planning & Building | \$130,235 | \$0 | (\$30,000) | (\$71,335) | \$0 | \$28,900 |
| | | 2017 Ca _l | pital Request A | Adjusted Total (P | lanning & Building) | \$0 |
| Protective Services (Fire) | | | | | | |
| Bunker Gear | \$10,000 | | | | (\$5,000) | \$5,000 |
| Fire Hoses | \$10,000 | - | | | (\$5,000) | \$5,000 |
| SCBA Units | \$39,700 | (\$19,850) | Emerg. Equip I | Reserve | (\$19,850) | \$0 |
| Jaws of Life | \$20,000 | (\$10,000) | Emerg. Equip I | Reserve | (\$10,000) | \$0 |
| Fire Hall #2 Repairs to floor | \$25,000 | | | | | \$25,000 |
| Fire Hall #1 Preliminary Design | \$84,000 | | | | | \$84,000 |
| Reserve Tsf - SRU Team (Training) | | | \$5,000 | | | \$5,000 |
| Total Protective Services | \$188,700 | (\$29,850) | \$5,000 | \$0 | (\$39,850) | \$124,000 |
| | | | 2017 C | apital Request A | djusted Total (Fire) | \$135,000 |
| Parks & Facilities | | | | | | |
| New Community Center (to be completed in 2019) | \$14,000,000 | | | (\$14,000,000) | | \$0 |
| Community Center Contracted Services | \$45,000 | | | (\$15,000) | | \$30,000 |
| Municipal Office Upgrades (LifeLabs) - 2017 Rollover (Report P&F 2018-01) | \$9,310 | (\$3,126) | | (\$6,184) | | \$0 |
| Reserve Tsf - Community Center Generator (Report P&F 2017-08) | | | \$160,000 | | | \$160,000 |
| Reserve Tsf - Community Center Playground & Landscaping (OTF) | | (\$123,600) | \$223,900 | Trillium Grant | | \$100,300 |
| Cedar Valley Playground Equipment | \$20,000 | (\$20,000) | | | | \$0 |
| Replace - 2004 Toro Lawnmover 72 inch | \$18,500 | | | | | \$18,500 |
| Bruce Johnston Library Furnace | \$6,500 | | | | | \$6,500 |
| Lions Den Ramp | \$6,000 | | | | | \$6,000 |
| Total Parks & Facilities | \$14,105,310 | (\$146,726) | \$383,900 | (\$14,021,184) | \$0 | \$321,300 |
| | | 2017 (| Capital Reques | t Adjusted Total | (Parks & Facilities) | \$30,000 |

Page 3 of 3

(\$745,800)

(\$1,700,612)

CAVAN MONAGHAN Have it all. Right here.

The Township of Cavan Monaghan Capital Requests in 2018

Final

Asset Replacement Reserve - 49.9% funded through the Municipal Tax Levy

Capital Purchases funded through the Municipal Tax Levy with 3.5% increase

Reserve/

| Have it all. Right here. Capital Item Requested | Requested Purchases | Other Funding Available | Transfers Specific Reserves | 2017 Roll Overs | Transfers Asset Replacement Reserve | Adjusted Total |
|--|------------------------|-------------------------|-----------------------------------|---------------------|-------------------------------------|----------------|
| Roads and Environmental Services | | | | | | |
| Frederick Street Cul de Sac (Part 2 of 2) - 2017 rollover | \$179,167 | (\$43,000) | • | (\$103,917) | (\$32,250) | \$0 |
| George Street Urbanization - 2017 rollover | \$386,382 | (\$153,692) | | (\$98,201) | V. V. | \$0 \$0 |
| George Street Urbanization incl. Storm Sewer | \$120,000 | (\$40,000) | \ | (ψ90,201) | (ψ104,409) | \$80,000 |
| County Road 10 (Road Widening /Entrance Improvements) Phase 1 | \$200,000 | (\$50,854) | \ | | | \$149,146 |
| Street Sweeping | \$30,000 | (ψου,υο+) | | | | \$30,000 |
| Surface Treatment (Fallis Line) | \$90,000 | (\$38,571) | FedGas T | ax | (\$51,429) | φου,ουο \$0 |
| Surface Treatment (Valley Road) | \$74,000 | (\$31,714) | | | (\$42,286) | \$0 |
| Surface Treatment (Valley Head) | \$61,000 | (\$21,143) | (\$5,000) | | (\$34,857) | \$0 \$0 |
| Surface Treatment (Beardsmore Road) | \$25,000 | (\$10,714) | (40,000) | | (\$14,286) | \$0 |
| Surface Treatment (Hayes Line) | \$32,000 | (\$13,714) | | | (\$18,286) | \$0 |
| Surface Treatment (General) | \$31,000 | (\$13,286) | | | (\$17,714) | \$0 |
| Whittington Drive (Hot Mix) Paving | \$100,000 | (\$42,857) | 1 | | (\$57,143) | \$0 |
| Hooton Drive (Hot Mix) Paving | \$10,000 | (\$4,286) | | | (\$5,714) | \$0 |
| GPS Fleet System | \$20,000 | (+ 1,=00) | | | (+=): -:/ | \$20,000 |
| Slurrey Seal (extend road life 5 yrs) | \$189,000 | | | | | \$189,000 |
| Cross Road Culvert (Hay Street) | \$140,000 | | | | (\$11,200) | \$128,800 |
| Pre-Engineering | \$30,000 | | | (\$17,876) | V. V. | \$12,124 |
| Decorative Streetlights & Enhancements (Phase 2) - 2017 rollover | \$40,000 | | | (\$40,000) | | \$0 |
| Sidewalks (General) | \$25,000 | | | (, , , , | (\$2,500) | \$22,500 |
| Sidewalks (King Street) - 2017 rollover | \$80,000 | | | (\$80,000) | | \$0 |
| Alleyway - King Street - Improvement (Paving) | \$8,000 | | | , | | \$8,000 |
| Tree Replacement Program | \$5,000 | | | | | \$5,000 |
| Replace - 2005 International Tandem (14-05) | \$230,000 | (\$40,000) | DC's | | | \$190,000 |
| Bombardier | \$150,000 | | (\$24,980) | | (\$5,020) | \$45,000 |
| Cavan Works Depot Preliminary Design | \$65,000 | | | | | \$65,000 |
| Total Roads and Environmental | \$2,320,550 | (\$578,832) | (\$29,980) | (\$339,994) | (\$427,173) | \$944,570 |
| | 2017 Ca | apital Request | Adjusted Total | (Roads & Enviro | onmental Services) | \$876,919 |
| | | | | Total | Capital Requests | \$19,471,386 |
| | | | | | Capital Roll Over | (\$14,492,513) |
| | | | т | | ital Expenditures | \$4,978,873 |
| | | | | • | g to Offset Capital | (\$1,782,461) |
| | | | | | Expenditures | \$3,196,412 |
| | Accet | Renlacement | | • | rough OLG Funds | (\$750,000) |
| | A | • | | 7. 1 /6 IUIIUEU III | • | (φ7.00,000) |

| Account | Description 201 | 7 Total Budget | 2017 Actual | Proposed Budget | Final Budge |
|----------------------------|--|------------------|------------------|-----------------|-------------|
| Fund: 03 W | ater /Wastewater Operating | | | | |
| 4800 | Water Wastewater Administration | | | | |
| Revo | enue | | | | |
| 3-4800-9140 | Miscellaneous Revenue - Sysco | -4,000.00 | -4,084.50 | -4,000.00 | -4,000.00 |
| 3-4800-9143 | Rent Revenue | -9,200.00 | -9,250.20 | -9,200.00 | -9,200.0 |
| 3-4800-9154 | Water & Wastewater Allocation | 0.00 | 0.00 | | |
| 3-4800-9184 | Meter Installation Revenue | -11,500.00 | -2,246.00 | -7,920.00 | -7,920.0 |
| 3-4800-9199 | User Fees and Service Charges | -7,250.00 | -4,365.00 | -6,500.00 | -6,500.0 |
| 3-4800-9305 | Local Improvements - Water/Se | -24,963.00 | -24,852.61 | -24,852.61 | -24,852.6 |
| Total | Revenue | -56,913.00 | -44,798.31 | -52,472.61 | -52,472.6 |
| Expe | ense | | | | |
| 3-4800-1050 | Gross Wages - Full Time | 68,150.00 | 68,102.92 | 71,700.00 | 71,700.0 |
| 3-4800-1055 | Gross Wages - Part Time | 0.00 | 1,163.16 | | |
| 3-4800-1090 | Gross Wages - Vacation | 0.00 | 7.54 | 200.00 | 200.0 |
| 3-4800-1105 | Benefits – OMERS | 9,460.00 | 7,456.42 | 7,260.00 | 7,260.0 |
| 3-4800-1110 | Benefits – EI Premium | 0.00 | 26.77 | 90.00 | 90.0 |
| 3-4800-1115 | Benefits – El Reduced Premiun | 830.00 | 854.27 | 830.00 | 830.0 |
| 3-4800-1120 | Benefits - CPP | 2,110.00 | 2,165.20 | 2,250.00 | 2,250.0 |
| 3-4800-1130 | Benefits – EHT | 1,330.00 | 1,361.08 | 1,400.00 | 1,400.0 |
| 3-4800-1140 | Benefits – WCB | 1,980.00 | 2,026.04 | 2,190.00 | 2,190.0 |
| 3-4800-1155 | Manulife Group Benefits | 6,140.00 | 4,928.48 | 6,160.00 | 6,160.0 |
| 3-4800-1180 | Benefits - Other | 40.00 | 33.66 | 40.00 | 40.0 |
| 3-4800-3055 | Meal Allocwance | 50.00 | 48.44 | 100.00 | 100.0 |
| 3-4800-3065 | Mileage Reimbursement / Trave | 0.00 | 0.00 | | |
| 3-4800-3070 | Staff Training & Development | 1,802.00 | 1,800.13 | 2,500.00 | 2,500.0 |
| 3-4800-3075 | Seminars And Conferences | 0.00 | 0.00 | 800.00 | 800.0 |
| 3-4800-3080 | Uniforms / Clothing | 200.00 | 81.61 | 200.00 | 200.0 |
| 3-4800-3100 | Legal Expense | 25,100.00 | 21,830.60 | 2,000.00 | 2,000.0 |
| 3-4800-3140 | Memberships | 0.00 | 0.00 | | |
| 3-4800-3205 | Software support | 2,540.00 | 0.00 | | |
| 3-4800-3223 | Water Meters | 12,500.00 | 8,188.04 | 10,000.00 | 10,000.0 |
| 3-4800-3240 | Radio Licenses | 900.00 | 816.00 | 1,000.00 | 1,000.0 |
| 3-4800-3420 | Office Supplies | 560.00 | 413.15 | 1,200.00 | 1,200.0 |
| 3-4800-3500 | Allocated Land Telephone | 0.00 | 0.00 | | |
| 3-4800-3510 | Allocated Phone Service | 770.00 | 0.00 | 583.00 | 583.0 |
| 3-4800-3730 | Advertising | 500.00 | 0.00 | 200.00 | 200.0 |
| 3-4800-3745 | Postage/Courier | 3,000.00 | 305.90 | 3,100.00 | 3,100.0 |
| 3-4800-3775 | Application Fees | 0.00 | 0.00 | | |
| 3-4800-3910 | Purchase of Equipment | 0.00 | 0.00 | 1 500 00 | 1 500 (|
| 3-4800-4100 | Contracted Services | 1,148.00 | 541.96 | 1,500.00 | 1,500.0 |
| 3-4800-4104 3-4800-4199 | Contracted Services - Plans & S Allocated Vehicle Costs | 0.00 2,054.00 | 0.00 0.00 | 1,064.00 | 1,064.0 |
| 3-4800-4199 | | 5,400.00 | | 7,000.00 | 7,000.0 |
| 3-4800-5000 | Property taxes Write off Uncollective Accounts | 5,400.00 0.00 | 5,689.60 0.00 | 7,000.00 | 7,000.0 |
| | Expense | 146,564.00 | 127,840.97 | 123,367.00 | 123,367.0 |
| | _ | | | | |
| Total 4800 | Water Wastewater Administration | 89,651.00 | 83,042.66 | 70,894.39 | 70,894.3 |

Revenue and Expense Working Current Budget Report Fiscal Year 2018 To Period 1 by Department

| Account | Description | 2017 Total Budg | get 2017 Actua | al Proposed Budge | et Final Budget |
|-------------------------|------------------------------|----------------------|------------------------|---------------------------------------|-------------------------|
| | Water & Wastewater Debentu | ires | | | |
| Reve 03-4801-8950 | enue Development Chargo | es Revenue -261,261. | 00 0.00 | 0 -327,000.00 | -327,000.00 |
| | Revenue | -261,261. | | <u> </u> | -327,000.00 |
| Total | Tievende | 201,201. | 0.0 | 027,000.00 | 027,000.00 |
| Expe | nse | | | | |
| 03-4801-6590 | BCF Loan (P&I) - De | • | 0.00 | • | 327,000.00 |
| 03-4801-6591 | BCF Loan (P&I) - OI | LC Debentı 144,000. | 00 133,376.1 | 3 180,000.00 | 180,000.00 |
| Total I | Expense | 144,000. | 00 133,376.1 | 3 507,000.00 | 507,000.00 |
| Total 4801 | Water & Wastewater Debent | ures -117,261. | 00 133,376.1 | 3 180,000.00 | 180,000.00 |
| 4809 ! | Pumping Station | | | | |
| Expe | nse | | | | |
| 03-4809-3500 | Phone | 800. | 00 669.3 | 5 700.00 | 700.00 |
| 03-4809-3520 | Internet | 1,700. | 00 1,464.7 | 2 1,500.00 | 1,500.00 |
| 03-4809-3790 | Hydro | 5,300. | 00 4,376.88 | 5,600.00 | 5,600.00 |
| 03-4809-4100 | Contracted Services | 13,000. | 00 12,983.30 | 0 3,000.00 | 3,000.00 |
| Total I | Expense | 20,800. | 00 19,494.2 | 5 10,800.00 | 10,800.00 |
| Total 4809 | Pumping Station | 20,800. | 00 19,494.2 | 5 10,800.00 | 10,800.00 |
| 4810 I | Millbrook Wastewater Plant | | | | |
| Expe | nse | | | | |
| 03-4810-3222 | Biosolid managemen | nt 14,800. | 00 14,085.1 | 1 15,000.00 | 15,000.00 |
| 03-4810-3229 | Operator Contract | 275,000. | 00 267,977.10 | 0 271,600.00 | 271,600.00 |
| 03-4810-3500 | Phone | 6,100. | • | · | 6,300.00 |
| 03-4810-3520 | Internet | 2,700. | · | · | 2,400.00 |
| 03-4810-3790 | Hydro | 110,000. | | · | 136,000.00 |
| 03-4810-3795 | Gas - Heating | 8,000. | • | · | 15,700.00 |
| 03-4810-4100 Total I | Contracted Services Expense | 29,450. 446,050. | | · · · · · · · · · · · · · · · · · · · | 17,000.00 464,000.00 |
| | _Aponeo | 110,000. | 127,027.0 | 101,000.00 | 10 1,000.00 |
| Total 4810 | Millbrook Wastewater Plant | 446,050. | 00 427,527.6 | 6 464,000.00 | 464,000.00 |
| 4811 \ | Wastewater Collection Syste | m | | | |
| Expe | nse | | | | |
| 03-4811-3221 | Cleaning Wetwell | 3,500. | | | |
| 03-4811-3791 | Locates | 8,250. | • | · | 3,000.00 |
| 03-4811-4100 Total I | Contracted Services Expense | | 00 0.00 00 10,642.4 | · · · · · · · · · · · · · · · · · · · | 15,000.00 |
| 10tal I | | 11,730. | 10,042.4 | 10,000.00 | 10,000.00 |
| | | | | | |

4813 Contribution to/from Water Reserve

| Total 4813 Contribution to/from Water Reserve | al Proposed Budget Final Budge |
|--|---------------------------------------|
| Total 4813 Contribution to/from Water Reserve | |
| Total 4813 Contribution to/from Wastewater Reserve Revenue | |
| A815 Contribution to/from Wastewater Reserve Revenue | 00 |
| Revenue 03-4815-8900 Contribution to/from Water & W 434,282.00 72,802. Total Revenue 434,282.00 72,802. Total 4815 Contribution to/from Wastewater Reserve 434,282.00 72,802. Total 4818 Wastewater Revenue Revenue 03-4818-9190 Sewer (bimonthly billing) Volum -248,753.00 -178,724. 03-4818-9191 Sewer Rates Fixed Charge -430,975.00 -394,102.4 Total Revenue -679,728.00 -572,826. Total 4818 Wastewater Revenue Revenue -679,728.00 -572,826. Total 4818 Wastewater Revenue -679,728.00 -205,494. 03-4819-9194 Water (bimonthly) Volume Cha -162,270.00 -126,840. 03-4819-9195 Water Fixed Charge -231,124.00 -205,494. 03-4819-9196 Water Connection /Other Charg 0.00 0.0 Total Revenue -393,394.00 -332,334. Total 4819 Water Revenue -393,394.00 -332,334. Total 4819 Water Revenue -393,394.00 -32,880.0 03-4820-9192 Water & Sewer Ownership Cha -3,400.00 -2,880.0 03-4820-9992 Write off - Contra Revenue Acc 0.00 383.0 03-4820-9992 Write off - Contra Revenue Acc 0.00 383.0 03-4820-9992 Write off - Contra Revenue Acc 0.00 383.0 Total Revenue -17,400.00 -19,499.1 Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.1 Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.1 Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.1 | 00 |
| Total Revenue | |
| Total Revenue 434,282.00 72,802. Total 4815 Contribution to/from Wastewater Reserve 434,282.00 72,802. 4818 Wastewater Revenue Revenue 03-4818-9190 Sewer (bimonthly billing) Volum -248,753.00 -178,724. 03-4818-9191 Sewer Rates Fixed Charge -430,975.00 -394,102.4 Total Revenue -679,728.00 -572,826.0 Total 4818 Wastewater Revenue -679,728.00 -572,826.0 4819-9194 Water (bimonthly) Volume Cha -162,270.00 -126,840.0 03-4819-9195 Water Fixed Charge -231,124.00 -205,494.0 03-4819-9196 Water Connection /Other Charg 0.00 -332,334.0 Total Revenue -393,394.00 -332,334.0 Total 4819 Water Revenue -393,394.00 -332,334.0 4820 Water & Wastewater Other Income Revenue 03-4820-9192 Water & Sewer Ownership Cha -3,400.00 -2,880.0 03-4820-9992 Write off - Contra Revenue Acc 0.00 <t< td=""><td>13 158,505.61 158,505.61</td></t<> | 13 158,505.61 158,505.61 |
| A818 Wastewater Revenue Revenue Revenue 3-4818-9190 Sewer (bimonthly billing) Volum -248,753.00 -178,724. 3-4818-9191 Sewer Rates Fixed Charge -430,975.00 -394,102.4 -679,728.00 -572,826. -679,728.00 -126,840. -126,270.00 -126,840. -126,270.00 -126,840. -231,124.00 -205,494. -205,494. -205,494. -205,494. -205,494. -205,494. -205,494. | <u> </u> |
| A818 Wastewater Revenue Revenue Revenue 3-4818-9190 Sewer (bimonthly billing) Volum -248,753.00 -178,724. 3-4818-9191 Sewer Rates Fixed Charge -430,975.00 -394,102.4 -679,728.00 -572,826. -679,728.00 -126,840. -126,270.00 -126,840. -126,270.00 -126,840. -231,124.00 -205,494. -205,494. -205,494. -205,494. -205,494. -205,494. -205,494. | |
| Revenue 03-4818-9190 Sewer (bimonthly billing) Volum -248,753.00 -178,724.103-4818-9191 Sewer Rates Fixed Charge -430,975.00 -394,102.4102.4102.4102.4102.4102.4102.4102.4 | 13 158,505.61 158,505.6 |
| 03-4818-9190 Sewer (bimonthly billing) Volum -248,753.00 -178,724.103-4818-9191 -394,102.403-975.00 -394,102.403-975.00 -394,102.403-975.00 -394,102.403-975.00 -572,826.103-9728.00 -572,826.103-9728.00 -572,826.103-9728.00 -572,826.103-9728.00 -572,826.103-9728.00 -572,826.103-9728.00 -572,826.103-9728.00 -572,826.103-9728.00 -572,826.103-9728.00 -572,826.103-9728.00 -572,826.103-9728.00 -572,826.103-9728.00 -572,826.103-9728.00 -572,826.103-9728.00 -572,826.103-9728.00 -572,826.103-9728.00 -182,270.00 -126,840.103-9728.00 -126,840.103-9728.00 -126,840.103-9728.00 -205,494.203-9728.00 -205,494.203-9728.00 -205,494.203-9728.00 -205,494.203-9728.00 -332,334.203-933,394.00 -332,334.203-332,332,334.203-332,334.203-332,334.203-332,334.203-332,334.203-332,332,334.203-332,334.203-332,334.203-332,334.203-332,334.203-332,332,334.203-332,334.203-332,334.203-332,334.203-332,334.203-332,332,334.203-332,334.203-332,334.203-332,334.203-332,334.203-332,332,334.203-332,334.203-332,334.203-332,334.203-332,334.203-332,33 | |
| Total Revenue Sewer Rates Fixed Charge -430,975.00 -394,102.4 Total Revenue -679,728.00 -572,826.5 Total 4818 Wastewater Revenue -679,728.00 -572,826.5 Total 4819 Water Revenue Revenue Revenue Revenue Revenue Revenue -162,270.00 -126,840.5 03-4819-9194 Water (bimonthly) Volume Cha -162,270.00 -205,494.2 03-4819-9195 Water Fixed Charge -231,124.00 -205,494.2 03-4819-9196 Water Connection /Other Charg 0.00 0.0 Total Revenue -393,394.00 -332,334.5 Total 4819 Water Revenue -393,394.00 -332,334.5 Total 4819 Water & Wastewater Other Income Revenue 03-4820-9192 Water & Sewer Ownership Cha -3,400.00 -2,880.6 03-4820-9199 Locates & User Fees 0.00 -30.6 03-4820-9199 Write off - Contra Revenue Acc 0.00 383.8 03-4820-9996 Penalty and Interest Income - \ -14,000.00 -16,973.5 Total Revenue -17,400.00 -19,499.5 Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.5 Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.5 Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.5 Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.5 Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.5 Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.5 Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.5 Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.5 Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.5 | -217,000.00 -217,000.00 |
| Total Revenue -679,728.00 -572,826. Total 4818 Wastewater Revenue -679,728.00 -572,826. 4819 Water Revenue Revenue Water (bimonthly) Volume Cha -162,270.00 -126,840. 03-4819-9195 Water Fixed Charge -231,124.00 -205,494.2 03-4819-9196 Water Connection /Other Charg 0.00 0.0 Total Revenue -393,394.00 -332,334. Total 4819 Water Revenue -393,394.00 -332,334. 4820 Water & Wastewater Other Income Revenue O3-4820-9192 Water & Sewer Ownership Cha -3,400.00 -2,880.0 03-4820-9199 Locates & User Fees 0.00 -30.0 03-4820-9992 Write off - Contra Revenue Acc 0.00 383.8 03-4820-9996 Penalty and Interest Income - \ -14,000.00 -16,973.7 Total Revenue -17,400.00 -19,499.1 | , |
| ## Revenue Control Con | · · · · · · · · · · · · · · · · · · · |
| ## Revenue 103-4819-9194 Water (bimonthly) Volume Cha -162,270.00 -126,840.003-4819-9195 Water Fixed Charge -231,124.00 -205,494.203-4819-9196 Water Connection /Other Charg 0.00 | |
| Revenue 03-4819-9194 Water (bimonthly) Volume Cha -162,270.00 -126,840.103-4819-9195 Water Fixed Charge -231,124.00 -205,494.203-4819-9196 Water Connection / Other Charg 0.00 | 63 -697,000.00 -697,000.00 |
| 03-4819-9194 Water (bimonthly) Volume Cha -162,270.00 -126,840.1 03-4819-9195 Water Fixed Charge -231,124.00 -205,494.2 03-4819-9196 Water Connection /Other Charg 0.00 0.0 Total Revenue -393,394.00 -332,334.3 Total 4819 Water Revenue -393,394.00 -332,334.3 4820 Water & Wastewater Other Income Revenue 03-4820-9192 Water & Sewer Ownership Cha -3,400.00 -2,880.0 03-4820-9199 Locates & User Fees 0.00 -30.0 03-4820-9992 Write off - Contra Revenue Acc 0.00 383.8 03-4820-9996 Penalty and Interest Income - \ | |
| 03-4819-9195 Water Fixed Charge -231,124.00 -205,494.2 03-4819-9196 Water Connection /Other Charg 0.00 0.0 Total Revenue -393,394.00 -332,334.3 Total 4819 Water Revenue -393,394.00 -332,334.3 4820 Water & Wastewater Other Income Revenue 03-4820-9192 Water & Sewer Ownership Cha -3,400.00 -2,880.0 03-4820-9199 Locates & User Fees 0.00 -30.0 03-4820-9992 Write off - Contra Revenue Acc 0.00 383.8 03-4820-9996 Penalty and Interest Income - \ -14,000.00 -16,973.7 Total Revenue -17,400.00 -19,499.9 | |
| Total Revenue 0.00 0.0 Total Revenue -393,394.00 -332,334.3 Total 4819 Water Revenue -393,394.00 -332,334.3 4820 Water & Wastewater Other Income Revenue -3,400.00 -2,880.0 03-4820-9192 Water & Sewer Ownership Cha -3,400.00 -2,880.0 03-4820-9199 Locates & User Fees 0.00 -30.0 03-4820-9992 Write off - Contra Revenue Acc 0.00 383.8 03-4820-9996 Penalty and Interest Income - \ -14,000.00 -16,973.7 Total Revenue -17,400.00 -19,499.9 | |
| Total Revenue -393,394.00 -332,334.3 Total 4819 Water Revenue -393,394.00 -332,334.3 4820 Water & Wastewater Other Income Revenue 03-4820-9192 Water & Sewer Ownership Cha -3,400.00 -2,880.0 03-4820-9199 Locates & User Fees 0.00 -30.0 03-4820-9992 Write off - Contra Revenue Acc 0.00 383.8 03-4820-9996 Penalty and Interest Income - \ -14,000.00 -16,973.7 Total Revenue Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.9 | |
| 4820 Water & Wastewater Other Income Revenue 03-4820-9192 Water & Sewer Ownership Cha -3,400.00 -2,880.0 03-4820-9199 Locates & User Fees 0.00 -30.0 03-4820-9992 Write off - Contra Revenue Acc 0.00 383.8 03-4820-9996 Penalty and Interest Income - \ -14,000.00 -16,973.7 Total Revenue Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.0 | |
| 4820 Water & Wastewater Other Income Revenue 03-4820-9192 Water & Sewer Ownership Cha -3,400.00 -2,880.0 03-4820-9199 Locates & User Fees 0.00 -30.0 03-4820-9992 Write off - Contra Revenue Acc 0.00 383.8 03-4820-9996 Penalty and Interest Income - \ -14,000.00 -16,973.7 Total Revenue Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.0 | |
| Revenue 03-4820-9192 Water & Sewer Ownership Cha -3,400.00 -2,880.0 03-4820-9199 Locates & User Fees 0.00 -30.0 03-4820-9992 Write off - Contra Revenue Acc 0.00 383.8 03-4820-9996 Penalty and Interest Income - \ -14,000.00 -16,973.7 Total Revenue -17,400.00 -19,499.0 Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.0 | 33 -420,000.00 -420,000.00 |
| 03-4820-9192 Water & Sewer Ownership Cha -3,400.00 -2,880.0 03-4820-9199 Locates & User Fees 0.00 -30.0 03-4820-9992 Write off - Contra Revenue Acc 0.00 383.6 03-4820-9996 Penalty and Interest Income - \ -14,000.00 -16,973.7 Total Revenue Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.0 | |
| 03-4820-9199 Locates & User Fees 0.00 -30.0 03-4820-9992 Write off - Contra Revenue Acc 0.00 383.8 03-4820-9996 Penalty and Interest Income - \ -14,000.00 -16,973.7 Total Revenue -17,400.00 -19,499.8 Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.8 | |
| 03-4820-9992 Write off - Contra Revenue Acc 0.00 383.8 03-4820-9996 Penalty and Interest Income - \ -14,000.00 -16,973.7 Total Revenue -17,400.00 -19,499.7 Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.7 | |
| 03-4820-9996 Penalty and Interest Income - \ -14,000.00 -16,973.7 Total Revenue -17,400.00 -19,499.7 Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.7 | |
| Total Revenue -17,400.00 -19,499.5 Total 4820 Water & Wastewater Other Income -17,400.00 -19,499.5 | |
| | · |
| | |
| | 99 -19,600.00 -19,600.00 |
| 4830 Millbrook Water - Distribution System | |
| Revenue 03-4830-9140 Miscellaneous Revenue 0.00 0.0 | 00 |

| Account | Description 20 | 17 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|----------------------------|---------------------------------------|-----------------|-------------|-----------------|--------------|
| Total Revenue | | 0.00 | 0.00 | | |
| Expe | ense | | | | |
| 03-4830-3226 | Leak Detection | 200.00 | 146.47 | | |
| 03-4830-3227 | Hydrant Maintenance | 0.00 | 0.00 | 5,000.00 | 5,000.00 |
| 03-4830-3435 | Materials and Supplies | 2,100.00 | 187.63 | 1,500.00 | 1,500.00 |
| 03-4830-3791 | Locates | 8,250.00 | 7,725.00 | 3,000.00 | 3,000.00 |
| 03-4830-4100 | Contracted Services | 26,650.00 | 13,772.11 | 37,000.00 | 37,000.00 |
| 03-4830-4120 | Lead Testing | 0.00 | 0.00 | | |
| Total | Expense | 37,200.00 | 21,831.21 | 46,500.00 | 46,500.00 |
| Total 4830 | Millbrook Water - Distribution System | 37,200.00 | 21,831.21 | 46,500.00 | 46,500.00 |
| 4831 | Millbrook Water - Treatment & Supply | | | | |
| Expe | ense | | | | |
| 03-4831-3120 | Audit Fees | 750.00 | 0.00 | 800.00 | 800.00 |
| 03-4831-3228 | Chemical Pump Maintenance | 1,000.00 | 0.00 | | |
| 03-4831-3229 | Operator Contract | 119,000.00 | 118,773.44 | 116,300.00 | 116,300.00 |
| 03-4831-3340 | Special Equipment | 3,000.00 | 0.00 | | |
| 03-4831-3500 | Phone | 1,600.00 | 1,502.08 | 1,600.00 | 1,600.00 |
| 03-4831-3520 | Internet | 1,700.00 | 1,464.72 | 1,500.00 | 1,500.00 |
| 03-4831-3790 | Hydro | 17,000.00 | 11,585.14 | 18,000.00 | 18,000.00 |
| 03-4831-4100 | Contracted Services | 19,500.00 | 18,915.71 | 15,000.00 | 15,000.00 |
| Total Expense | | 163,550.00 | 152,241.09 | 153,200.00 | 153,200.00 |
| Total 4831 | Millbrook Water - Treatment & Supply | 163,550.00 | 152,241.09 | 153,200.00 | 153,200.00 |
| 4833 | Millbrook Water - Standpipe Tower | | | | |
| Expe | | | | | |
| 03-4833-3225 | Mechanical Repairs & Maintena | 0.00 | 0.00 | | |
| 03-4833-3500 | Phone | 750.00 | 658.93 | 700.00 | 700.00 |
| 03-4833-3520 | Internet | 800.00 | 671.40 | 700.00 | 700.00 |
| 03-4833-3790 | Hydro | 5,200.00 | 11,885.88 | 6,200.00 | 6,200.00 |
| 03-4833-4100 | Contracted Services | 4,800.00 | 4,609.07 | 4,000.00 | 4,000.00 |
| Total | Expense | 11,550.00 | 17,825.28 | 11,600.00 | 11,600.00 |
| Total 4833 | Millbrook Water - Standpipe Tower | 11,550.00 | 17,825.28 | 11,600.00 | 11,600.00 |
| 4834 | Sysco Oper. Wastewater Agreement | | | | |
| | • | | | | |
| неч 03-4834-9140 | enue Miscellaneous Revenue | -55,000.00 | -32,184.84 | -47,000.00 | -47,000.00 |
| | Revenue | -55,000.00 | -32,184.84 | -47,000.00 | -47,000.00 |
| Expe | nse | | | | |
| | | | | | |
| 03-4834-3435 | Materials and Supplies | 0.00 | 36.63 | | |

| Account | Description 20 | 017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|-------------------------------------|--|--------------------|----------------------|-----------------|--------------|
| 03-4834-4700 | Sewer Operator Service Charge | 7,000.00 | 3,883.42 | 7,000.00 | 7,000.00 |
| Total Expense | | 55,000.00 | 50,484.68 | 47,000.00 | 47,000.00 |
| Total 483 | 4 Sysco Oper. Wastewater Agreement | 0.00 | 18,299.84 | | |
| 4835 | Booster Pumping Station | | | | |
| Rev | venue venue | | | | |
| 03-4835-9140 | Miscellaneious Revenue | 0.00 | 0.00 | | |
| Total | I Revenue | 0.00 | 0.00 | | |
| Ехр | ense | | | | |
| 3-4835-3500 | Phone | 750.00 | 658.93 | 700.00 | 700.00 |
| 3-4835-3520 | | 800.00 | 671.40 | 700.00 | 700.00 |
| 3-4835-3790 | • | 4,800.00 | 0.00 | 5,300.00 | 5,300.00 |
| 3-4835-4100 | Contracted Services | 3,000.00 | 304.22 | 4,000.00 | 4,000.00 |
| Total | I Expense | 9,350.00 | 1,634.55 | 10,700.00 | 10,700.00 |
| Total 4835 Booster Pumping Station | | 9,350.00 | 1,634.55 | 10,700.00 | 10,700.00 |
| | 6 Kawartha Downs Wastewater Agreeme | nt | | | |
| Re\ 3-4836-9140 | venue Miscellaneous Revenue | -166,000.00 | -131,581.59 | -35,000.00 | -35,000.00 |
| Total | I Revenue | -166,000.00 | -131,581.59 | -35,000.00 | -35,000.00 |
| Ехр | ense | | | | |
| 03-4836-3435 03-4836-4100 | • | 0.00 146,000.00 | 301.21 137,522.33 | 28,000.00 | 28,000.00 |
| 3-4836-4700 | Sewer Operator Service Charge | 20,000.00 | 13,856.35 | 7,000.00 | 7,000.00 |
| Total | I Expense | 166,000.00 | 151,679.89 | 35,000.00 | 35,000.00 |
| Total 483 | 6 Kawartha Downs Wastewater Agreeme | ent 0.00 | 20,098.30 | | |
| 4837 | Well Capacity Monitoring | | | | |
| Ехр | ense | | | | |
| 3-4837-4100 | Well Capacity Monitoring | 0.00 | 0.00 | 22,000.00 | 22,000.00 |
| Total | I Expense | 0.00 | 0.00 | 22,000.00 | 22,000.00 |
| Total 4837 Well Capacity Monitoring | | 0.00 | 0.00 | 22,000.00 | 22,000.00 |
| 8001 | Bulk Water Sale | | | | |
| Rev 03-8001-9189 | /enue Other Revenue - Miscellaneous | -86,000.00 | -60,609.57 | -50,000.00 | -50,000.00 |
| | I Revenue | -86,000.00 | -60,609.57 | -50,000.00 | -50,000.00 |
| | | | | | |

| Account | Description 20 | 17 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|--------------|--------------------------------|-----------------|-------------|-----------------|--------------|
| Expe | nse | | | | |
| 03-8001-3435 | Material and Supplies | 3,135.00 | 2,632.44 | 2,000.00 | 2,000.00 |
| 03-8001-3790 | Hydro | 4,800.00 | 0.00 | 5,300.00 | 5,300.00 |
| 03-8001-4100 | Contracted Services | 4,165.00 | 3,822.52 | 2,000.00 | 2,000.00 |
| 03-8001-5600 | Interdepartmental Charge - Wat | 57,500.00 | 0.00 | 31,100.00 | 31,100.00 |
| Total | Expense | 69,600.00 | 6,454.96 | 40,400.00 | 40,400.00 |
| Total 8001 | Bulk Water Sale | -16,400.00 | -54,154.61 | -9,600.00 | -9,600.00 |

| Account | Description | 2017 Total Budget | 2017 Actual | Proposed Budget | Final Budget |
|-----------------|---|-------------------|---------------|-----------------|---------------|
| 03-4800 | Water Wastewater Administration | 89,651.00 | 83,042.66 | 70,894.39 | 70,894.39 |
| 03-4801 | Water & Wastewater Debentures | -117,261.00 | 133,376.13 | 180,000.00 | 180,000.00 |
| 03-4809 | Pumping Station | 20,800.00 | 19,494.25 | 10,800.00 | 10,800.00 |
| 03-4810 | Millbrook Wastewater Plant | 446,050.00 | 427,527.66 | 464,000.00 | 464,000.00 |
| 03-4811 | Wastewater Collection System | 11,750.00 | 10,642.46 | 18,000.00 | 18,000.00 |
| 03-4813 | Contribution to/from Water Reserve | 0.00 | 0.00 | | |
| 03-4815 | Contribution to/from Wastewater Reserve | 434,282.00 | 72,802.13 | 158,505.61 | 158,505.61 |
| 03-4818 | Wastewater Revenue | -679,728.00 | -572,826.63 | -697,000.00 | -697,000.00 |
| 03-4819 | Water Revenue | -393,394.00 | -332,334.33 | -420,000.00 | -420,000.00 |
| 03-4820 | Water & Wastewater Other Income | -17,400.00 | -19,499.99 | -19,600.00 | -19,600.00 |
| 03-4830 | Millbrook Water - Distribution System | 37,200.00 | 21,831.21 | 46,500.00 | 46,500.00 |
| 03-4831 | Millbrook Water - Treatment & Supply | 163,550.00 | 152,241.09 | 153,200.00 | 153,200.00 |
| 03-4833 | Millbrook Water - Standpipe Tower | 11,550.00 | 17,825.28 | 11,600.00 | 11,600.00 |
| 03-4834 | Sysco Oper. Wastewater Agreement | 0.00 | 18,299.84 | | |
| 03-4835 | Booster Pumping Station | 9,350.00 | 1,634.55 | 10,700.00 | 10,700.00 |
| 03-4836 | Kawartha Downs Wastewater Agreement | 0.00 | 20,098.30 | | |
| 03-4837 | Well Capacity Monitoring | 0.00 | 0.00 | 22,000.00 | 22,000.00 |
| 03-8001 | Bulk Water Sale | -16,400.00 | -54,154.61 | -9,600.00 | -9,600.00 |
| Total Revenues: | | -1,281,414.00 | -1,121,033.13 | -1,489,567.00 | -1,489,567.00 |
| Total Expe | enses: | 1,281,414.00 | 1,121,033.13 | 1,489,567.00 | 1,489,567.00 |
| Report Net | t: | 0.00 | 0.00 | | |



The Township of Cavan Monaghan Water & Wastewater Capital Requests in 2018

Final

| Capital Item Requested | | Requested Purchases | 2017 Roll Overs | Reserve/Other Funding Available | Transfer In Asset Replacement Reserve | Transfer to/from W & WW Reserve |
|---|--|-------------------------------------|--------------------|---------------------------------------|---|-------------------------------------|
| Water Distribution System | | | | | | |
| Water Main Replacement | 04-5000-4100 | 120,000 | | | -12,000 | 108,000 |
| Water Main Replacement Queen Street | 04-5001-4100 | 31,000 | | | -3,100 | 27,900 |
| Water Main Replacement Queen Street | 04-5001-4101 | 2,000 | | | -200 | 1,800 |
| George Street Water Main Replacement | 04-5002-4100 | 95,000 | -87,400 | | -7,600 | 0 |
| King Street Watermain Replacement (Cavan to West | Limit) 04-5003-4100 | 752,719 | -752,719 | | • | 0 |
| King Street Watermain Replacement (Cavan to West | , | 50,082 | -50,082 | | | 0 |
| Water System Relining (OCIF Top Up Grant) | 04-5100-4100 | 763,200 | | -763,200 | | 0 |
| Hydrants Provision | 04-5200-4100 | 20,400 | | , | -2,550 | 17,850 |
| King Street Blow Off Valve | 04-5310-4100 | 25,000 | | | _,-, | 25,000 |
| Water Service Extensions to New Fire Hall | 04-5500-4100 | 36,000 | | -36,000 | | 0 |
| Total Water Distribution S | | \$1,859,401 | (\$890,201) | (\$763,200) | (\$25,450) | \$180,550 |
| Total Water C | Capital | \$1,859,401 | (\$890,201) | (\$763,200) | (\$25,450) | \$180,550 |
| Wastewater Plant Pump Change and Header Repair Ladder on Admn Building to Service HVAC Unit Pump House Wiring Tank Covers | 04-5000-3911 04-5010-3911 04-5020-3911 04-5030-3911 | 120,000 5,100 30,100 9,000 | | | -15,000 -860 | 105,000 5,100 29,240 9,000 |
| Total Pumping S | Station | \$164,200 | \$0 | \$0 | (\$15,860) | \$148,340 |
| Wastewater Collection System | | | | | | |
| Sewer System Rehabilitation | 04-6000-4100 | 308,500 | -104,500 | | -32,640 | 171,360 |
| George Street Sewer Upgrade | 04-6002-4100 | 55,000 | -50,600 | | -4,400 | 0 |
| King Street Sanitary Sewer | 04-6003-4100 | 20,000 | -20,000 | | | 0 |
| Sewer System Relining | 04-6100-4100 | 157,000 | -7,000 | | | 150,000 |
| Sewer System Relining (OCIF Top Up Grant) | 04-6100-4100 | 457,920 | | -457,920 | | 0 |
| Scada System Upgrades | 04-6200-4100 | 23,000 | -23,000 | | | 0 |
| Sanitary Drainage to Water Treatment Plant | 04-6300-4100 | 35,000 | | | | 35,000 |
| Sewer Service Extensions to New Fire Hall | 04-6500-4100 | \$1,056,420 | | 40,000 | | 40,000 |
| Wastewater Collection S | Wastewater Collection System | | (\$205,100) | (\$417,920) | (\$37,040) | \$396,360 |
| Total Wastewater Capital | | \$1,220,620 | (\$205,100) | (\$417,920) | (\$52,900) | \$544,700 |
| Total Water and Wastewater C | \$3,080,021 | (\$1,095,301) | (\$1,181,120) | (\$78,350) | \$725,250 | |
| | | | | | | |
| | | | | | Total Capital Requests | \$3,080,021 |
| | | | | Less | s: 2017 Capital Roll Over | (\$1,095,301) |
| | | | | Total 201 | 8 Capital Expenditures | \$1,984,720 |
| | | | | Reserve/Other | Funding to Offset Capital | (\$1,259,470) |
| | | | | | | |

Net 2018 Capital Expenditures

\$725,250

The Township of Cavan Monaghan

Summary of Use of Reserve and Reserve Funds 2016 Audited Year End Balance

| 20 | 2016 Audited Year End Balance | | | | | |
|---|-------------------------------|--------------|---|---------------|---------------|------------------------|
| | | A - 4 1 | | | Year End | Fi1 |
| | | Actual | | Budget | Audit Tsf's | Final |
| _ | | 31-Dec-15 | Additions | Withdrawals | (SS.5) | 31-Dec-16 |
| Reserves | | | | | | |
| Committed Reserves 0740 Building Services Reserve (Building Code Act, 1992) | Building | \$242,171 | ¢70 /10 | | | ¢212 590 |
| 2680 Parkland Reserve Fund (City of Peterborough) | ECD | \$69,075 | \$70,418 | | | \$312,589 \$69,075 |
| 2670 Water Reserve (SWSSA, 2002) | Water | \$422,058 | \$133,186 | | | \$555,244 |
| 2671 Wastewater Reserve (SWSSA, 2002) | WW | \$1,141,120 | φ133,100 | | | \$1,141,120 |
| 2601 Phase-In Levy Allocation | General | \$2,380,008 | | | | \$2,380,008 |
| 2500 Capital Roll Over (Prior Year) | General | \$381,269 | \$1,632,081 | (\$1,069,844) | | \$943,506 |
| 2607 Solar Disposal Reserve | General | \$6,500 | \$2,500 | (, , , , | | \$9,000 |
| 2602 Springville & Ebenezer Cemetery Reserve | General | \$26,030 | | | | \$26,030 |
| Designated Reserves | | | | | | |
| 2600 General Working Fund | General | \$706,266 | \$730,700 | (\$1,956,065) | \$1,282,631 | \$763,532 |
| 2697 Asset Replacement Reserve | General | \$9,260,573 | \$1,582,359 | (\$64,863) | | \$10,778,068 |
| Less: Infrastructure Loan (Solar Units) | General | (\$398,300) | \$57,383 | | | (\$340,917) |
| Less: Infrastructure Loan (LED Street Lights) | General | (\$81,244) | \$22,483 | | | (\$58,761) |
| Less: Loan DC's (Community Center) | General | \$0 | | | | \$0 |
| 2615 Community Funding (Grant) Reserve | General | \$71,861 | | | | \$71,861 |
| Community Center / Fire Hall (Infrastructure) Reserve | General | \$0 | \$2,000,000 | | | \$2,000,000 |
| 2695 Contingency Reserve | General | \$143,986 | | | | \$143,986 |
| 2610 Election Reserve | General | \$33,237 | \$10,000 | | | \$43,237 |
| 2640 Infrastructure & Technology (IT) Reserve | General | \$67,641 | \$9,312 | (\$5,580) | | \$71,373 |
| 2696 Lottery Funds (OLG) Reserve | General | \$795,816 | \$3,220,329 | (\$3,518,398) | (\$272,111) | \$225,636 |
| 2606 Police Stabilization Reserve | General | \$99,482 | | (\$99,482) | | \$0 |
| 2608 Railway Reserve | General | \$19,737 | | | | \$19,737 |
| 2675 Legal Reserve | General | \$53,400 | \$11,455 | | | \$64,855 |
| 2676 Municipal Office Renovation Reserve | General | \$200,000 | | | | \$200,000 |
| 2655 Emergency Equipment | Fire | \$502,186 | \$170,080 | (\$89,452) | | \$582,814 |
| 2651 Fire Dept Capital | Fire | \$0 | | | | \$0 |
| 2650 Fire Dept HWY Funds | Fire | \$62,930 | | | | \$62,930 |
| 2652 Fire Ground Hours | Fire | \$11,906 | | | | \$11,906 |
| 2653 Fire Training Reserve (Special Rescue) | Fire | \$9,443 | \$5,000 | | | \$14,443 |
| 2654 Superior Tank Shuttle Res - Fire | Fire | \$22,182 | | | | \$22,182 |
| 2630 Official Plan | Planning | \$18,889 | | | | \$18,889 |
| 2631 Zoning By-law Update | Planning | \$0 | | | | \$0 |
| 2620 Millbrook Landfill | Roads | \$75,000 | | (\$3,841) | | \$71,159 |
| 2660 Pits & Quarries | Roads | \$34,783 | | | | \$34,783 |
| 2665 Winter Control | Roads | \$48,594 | \$46,369 | | | \$94,963 |
| 2672 Source Water Protection | W&WW | \$0 | \$31,005 | (\$31,005) | | \$0 |
| Total Committed & Designated Reserves | • | \$16,426,599 | \$9,734,658 | (\$6,838,530) | \$1,010,520 | \$20,333,247 |
| Obligatory Reserves | • | | | | | |
| 2909 Parkland (Cash In Lieu) Reserve | ECD | \$76,322 | \$12,847 | \$42,000 | | \$131,169 |
| 2908 Federal Gas Tax | Roads | \$311,639 | \$267,140 | (\$340,000) | | \$238,779 |
| Total Reserves | • | \$16,814,560 | \$10,014,644 | (\$7,136,530) | \$1,010,520 | \$20,703,194 |
| Development Charges | - | | <u>· · · · · · · · · · · · · · · · · · · </u> | <u> </u> | | · , , |
| Development Charges - Cavan Monaghan By-Law 2015-38 | | | | | | |
| 2919 DCRF - Water Services | W&WW | ¢42.446 | ¢7E 202 | | (DOC1 400) | (\$740 EEC) |
| 2919 DCRF - Water Services 2920 DCRF - Wastewater Services | | \$43,446 | \$75,398 | | (\$861,400) | (\$742,556) |
| | W&WW | \$71,030 | \$203,064 | | (\$253,500) | \$20,594 |
| 2921 DCRF - Stormwater Management Services | W&WW | \$3,102 | \$75 | (64,000) | | \$3,177 |
| 2922 DCRF - Roads and Related | Roads | \$0 | \$72,941 | (\$1,989) | | \$70,953 |
| 2923 DCRF - Fire Protection Services | Fire | \$0 | \$22,806 | (\$920) | | \$21,886 |
| 2924 DCRF - Police Services | General | \$1,478 | \$1,819 | (4.05) | | \$3,297 |
| 2925 DCRF - Library | Library | \$9,515 | \$18,219 | (\$432) | | \$27,302 |
| 2926 DCRF - Parks Reserve Fund | ECD | \$0 | \$44,919 | (\$1,248) | | \$43,672 |
| 2927 DCRF - Recreation | ECD | \$166,512 | \$74,229 | (\$2,032) | | \$238,709 |
| 2928 DCRF - Administration (Studies) | General | \$0 | \$11,309 | (\$172) | | \$11,137 |
| Total Development Charge Reserves | • | \$295,082 | \$524,781 | (\$6,793) | (\$1,114,900) | (\$301,829) |
| TOTAL Reserves & DC Reserves | - | \$17,109,642 | \$10,539,425 | (\$7,143,323) | (\$104.380) | \$20,401,365 |
| . 0 | • | ¥11,100,04Z | ¥10,000,420 | (ψ1,140,020) | (ψ104,000) | 4_0,401,000 |