

Council Meeting

| To: | Mayor and Council | | | |
|--|--------------------------------|--|--|--|
| Date: | February 19, 2019 | | | |
| From: Kimberley Pope, Finance Department | | | | |
| Report Number: | Finance 2019-04 | | | |
| Subject: | Final 2019 Budget Presentation | | | |

Recommendations:

- 1. That Council receives the Final 2019 Budget Presentation for adoption; and
- 2. That Council approves the 2019 Operating Budget of \$7,144,906; and
- 3. That Council approves the 2019 Capital Budget of \$5,891,092; and
- 4. That Council approves the 2019 Environmental Budget of \$290,145; and
- 5. That Council approves the 2019 Water & Wastewater Operating Budget of \$1,061,757 and a Capital Budget of \$562,000; and
- 6. That Council approves a 2.5% Municipal Residential Tax Rate increase.

Overview:

This budget report is to provide the Final 2019 Operating and Capital Budgets for approval and adoption of Council. This budget does not include any changes to service levels that the municipality currently provides.

The final 2019 budget presentation includes a proposed 2.5% municipal tax levy increase which equals a \$16.20 increase per \$100,000 of residential assessment, based on the 2019 MPAC Assessment Roll Total.

A residential property with a \$350,000 Current Value Assessment may be taxed an additional \$56.70 on their annual tax bill, which is the equivalent of \$0.15/day.

Tax Levy Comparison

The table below is a Tax Rate and Assessment history of the MPAC Municipal Assessment (weighted) for the Township and the corresponding final tax rates per year. The draft estimates that for every 1% municipal tax increase in 2019 will equal municipal tax revenue of approximately \$81,600.

Tax Rate and Assessment Comparison

| | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | 2019 Draft |
|--------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Amount to be raised by Taxes | \$5,888,773 | \$6,297,456 | \$6,891,730 | \$7,550,201 | \$8,369,845 |
| Weighted Assessment | \$1,016,024,955 | \$1,051,722,919 | \$1,112,017,264 | \$1,176,851,571 | \$1,272,470,506 |
| Increase in CVA year over year | 3.3% | 3.5% | 5.7% | 5.8% | 8.1% |
| | | | | | |
| Taxes per 100,000 Residential | \$579.59 | \$598.78 | \$619.75 | \$641.56 | \$657.76 |
| Increase in Tax % | 5% | 3.32% | 3.50% | 3.50% | 2.50% |

2019 Ontario Municipal Partnership Fund (OMPF) Update

A letter from the Minister of Finance, Vic Fedeli, on December 22nd stated that the government is "undertaking a detailed review of all transfer payments, including those to municipalities" and that they are reviewing the OMPF as they have "inherited a \$15 billion deficit" which is "simply unsustainable" and that allocation notices for 2019 will be delayed. On January 21st, 2019 a letter from the Assistant Deputy Minister, Allan Doheny, indicated while the program is under review an interim first quarter payment of \$126,500 will be released to the municipality for cash flow administration only, and does not reflect the 2019 actual OMPF allocation.

The OMPF has been historically utilized to offset the operating expenditures of the municipality as presented to Council in annual budget documents. In 2018 the OMPF allocation to the Township of Cavan Monaghan was \$506,000. If not received, the value of the OMPF is the equivalent of a 6% residential tax rate increase. As of the agenda posting, the municipality had not received any further update on the 2019 OMPF allocation. Staff will report back to Council on any future OMPF information.

Environmental Tax Rate

The 2019 Environmental levy indicates a proposed 12.4% municipal tax levy increase which equals a \$2.07 increase per \$100,000 of residential assessment, based on the 2019 MPAC Assessment Roll Total. These estimates are calculated using MPAC valuations to distribute the transfer station costs proportionately between all wards.

Water and Wastewater

The Water and Wastewater Operating Budget is presented utilizing the Water & Wastewater Financial Plan, Rate Study and User Fees and Charges as per Finance Report 2015-18. Staff are investigating options to reduce the user rates as per Council's motion on January 6, 2019.

Funds remaining at the end of the year are transferred into the Water & Wastewater Reserve for future years of Capital and/or Operations. The water service is user paid and therefore does not affect the municipal tax rate.

Financial Impact:

Operating

The Operating budget presented contains a consolidated department net increase of 8.7% and includes efficiencies in the delivery of services without changing the current service levels that have been set by Council, policy, By-law or Provincial legislation. The summary below indicates each department's efforts to maintain conservative budgets while the cost of delivery is constantly increasing.

| | 2018 | 2019 | | |
|---|-------------|-------------|-----------|--------|
| Operating Budget | Final | Final | Variand | ce |
| Planning | \$198,480 | \$195,920 | -\$2,560 | -1.3% |
| Building (funded through Building Reserve) | \$232,524 | \$241,985 | \$9,461 | 4.1% |
| By-law Enforcement | \$11,230 | \$5,950 | -\$5,280 | -47.0% |
| Protective Services | \$668,611 | \$755,297 | \$86,686 | 13.0% |
| Public Works | \$1,680,297 | \$1,871,968 | \$191,671 | 11.4% |
| Environmental Levy: Cavan | \$69,460 | \$84,337 | \$14,877 | 21.4% |
| Environmental Levy: Millbrook | \$69,002 | \$83,781 | \$14,779 | 21.4% |
| Environmental Levy: North Monaghan | \$58,458 | \$70,979 | \$12,521 | 21.4% |
| Parks & Facilities | \$630,663 | \$639,495 | \$8,832 | 1.4% |
| Office of the CAO & Economic Dev. | \$334,220 | \$361,670 | \$27,450 | 8.2% |
| Office of the Clerk | \$256,183 | \$277,704 | \$21,521 | 8.4% |
| Finance & Information Technology | \$268,978 | \$277,780 | \$8,802 | 3.3% |
| Consolidated Department Net Changes | \$4,478,106 | \$4,866,866 | \$388,760 | 8.7% |
| | | | | |
| Council | \$176,695 | \$206,130 | \$29,435 | 16.7% |
| Library Board Levy, Audit & Insurance | \$289,967 | \$316,030 | \$26,063 | 9.0% |
| Ganaraska, Kawartha & Otonabee Conservation | \$83,105 | \$85,865 | \$2,760 | 3.3% |
| Committees of Council | \$10,005 | \$12,900 | \$2,895 | 28.9% |
| Police Contract & Services | \$1,246,001 | \$1,274,537 | \$28,536 | 2.3% |
| Consolidated Other Services/Levy Changes | \$1,805,773 | \$1,895,462 | \$89,689 | 5.0% |
| | · | | | |
| Total Department & Other Services/Levy | \$6,283,879 | \$6,762,328 | \$478,449 | 7.6% |

The Consumer Price Index rose 2.8% in the 12 months to August; on the September notice from Statistics Canada. The municipal wage grid has been indexed by CPI and budgeted accordingly.

The collective agreements with the Canadian Union of Public Employees Local 1306.2 Public Works Unit and Parks Unit expires March 31, 2019 and estimates of the potential impact have been included in this draft.

The User Fees & Charges was approved by Council on February 4, 2019 (Finance Report 2019-03) which ensures the municipal revenues for services reduce the impact of the cost of services on the municipal property tax rate.

Departmental Summary

A summary of changes within the Operating Budgets were provided by the department management staff, as indicated below.

The **Planning Department** has a decrease of 1.3% (-\$2,560) which is primarily attributed to the following:

- Decrease in operating budget due to reduction in contracted services,
- ORCA staff currently provides environmental review functions.

The **Building Department** budget is funded through building permit revenues and therefore does not affect the municipal tax rate. The Building Department has an increase 4.1% (\$9,461) which is primarily attributed to the following;

- Replacement of the plotter with an annual lease,
- Salary reallocation for duties related to the building department,
- Change in payroll and benefit associated expenses.

The **By-law Department** has a decrease of 47.0% (-\$5,280) which is primarily attributed to training not required in 2019.

The **Protective Services (Fire) Department** has an increase of 13.0% (\$86,686) which is primarily attributed to the following;

- Change in allocation of wages for the fire department administration,
- Increase in Volunteer fire fighter compliment estimated at \$30,000,
- Call Volume increase of \$10,500,
- Dispatch agreement with the City of Peterborough increase of \$5,000,
- Increased training for new volunteers at \$21,000.
- Station one floor repairs estimated at \$8,500.

The **Public Works Department** has an increase of 11.4% (\$191,671) which is primarily attributed to the following:

- Increase of cost for materials and supplies,
- Increased equipment repairs due to ageing fleet,
- Increased maintenance road infrastructure,
- Decrease in estimated Solar revenues.

The **Environmental Services Department** has an increase of 21.4% (\$42,177) which is primarily attributed to the following;

- Increase in the number of bins picked up at the Transfer Station and associated tipping fees at Bensfort Road Landfill Site,
- Increase in per stop pick up as the new homes are added to the collection routes,
- Increase in costs due to the duplication between curbside pick up and garbage bags disposed of at the Transfer Station,
- New DSL internet connection at the Transfer Station.

The **Parks & Facilities Department** has an increase of 1.4% (\$8,832) which is primarily attributed to the following;

- Increase in revenues and operations at the new Community Center commencing in September. A future staff report will be provided, as requested by Council on January 14, to address services levels and the associated costs,
- Additional staffing of three new part-time staff to join the present complement.

The **Office of the CAO & Economic Development** has an increase of 8.2% (\$27,450) which is primarily attributed to the following;

- \$5,000 for the Millbrook & District Food Share and the Millbrook Fair to be funded through the municipal levy due to the closure of the Municipal Grant Reserve,
- Increase in Marketing and Promotions including additional funding for marketing the Harvest Table Dinner, Community Center Grand Opening and other events.

The **Office of the Clerk** has an increase of 8.4% (\$21,521) which is primarily attributed to the following;

- \$9,000 for cemeteries funded through the municipal levy due to closure of the Municipal Grant Reserve,
- Implementation of software and a contract position for Records Management,
- Reallocation of wages for the Customer Service Office Administrator,
- Added \$10,000 for the services of an Integrity Commissioner,
- 2.85% increase in Corporate Insurance premiums allocated to all departments.

The **Finance Department & Information Technology** has an increase of 3.3% (\$8,802) which is primarily attributed to the following;

- Increase of \$4,600 in software to add the TOMRMS (Municipal Records Management System) and FileHold (Document Management Software) to the IT budget with no operating roll over available from 2018,
- Allocation of Customer Service Office Administrator wages to Finance,

The **Council** budget has an increase of 16.7% (\$29,435) as per Corporate Services report on Council Remuneration that, in the first year of a new term of council, all members have the opportunity to attend all four (4) municipal conferences;

- Increased allocated expenses for the Mayor and Deputy Mayor by \$2,400 each,
- Increased allocated expenses for the three (3) Ward Councillors by \$4,800 each.

The **Library** budget has an increase of 9.0% (\$26,063) which is identified by the Library Board's delegation to Council summarizing the following:

- 3.5% (\$6,263) Operating Levy increase,
- \$19,520 Capital Levy increase,
- Increase of 3% in audit fees and 2.85% in insurance premiums.

The **Conservation and Authorities** budget has an increase of 3.3% (\$2,760) based on the 2019 budget requests received.

The **Committees of Council** budget has an increase of 28.9% (\$2,895) which is primarily attributed to the following;

- Millbrook Valley Trails request of \$8,300 with a net levy impact of \$6,300 after an estimated \$2,000 roll over from 2018,
- Municipal Revitalization & Heritage Advisory Committee (MRHAC) request of \$9.080 with a net levy impact of \$4,350 after an estimated \$4,730 roll over of Heritage Committee Funds from 2018,
- New \$2,250 budget for distribution to Committee of Adjustment members as approved in Corporate Services Report 2018-18 at \$75 per meeting/per member.

The **Police Contract & Services** budget has an increase of 2.3% (\$28,536) which is attributed to the Police Contract and Insurance Premiums as provided by the City of Peterborough.

Capital

The Capital Budget presented contains an estimated \$5,891,092 total Capital Expenditures not including the 2018 capital roll overs.

A summary of the 2019 draft Capital Budget is provided below;

Total Capital Requests

\$14,694,419

Less: 2018 Capital Roll Over

(\$8,803,328)

Total 2019 Capital Expenditures

\$5,891,092

Reserve/Other Funding to Offset Capital

(\$2,278,393)

Net 2019 Capital Expenditures

\$3,612,699

Asset Replacement Reserve - 42% funded through OLG Funds Asset Replacement Reserve - 58% funded through the Municipal Tax Levy Capital Purchases funded through the Municipal Tax Levy with 2.5% increase

(\$1,038,900)

(\$750,000)

(\$1,823,799)

This year's capital budget includes \$257,040 for the reconstruction of the Millbrook Dam that Cavan Monaghan, as the benefitting municipality, is required to pay. This represents 14.5% of the \$1.7 million capital funds funded through the municipal tax levy. Therefore, the municipality has \$1,522,067 available for consideration towards 2019 capital expenditures.

In 2015, the Otonabee Region Conservation Authority (ORCA) applied and received grant approval (Small Communities Fund) for the reconstruction of the Millbrook Dam. The \$3.3 million-dollar total cost of the project was eligible to receive a total of 2/3 grant funding from the provincial and federal governments. ORCA is responsible for the remaining 1/3 project cost which represents \$1,119,363. In 2015, the ORCA Board adopted a new policy for management of water and ice control structures. The policy included a formula for funding the capital repairs/replacement with a benefiting municipality being levied 90% of the Authorities cost.

As Cavan Monaghan is the benefiting municipality for the reconstruction of the Millbrook Dam, ORCA has levied 90% of their cost which totals a capital levy of \$1,007,426 to be paid by the municipality. As per ORCA's presentation to Council on November 6, 2017 the original authorities cost of \$1,007,426 for Cavan Monaghan had increased to \$1,201,504. The payments to ORCA include \$104,895 (2016), \$257,040 (2017) \$257,040 (2018) and \$257,040 as included in the 2019 draft Capital Budget.

The total cost for sediment removal at the Millbrook Pond in 2018 was \$96,000 and was paid in full from the Asset Replacement Reserve. This year's budget includes the first installment of \$48,000 as a loan repayment. The total cost will be recovered over a two-year term (2019 & 2020) and repaid to the Asset Replacement Reserve.

Pre-approval of 2019 Capital Expenditures

Finance Report 2018-14 2nd Draft 2019 Budget Presentation

That Council pre-approves the replacement of two tandem trucks; the 2003 International Tandem (15-03) and the 2003 International Tandem (17-03) as identified in the 2019 draft Capital Budget. If approved the Public Works department will proceed with a Tender to ensure the trucks are available for the next winter season. (SC/24/01/19/05)

Public Works Report 2018-28 Pre-approval for Super Mulching Disc Cutter

That Council pre-approves the purchase of the RSM 53 Super Mulching Disc Cutter attachment for the rubber tire excavator for \$40,000.00 in the draft 2019 budget. (RC/17/12/18/33)

Public Works Report 2018-25 GPS Fleet System (Go Evo Inc. MESH Work Order System) and Automatic Sand Controller for GPS

That Council approve the purchase of the Go Evo Inc. MESH work order system as the GPS Fleet system approved in the 2018 Capital Budget; and That Council pre-approve \$80,000.00 in the Draft 2019 Budget for the purchase and installation of Automatic Sand Controllers for GPS in the Township plow trucks and direct staff to proceed with an RFP for the supply and installation of these units. (SC/06/12/18/06)

Finance Report 2017-18 2nd Draft 2018 Budget Presentation

That Council pre-approves the purchase of one (1) Olympia Ice Resurfacer with Lazer Ice Levelling System to be included in the 2019 Capital Budget at a total cost, after trade-in, of \$82,212. (SC/14/12/17/07)

Community Center

The plans for the new \$15 million Community Center was approved by Council on September 5, 2017 following a six-month design process. The construction of the new Cavan Monaghan Community Centre started in the Spring of 2018 and is scheduled to open in the Fall of 2019.

Council received Finance Report 2016-17 and amended the recommendations to remove the municipal tax levy from the sources of funding, whereby the following motion was carried on December 5, 2016;

"That Council commit to moving forward with the development of a new Community Centre for the Township of Cavan Monaghan and that staff allocate an upper limit of \$15 million less the amount raised through fundraising to be fully funded through reserves by the municipality as presented in Report Finance 2016-17."

Community

A summary of the Sources of funding is provided below;

| | _ | 01-11 | C | Center |
|---|----|-------------|----|-------------|
| | | ire Station | | |
| Capital Expenditures | \$ | 3,500,000 | \$ | 15,000,000 |
| Sources of Funding; | | | | |
| Development Charges Revenue (Study 2015) | \$ | (905,315) | \$ | (1,657,186) |
| Reserve Transfers (2016-2017 OLG Revenues, totalling \$4M) | \$ | (760,000) | \$ | (3,240,000) |
| Internal Reserve Transfer (Phase-In Levy) | | | \$ | (2,180,000) |
| Internal Reserve Transfer (Asset Replacement Reserve) | \$ | (437,500) | \$ | (1,875,000) |
| Asset Replacement Reserve | | | \$ | (5,047,814) |
| External Community Fundraising | | | \$ | (1,000,000) |
| Potential Debentures/Municipal Tax Rate Levy, after Reserve Transfers | \$ | 1,397,185 | \$ | |

Prior to 2011, Ontario Lottery & Gaming Revenues were used as a subsidy towards the Operating Budget, the main source of funding the Capital Budget and as the single source of savings towards the asset replacement reserve.

The recommendations of Watson & Associates (Potential Impact of Loss of OLG Funding Report, 2012) and N.G. Bellchamber & Associates (Modified Service Delivery Review, 2013) were implemented through past budgets through municipal tax rate increases to bring Cavan Monaghan tax levels up to comparator municipalities and eliminated the use of OLG revenues to subsidize the municipal tax rate.

The recommendations were divided into three phases to enable the municipality to remove dependency on OLG Revenues;

Phase 1: Removal of OLG Revenues from the Operating Budget Completed in 2013, eliminating \$1.4 million OLG dependency from the annual budget (as per 2011)

Phase 2: Removal of OLG Revenues from Capital Expenditures
Completed in 2015, maintaining a minimum \$1.1 million
contribution through the municipal levy towards expenditures.

Phase 3: Removal of OLG Revenues as the primary source of Revenues for investment to the Asset Replacement Reserve.
In 2016, 33% of the \$1,500,000 investment funded by the tax levy, In 2017, 42% of the \$1,452,000 investment funded by the tax levy, In 2018, 49% of the \$1,504,700 investment funded by the tax levy, In 2019, 58% of the \$1,788,900 investment proposed to be funded through the municipal tax levy with the remaining \$750,000 of revenue from the 150 slots at Shorelines Slots at Kawartha Downs.

It is essential that the municipality continues towards independent financial sustainability and a priority to invest in Asset Replacement Reserve for future replacement of municipal infrastructure.

Reserve and Reserve Funds

The un-audited Summary of Use of Reserve and Reserve Funds are attached to this budget report. The Audited 2018 Reserves & Development Charges Reserve Funds will be provided in a subsequent finance report after the yearend roll-over has been posted and audited.

Attachments:

- Final 2019 Tax Rate calculation
- Final 2019 Environmental Tax Rate calculation
- Final 2019 Budget Summary
- Final 2019 Operating Working Current Budget Summary Reports
- Final 2019 Capital Requests
- W&WW Final 2019 Operating Working Current Budget Summary Reports
- W&WW Final 2019 Capital Requests
- Unaudited Summary of Use of Reserve and Reserve Funds

Respectfully Submitted by,

Reviewed by,

Kimberley Pope Director of Finance/Treasurer Yvette Hurley Chief Administrative Officer

Draft - 2019 Tax Rates

FINAL (2.5% increase)

| | | | 2019 MPAC | | Tax Rate | Weighted | 2nd Draft | 2nd Draft |
|---|-----|-----|------------------|-----------|--------------|---------------|------------|--------------|
| Property Class Description | RTC | RTQ | Roll Total | Tax Ratio | Reduction | Assessment | Tax Rate | 2019 Taxes |
| Commercial, , Exempt From Taxation, But Eligible For Payment-In-Lieu Of Taxes At The Full Rate. | С | F | 460,500 | 1.0986 | 1 | 505,905 | 0.00722619 | 3,327.66 |
| Commercial, Payment In Lieu, Full, Excess Land | С | V | 92,950 | 1.0986 | 0.7 | 71,480 | 0.00505833 | 470.17 |
| (No School Rates). | С | G | 1,097,000 | 1.0986 | 1 | 1,205,164 | 0.00722619 | 7,927.13 |
| Commercial, Taxable vacan land shared, Subject To Payment-In-Lieu Of Taxes At The Full Rate. | С | J | 363,000 | 1.0986 | 0.7 | 279,154 | 0.00505833 | 1,836.17 |
| Commercial, Taxable At The Full Rate. | С | T | 81,395,610 | 1.0986 | 1 | 89,421,217 | 0.00722619 | 588,180.02 |
| Commercial taxable: Excess land | С | U | 3,071,296 | 1.0986 | 0.7 | 2,361,888 | 0.00505833 | 15,535.63 |
| Commercial, Taxable At The Vacant Land Rate. | С | Χ | 2,161,725 | 1.0986 | 0.7 | 1,662,410 | 0.00505833 | 10,934.72 |
| Commerical payment in lieu full vacan land | С | Υ | 125,500 | 1.0986 | 0.7 | 96,512 | 0.00505833 | 634.82 |
| Commercial payment in lieu general vacant land | С | Z | 276,750 | 1.0986 | 0.7 | 212,826 | 0.00505833 | 1,399.89 |
| New Construction Commercial: Full No Support | Χ | T | 4,696,600 | 1.0986 | 1 | 5,159,685 | 0.00722619 | 33,938.52 |
| Exempt | Е | | 55,993,536 | 0 | 0 | - | - | - |
| Farmland, Taxable At The Full Rate. | F | T | 190,151,306 | 1 | 0.25 | 47,537,827 | 0.00164441 | 312,686.41 |
| Industrial, Taxable, Shared Payment-In-Lieu (Not Pil But Shared As If It Was) | 1 | Н | 74,000 | 1.5432 | 1 | 114,197 | 0.01015060 | 751.14 |
| Industrial, Taxable At The Full Rate. | 1 | T | 5,069,150 | 1.5432 | 1 | 7,822,712 | 0.01015060 | 51,454.94 |
| Industrial, Taxable At The Vacant Land Rate. Excess Land | 1 | U | 441,825 | 1.5432 | 0.65 | 443,186 | 0.00659789 | 2,915.11 |
| Industrial, Taxable At The Vacant Land Rate. | 1 | Χ | 1,807,500 | 1.5432 | 0.65 | 1,813,067 | 0.00659789 | 11,925.69 |
| New Construction Industrial, Taxable At The Full Rate. | J | T | 1,663,250 | 1.5432 | 1 | 2,566,727 | 0.01015060 | 16,882.99 |
| Pipeline Taxable: Full | Р | T | 7,005,307 | 1 | 0.9386 | 6,575,181 | 0.00617377 | 43,249.13 |
| Multi-Residential Taxable: Full | М | T | 3,722,250 | 1 | 1.7802 | 6,626,349 | 0.01170950 | 43,585.70 |
| School Rates). | R | G | 1,865,698 | 1 | 1 | 1,865,698 | 0.00657763 | 12,271.88 |
| Rate. | R | Р | - | 1 | 1 | - | 0.00657763 | - |
| Residential, Taxable At The Full Rate. | R | T | 1,094,811,091 | 1 | 1 | 1,094,811,091 | 0.00657763 | 7,201,266.43 |
| Managed Forest, Taxable At The Full Rate. | T | T | 5,272,912 | 1 | 0.25 | 1,318,228 | 0.00164441 | 8,670.82 |
| | | | \$ 1,461,618,756 | | - | 1,272,470,506 | | 8,369,845.00 |
| | | | | | = | · | | |

Estimated Break-even, with 0% TAX INCREASE (due to Assessment Growth) is \$609,830

| 2019 | \$657.76 |
|---|----------|
| 2018 | \$641.56 |
| Estimated increase in Residential Tax Rate % | 2.5% |
| Value of increase per 100,000 Residential CVA | \$16.20 |

| 2019 Budget Requirement | 8,369,845 |
|-------------------------------|---------------|
| | |
| | 0.000.045 |
| Amount to be raised by taxes | 8,369,845 |
| Weighted Assessment | 1,272,470,506 |
| Tax Rate | 0.006578 |
| Taxes per 100,000 Residential | _ |
| Assessment | \$ 657.76 |

2019 Environmental Tax Rates

FINAL (12.4% increase)

| | | | 2019 MPAC | | Tax Rate | Weighted | 2nd Draft | 2nd Draft |
|---|-----|-----|------------------|-----------|-----------|---------------|------------|------------|
| Property Class Description | RTC | RTQ | Roll Total | Tax Ratio | Reduction | Assessment | Tax Rate | 2019 Taxes |
| Commercial, , Exempt From Taxation, But Eligible For Payment-In-Lieu Of Taxes At The Full Rate. | С | F | 597,325 | 1.0986 | 1 | 656,221 | 0.00020652 | 123.36 |
| Commercial, Payment In Lieu, Full, Excess Land | С | V | 92,950 | 1.0986 | 0.7 | 71,480 | 0.00014456 | 13.44 |
| (No School Rates). | С | G | 1,243,250 | 1.0986 | 1 | 1,365,834 | 0.00020652 | 256.75 |
| Commercial, Taxable vacan land shared, Subject To Payment-In-Lieu Of Taxes At The Full Rate. | С | J | 363,000 | 1.0986 | 0.7 | 279,154 | 0.00014456 | 52.48 |
| Commercial, Taxable At The Full Rate. | С | T | 81,395,610 | 1.0986 | 1 | 89,421,217 | 0.00020652 | 16,809.68 |
| Commercial taxable: Excess land | С | U | 3,071,296 | 1.0986 | 0.7 | 2,361,888 | 0.00014456 | 444.00 |
| Commercial, Taxable At The Vacant Land Rate. | С | Χ | 2,161,725 | 1.0986 | 0.7 | 1,662,410 | 0.00014456 | 312.51 |
| Commerical payment in lieu full vacan land | С | Υ | 125,500 | 1.0986 | 0.7 | 96,512 | 0.00014456 | 18.14 |
| Commercial payment in lieu general vacant land | С | Z | 276,750 | 1.0986 | 0.7 | 212,826 | 0.00014456 | 40.01 |
| New Construction Commercial: Full No Support | Χ | T | 4,696,600 | 1.0986 | 1 | 5,159,685 | 0.00020652 | 969.93 |
| Exempt | Е | | 56,132,786 | 0 | 0 | - | - | - |
| Farmland, Taxable At The Full Rate. | F | T | 190,151,306 | 1 | 0.25 | 47,537,827 | 0.00004700 | 8,936.31 |
| Industrial, Taxable, Shared Payment-In-Lieu (Not Pil But Shared As If It Was) | 1 | Н | 74,000 | 1.5432 | 1 | 114,197 | 0.00029010 | 21.47 |
| Industrial, Taxable At The Full Rate. | 1 | T | 5,069,150 | 1.5432 | 1 | 7,822,712 | 0.00029010 | 1,470.54 |
| Industrial, Taxable At The Vacant Land Rate. Excess Land | 1 | U | 441,825 | 1.5432 | 0.65 | 443,186 | 0.00018856 | 83.31 |
| Industrial, Taxable At The Vacant Land Rate. | 1 | Χ | 1,807,500 | 1.5432 | 0.65 | 1,813,067 | 0.00018856 | 340.83 |
| New Construction Industrial, Taxable At The Full Rate. | J | T | 1,663,250 | 1.5432 | 1 | 2,566,727 | 0.00029010 | 482.50 |
| Pipeline Taxable: Full | Р | T | 7,005,307 | 1 | 0.9386 | 6,575,181 | 0.00017644 | 1,236.02 |
| Multi-Residential Taxable: Full | М | T | 3,722,250 | 1 | 1.7802 | 6,626,349 | 0.00033465 | 1,245.64 |
| School Rates). | R | G | 1,865,698 | 1 | 1 | 1,865,698 | 0.00018798 | 350.72 |
| Rate. | R | Р | - | 1 | 1 | - | 0.00018798 | - |
| Residential, Taxable At The Full Rate. | R | T | 1,093,936,091 | 1 | 1 | 1,093,936,091 | 0.00018798 | 205,641.56 |
| Managed Forest, Taxable At The Full Rate. | T | T | 5,272,912 | 1 | 0.25 | 1,318,228 | 0.00004700 | 247.80 |
| | | | \$ 1,461,166,081 | | _ | 1,271,906,492 | _ | 239,097.00 |
| | | | | | = | | = | |

| 2019 | \$18.80 |
|--|---------|
| 2018 | \$16.73 |
| Estimated increase in Environmental Tax Rate % | 12.4% |
| \$ Value of increase per 100,000 Residential CVA | \$2.0 |

| 2019 Budget Requirement | 239,097 |
|---------------------------------|---------------|
| | |
| | |
| Amount to be raised by taxes | 239,097 |
| Weighted Assessment | 1,271,906,492 |
| Tax Rate | 0.000188 |
| Environmental Taxes per 100,000 | |
| Residential Assessment | \$ 18.80 |



2019 Budget Summary FINAL (2.5% residential tax rate increase)

| Have it all. Right here. | | | | | | | _ | | |
|---|------------------------|--------------------------|--------------------|--------------------------|--------------------------|--|--------------------|-----------------------|--------------------------|
| Summary 2019 Project Budget | Operating | Operating | Capital | Total | Tax Levy | Prov/Fed | Reserve | User Fees & | Total |
| Cullinary 2010 1 Toject Budget | % Net change over | Operating | Oupitui | Total | | Grant | Funds | Other Revenue | Ισιαί |
| | 2018 | | | | | | | | |
| Planning | -1.3% | 206,520 | 143,347 | 349,867 | 339,267 | | | 10,600 | 349,867 |
| Building Building | 4.1% | 241,985 | | 241,985 | - E 0E0 | | 24,845 | 217,140 | 241,985 |
| By-Law Enforcement Protective Services (Fire) | -47.0% 13.0% | 6,950 855,332 | 836,575 | 6,950 1,691,907 | 5,950 1,506,872 | | 110,035 | 1,000 75,000 | 6,950 1,691,907 |
| Roads Department | 11.4% | 1,994,268 | 2,094,262 | 4,088,530 | 2,982,264 | 488,693 | 504,773 | 112,800 | 4,088,530 |
| Parks & Facilities Department | 1.4% | 831,295 | 9,308,610 | 10,139,905 | 9,621,744 | 123,600 | 202,761 | 191,800 | 10,139,905 |
| Office of the CAO & ECD Office of the Clerk | 8.2% 8.4% | 471,670 299,454 | 61,425 | 533,095 | 377,639 277,704 | 45,456 | 30,000 | 80,000 | 533,095 299,454 |
| Finance & Information Techonology | 3.3% | 575,240 | 1,945,160 | 299,454 2,520,400 | 1,385,330 | 6,000 29,825 | (8,750) 863,065 | 24,500 242,180 | 2,520,400 |
| Consolidated Department Net Changes | | 0.0,2.0 | .,0.0,.00 | 2,020, .00 | .,000,000 | 20,020 | 333,333 | 2 :=, :00 | - |
| Council | 16.7% | 206,130 | | - 206,130 | 206,130 | | | | - 206,130 |
| Library Board Levy, Audit & Insurance | 9.0% | 316,030 | | 316,030 | 316,030 | | | | 316,030 |
| Ganaraska, Kawartha & Otonabee Conservation | 3.3% | 85,865 | 305,040 | 390,905 | 390,905 | | | | 390,905 |
| Committee's of Council | 28.9% | 19,630 | | 19,630 | 12,900 | | 4,730 | 2,000 | 19,630 |
| Police Service Contract, Board & Community Policing Consolidated Other Services/Levy Changes | 2.3% | 1,274,537 | | 1,274,537 | 1,240,437 | 13,600 | 14,000 | 6,500 | 1,274,537 |
| | Projected Budget | 7,384,906 | 14,694,419 | 22,079,325 | | | | | - |
| Less: 2018 Capital Roll Overs | _ | | (8,803,327) | (8,803,327) | (8,803,327) | | | | (8,803,327) |
| Less: 2018 Operating Surplus (estimated) | | (240,000) | | (240,000) | (240,000) | | | | (240,000) |
| | _ | | | - | - | | | | - |
| | Total Budget_ | 7,144,906 | 5,891,092 | 13,035,998 | | | | | - |
| Unfunded Capital | _ | | - | - | - 🖍 | Eliiminated OLG de | ependency in the | 2013 Operating Budget | - |
| Contribution from Casino Reserve Rate Stabilization Contribution from Casino Reserve for Capital Requests | | - | - | - | - 4 | Eliiminated OLG d | ependency in the | 2015 Capital Budget | - |
| Contribution from Casino Reserve for Asset Replacement Rese | rve | - | - | - | (750,000) | 1 | 750,000 | | - |
| Contribution from Casino Reserve to Comm Center / Fire Hall (I | nfrastructure) Reserve | | | | - | | - | | - |
| Provincial Grants (OMPF) | | _ | _ | _ | (500,000) | 500,000 | L. L LOMBE I | | - |
| Provincial Grants (OCIF-Formula-Based Funding) | | | | | (119,825) | <u>e</u> | stimated OMPF al | ocation notice | (119,825) |
| Contribution to WWW Capital Sewer System Religning | | | | | 119,825 | | | | 119,825 |
| Ontario Lottery & Gaming Corp. (OLG) Revenues, 150 Slots (es | stimated) | | | | (750,000) | | | | (750,000) |
| Contributions to Capital Asset Replacement Reserve Federal Gas Tax Grant | | | | | 750,000 (267,839) | | | | 750,000 (267,839) |
| Contributions to Capital Roads Projects | | | | - | 267,839 | | | | 267,839 |
| Special Charges; Environmental Services and BIA Levy | | 303,825 | | 303,825 | 252,777 | | (952) | | 303,825 |
| Total (including Casino, | red Gas Tax & BIA) | 7,448,731 | 5,891,092 | 13,339,823 | 8,622,622 | 1,207,174 | 2,494,507 | 1,015,520 | 13,339,823 |
| Revenues | | Operating | Capital | Total > | 2.5% Estimated Res | idential Tax Rate Inc | rease | | |
| General Tax Levy | | 5,507,146 | 2,862,699 | 8,369,845 | L | The same of the sa | | | |
| Special Charges; Environmental Services and BIA Levy | | 252,777 | · ´- | 252,777 | | | | | |
| Provincial/Federal Grants | | 633,079 | 574,095 | 1,207,174 | | | | | |
| Reserve Funds | | 790,209 | 1,571,798 | 2,362,007 | | | | | |
| Development Charges Other Revenue | | 265,520 | 132,500 750,000 | 132,500 1,015,520 | | | | | |
| Other rievenue | Total | 7,448,731 | 5,891,092 | 13,339,823 | | | | | |
| | - | • | • | · | | | | | |
| Special Charges | % Net change over 2018 | | | | - | | | | |
| Environmental Levy: Cavan, Millbrook & North Monaghan | 2016 | 290,145 | _ | 290,145 | 239,097 | | (952) | 52,000 | 290,145 |
| | 21.470 | 230,143 | _ | 200,140 | 200,001 | | (332) | 02,000 | =00, |
| Millbrook BIA | 0.0%_ Total | 13,680 303,825 | | 13,680 303,825 | 13,680 252,777 | | (952) | - | 13,680 303,825 |

| Account | Description | 2018 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|------------|------------------------------------|-------------------|-------------|-----------------|--------------|
| 01-4920 | Planning Administration | 184,194.00 | 132,154.27 | 183,420.00 | 183,420.00 |
| 01-4970 | Plan of Subdivison Applications | 0.00 | 10,913.58 | | |
| 01-4980 | Site Plan Approval Applications | 0.00 | 1,479.49 | | |
| 01-5000 | Source Water Protection | 14,286.03 | 12,500.00 | 12,500.00 | 12,500.00 |
| 01-9530 | Recreation Land (The Planning Act) | 0.00 | 0.00 | | |
| Total Reve | enues: | -14,751.97 | -35,953.22 | -13,138.00 | -13,138.00 |
| Total Expe | enses: | 213,232.00 | 193,000.56 | 209,058.00 | 209,058.00 |
| Report Net | t: | 198,480.03 | 157,047.34 | 195,920.00 | 195,920.00 |

Township Of Cavan Monaghan

| Account | Description | 2018 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|------------|-----------------------------------|-------------------|-------------|-----------------|--------------|
| 01-4910 | Building Services Administration | -3,464.00 | -3,612.82 | -3,770.00 | -3,770.00 |
| 01-4911 | Ford Ranger Unit 4 - 11 | 2,677.00 | 2,982.46 | 3,010.00 | 3,010.00 |
| 01-4914 | Ford Expedition 2-09 | 787.00 | 630.36 | 760.00 | 760.00 |
| 01-4915 | ON Building Code Act, Enforcement | 0.00 | 0.00 | | |
| Total Reve | enues: | -232,524.00 | -210,642.20 | -241,985.00 | -241,985.00 |
| Total Expe | enses: | 232,524.00 | 210,642.20 | 241,985.00 | 241,985.00 |
| Report Net | t : | 0.00 | 0.00 | | |

| Account | Description : | 2018 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|-----------------|---|-------------------|-------------|-----------------|--------------|
| 01-4401 | Fire Services Administration | 315,143.00 | 304,904.06 | 340,900.00 | 340,900.00 |
| 01-4404 | Fire Services Communication | 32,996.00 | 32,996.00 | 31,700.00 | 31,700.00 |
| 01-4405 | Fire Suppression | 188,870.00 | 234,956.57 | 245,010.00 | 245,010.00 |
| 01-4406 | Fire Services Training | 92,965.00 | 79,522.63 | 102,935.00 | 102,935.00 |
| 01-4407 | Fire Services Public Education | 3,718.00 | 3,294.19 | 8,100.00 | 8,100.00 |
| 01-4408 | Fire Services Dry Hydrants & Tanker Shutt | le 0.00 | 0.00 | | |
| 01-4410 | Fire Routes | 500.00 | 0.00 | 1,000.00 | 1,000.00 |
| 01-4411 | Fire Prevention | 2,550.00 | 1,151.00 | 2,550.00 | 2,550.00 |
| 01-4412 | Fire Hall #1 Maintenance | 13,862.00 | 12,009.81 | 21,000.00 | 21,000.00 |
| 01-4413 | Fire Hall #2 Maintenance | 21,990.00 | 19,185.37 | 21,000.00 | 21,000.00 |
| 01-4414 | Equipment Reserves | -54,000.00 | -71,299.13 | -74,600.00 | -74,600.00 |
| 01-4450 | Emergency Preparedness | 5,017.00 | 3,124.22 | 5,410.00 | 5,410.00 |
| Total Revenues: | | -89,262.00 | -79,198.62 | -100,035.00 | -100,035.00 |
| Total Expenses: | | 712,873.00 | 699,043.34 | 805,040.00 | 805,040.00 |
| Report Net: | | 623,611.00 | 619,844.72 | 705,005.00 | 705,005.00 |

| Account | Description | 2018 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|-------------|--|-------------------|-------------|-----------------|--------------|
| 01-4409 | General Fire Dept Fleet | 650.00 | 572.39 | 630.00 | 630.00 |
| 01-4415 | Pumper 1 - 2017 (P1-17) | 4,200.00 | 3,562.95 | 4,070.00 | 4,070.00 |
| 01-4416 | Pumper 2 -2009 Class A (P2-09) | 7,950.00 | 12,183.84 | 9,120.00 | 9,120.00 |
| 01-4417 | Tanker 4 - 2015 Tandem (T4-15) | 3,300.00 | 3,184.09 | 3,590.00 | 3,590.00 |
| 01-4418 | Tanker 1 - 2000 (T1-00) | 3,046.66 | 1,920.79 | 3,740.00 | 3,740.00 |
| 01-4419 | Rescue 1 - 2003 Van (R1-03) | 6,600.00 | 6,846.32 | 7,120.00 | 7,120.00 |
| 01-4421 | Unit 5 - 1988 Half Ton Truck - (U5-89) | 1,400.00 | 802.78 | 1,550.00 | 1,550.00 |
| 01-4422 | Rescue 2 - 2000 Rapid Response (R2-00) | 5,743.34 | 7,927.64 | 6,950.00 | 6,950.00 |
| 01-4423 | Car 3 - 2003 Half Ton Truck (C3-03) | 3,090.00 | 3,482.00 | 4,000.00 | 4,000.00 |
| 01-4424 | Car 1 - 2017 Ford Support Unit (C1-17) | 4,290.00 | 3,676.03 | 4,330.00 | 4,330.00 |
| 01-4425 | Tanker 2 -2013 (T2-13) | 4,150.00 | 4,424.28 | 4,610.00 | 4,610.00 |
| 01-4426 | 2016 UTV & Trailer | 580.00 | 183.17 | 582.00 | 582.00 |
| Total Reve | enues: | 0.00 | 0.00 | | |
| Total Expe | nses: | 45,000.00 | 48,766.28 | 50,292.00 | 50,292.00 |
| Report Net: | | 45,000.00 | 48,766.28 | 50,292.00 | 50,292.00 |

General Ledger Revenue and Expense Working Current Budget Report Up To Period 1 Accounts: 01-4460-???? by Department

| Account Description | 2018 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|----------------------------|-------------------|-------------|-----------------|--------------|
| 01-4460 By-law Enforcement | 11,230.00 | 11,249.73 | 5,950.00 | 5,950.00 |
| Total Revenues: | -435.00 | -1,663.50 | -1,000.00 | -1,000.00 |
| Total Expenses: | 11,665.00 | 12,913.23 | 6,950.00 | 6,950.00 |
| Report Net: | 11,230.00 | 11,249.73 | 5,950.00 | 5,950.00 |

| Account | Description | 2018 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|-------------------------|--|----------------------|--------------|-----------------|--------------|
| 01-4440 | Non-Residential Well Protective Inspection | on/Control 3,000.00 | 2,001.37 | 3,100.00 | 3,100.00 |
| 01-4600 | Roads and Environmental Services Admi | nistratior515,740.00 | 495,038.44 | 555,445.00 | 555,445.00 |
| 01-4606 | Cavan Works Yard | 57,769.00 | 50,365.37 | 60,531.00 | 60,531.00 |
| 01-4610 | Bridges and Culverts | 14,698.84 | 22,831.70 | 16,679.00 | 16,679.00 |
| 01-4611 | Road-side Maintenance | 111,550.00 | 114,835.49 | 118,741.00 | 118,741.00 |
| 01-4612 | Road Hard Top Maintenance | 164,313.00 | 188,405.25 | 166,092.00 | 166,092.00 |
| 01-4613 | Road Loose Top Maintenance | 140,347.16 | 106,836.55 | 170,566.00 | 170,566.00 |
| 01-4614 | Road Safety Devices and Signs | 37,839.00 | 54,265.87 | 59,437.00 | 59,437.00 |
| 01-4620 | Winter Control | 214,698.00 | 237,919.15 | 262,298.00 | 262,298.00 |
| 01-4650 | Street Lighting | 52,603.00 | 40,520.65 | 47,500.00 | 47,500.00 |
| 01-4655 | Storm Water Management Ponds (5) | 15,000.00 | 10,594.63 | 15,000.00 | 15,000.00 |
| 01-4690 | Township Pit #1 (Larmer Line) | 4,015.00 | -2,063.04 | 3,045.00 | 3,045.00 |
| 01-4691 | Wilson's Pit | 11,000.00 | 15,500.17 | 9,000.00 | 9,000.00 |
| 01-4692 | Township Pit #2 (Millbrook) | 3,161.00 | 0.00 | 1,166.00 | 1,166.00 |
| 01-4693 | Crossing Guards | 12,710.00 | 12,101.74 | 12,880.00 | 12,880.00 |
| Total Revenues: -128,90 | | -128,900.00 | -131,976.55 | -65,800.00 | -65,800.00 |
| Total Expe | nses: | 1,487,344.00 | 1,481,129.89 | 1,567,280.00 | 1,567,280.00 |
| Report Net | • | 1,358,444.00 | 1,349,153.34 | 1,501,480.00 | 1,501,480.00 |

Revenue and Expense Working Current Budget Report Up To Period 1 Accounts: 01-456?-???? by Department

| Account | Description | 2018 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|------------|---------------------------------|-------------------|-------------|-----------------|--------------|
| 01-4560 | Solar - 920 Larmer Line | 55.00 | 1,294.84 | 463.00 | 463.00 |
| 01-4561 | Solar - 1256 Syer Line | 55.00 | 7,011.32 | 1,463.00 | 1,463.00 |
| 01-4562 | Solar - 1470 County Rd. 10 | 55.00 | 2,285.06 | 1,213.00 | 1,213.00 |
| 01-4563 | Solar - 25 Centennial Lane | 55.00 | 1,056.59 | 213.00 | 213.00 |
| 01-4564 | Solar - 988 County Rd. 10 | 23.00 | 2,350.50 | 1,213.00 | 1,213.00 |
| 01-4565 | Solar - 415 County Rd. 21 | 55.00 | 3,378.26 | 1,213.00 | 1,213.00 |
| 01-4566 | Solar - Tapley 1/4 Line | 55.00 | 1,134.87 | 213.00 | 213.00 |
| 01-4567 | Solar - 1047 Mount Pleasant Rd. | 34.00 | 3,392.99 | 1,213.00 | 1,213.00 |
| Total Reve | nues: | -63,056.00 | -42,890.57 | -56,500.00 | -56,500.00 |
| Total Expe | nses: | 63,443.00 | 64,795.00 | 63,704.00 | 63,704.00 |
| Report Net | : | 387.00 | 21,904.43 | 7,204.00 | 7,204.00 |

| Account Description 2018 Total Budget 2018 Actual Proposed Budget Final Budget | | | | | | | |
|--|--|------------------|-------------|-----------------|--------------|--|--|
| Account | Description 20 | 018 Total Budget | 2018 Actual | Proposed Budget | Final Budget | | |
| 01-4660 | General Public Works Fleet | 110,400.00 | 123,857.77 | 129,680.00 | 129,680.00 | | |
| 01-4663 | Dodge One-half Ton 4-12 @ Cavan Yard | 3,277.00 | 2,861.23 | 5,700.00 | 5,700.00 | | |
| 01-4664 | Int Dump (WATER TRUCK) 14-05 (prv 11-0 | 9) 15,928.00 | 20,439.48 | 17,047.00 | 17,047.00 | | |
| 01-4665 | Int Dump Plow & Wing 14-18 | 7,080.00 | 11,218.81 | 6,098.00 | 6,098.00 | | |
| 01-4666 | Plow 15-03 (2019 Replacement) | 9,912.00 | 10,255.11 | 8,723.00 | 8,723.00 | | |
| 01-4667 | Culvert Steamer | 2,028.00 | 20.77 | 1,232.00 | 1,232.00 | | |
| 01-4668 | Float | 4,179.00 | 1,392.17 | 8,167.00 | 8,167.00 | | |
| 01-4669 | Plow 17-03 (2019 Replacement) | 18,954.00 | 17,216.12 | 11,736.00 | 11,736.00 | | |
| 01-4670 | Dodge One-half Ton 4-16 | 5,812.00 | 171.85 | 7,352.00 | 7,352.00 | | |
| 01-4672 | Grader John Deere 31-10 | 4,160.00 | 4,686.63 | 22,822.00 | 22,822.00 | | |
| 01-4673 | Loader John Deere 32-06 | 6,332.00 | 4,349.95 | 17,517.00 | 17,517.00 | | |
| 01-4674 | Backhoe Case 33-91 | 1,029.00 | 936.31 | 2,542.00 | 2,542.00 | | |
| 01-4675 | Bobcat 40-01 | 4,571.00 | 3,343.01 | 2,093.00 | 2,093.00 | | |
| 01-4676 | MT7 Trackless Plow 35-18 | 500.00 | 758.75 | 2,250.00 | 2,250.00 | | |
| 01-4678 | 2012 Brush Chipper | 1,010.00 | 430.98 | 2,628.00 | 2,628.00 | | |
| 01-4679 | Plow Truck 20-01 | 3,568.00 | 0.00 | 3,675.00 | 3,675.00 | | |
| 01-4680 | International (CALCIUM TRUCK) 12-98 | 11,997.00 | 7,322.00 | 13,398.00 | 13,398.00 | | |
| 01-4681 | Sweeper Attachement | 1,150.00 | 0.00 | 500.00 | 500.00 | | |
| 01-4682 | International Tandem Plow 19-07 | 27,211.00 | 22,617.38 | 27,488.00 | 27,488.00 | | |
| 01-4683 | Single Axle International Truck 10-17 | 3,727.00 | 2,670.84 | 6,429.00 | 6,429.00 | | |
| 01-4684 | Champion Grader 30-08 | 12,489.00 | 7,499.71 | 19,229.00 | 19,229.00 | | |
| 01-4685 | Dodge Pick Up 1-08 (2019 Replacement) | 4,792.00 | 3,723.74 | 1,403.00 | 1,403.00 | | |
| 01-4686 | Int Dump Plow & Wing 16-13 | 34,769.00 | 37,838.26 | 17,042.00 | 17,042.00 | | |
| 01-4687 | Rubber Tire Excavator 34-08 | 19,480.00 | 11,840.53 | 19,258.00 | 19,258.00 | | |
| 01-4688 | Tandem Truck 20-17 | 7,111.00 | 6,181.92 | 9,275.00 | 9,275.00 | | |
| Total Reve | nues: | -118.00 | 0.00 | | | | |
| Total Expe | nses: | 321,584.00 | 301,633.32 | 363,284.00 | 363,284.00 | | |
| Report Net | : 2 | 321,466.00 | 301,633.32 | 363,284.00 | 363,284.00 | | |

Township Of Cavan Monaghan

| Account | Description | 2018 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|------------|---|-------------------|-------------|-----------------|--------------|
| 01-4870 | Environmental Services - Cavan Ward | -110,330.00 | -115,746.56 | -111,940.00 | -111,940.00 |
| 01-4880 | Environmental Services - North Monagha | n Ward 51,854.00 | 54,304.80 | 53,600.00 | 53,600.00 |
| 01-4890 | Environmental Services - Millbrook Ward | 58,476.00 | 61,441.76 | 58,340.00 | 58,340.00 |
| Total Reve | enues: | -258,920.00 | -275,488.12 | -290,145.00 | -290,145.00 |
| Total Expe | enses: | 258,920.00 | 275,488.12 | 290,145.00 | 290,145.00 |
| Report Ne | t: | 0.00 | 0.00 | | |

| Account | Description | 2018 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|------------|--|-------------------|-------------|-----------------|--------------|
| 01-4235 | Health and Safety | 4,600.00 | 2,829.12 | 3,000.00 | 3,000.00 |
| 01-4299 | Municipal Office Building | 64,200.00 | 59,742.70 | 62,240.00 | 62,240.00 |
| 01-4700 | General Municipal Buildings/Facilities | 123,007.00 | 118,729.83 | 114,660.00 | 114,660.00 |
| 01-4711 | Maple Leaf Park | 65,473.79 | 62,023.29 | 62,180.00 | 62,180.00 |
| 01-4714 | Parks and Property | 134,678.88 | 134,165.53 | 126,080.00 | 126,080.00 |
| 01-4716 | Whitfield Landing | 1,000.00 | 0.00 | 1,000.00 | 1,000.00 |
| 01-4720 | 1256 Syer Line | 735.00 | 291.49 | 500.00 | 500.00 |
| 01-4721 | Millbrook Yard | 15,037.00 | 12,372.67 | 10,200.00 | 10,200.00 |
| 01-4722 | Bruce Johnston Library | 7,995.00 | 8,543.60 | 6,150.00 | 6,150.00 |
| 01-4723 | Old Millbrook School | 47,897.00 | 52,403.31 | 52,975.00 | 52,975.00 |
| 01-4724 | Lions Den | 3,050.00 | 2,096.68 | 3,175.00 | 3,175.00 |
| 01-4731 | Millbrook Arena | 148,136.00 | 131,773.06 | 186,700.00 | 186,700.00 |
| Total Reve | enues: | -184,500.00 | -206,587.15 | -196,700.00 | -196,700.00 |
| Total Expe | nses: | 800,309.67 | 791,558.43 | 825,560.00 | 825,560.00 |
| Report Net | t: | 615,809.67 | 584,971.28 | 628,860.00 | 628,860.00 |

| Account | Description | 2018 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|------------|---------------------|-------------------|-------------|-----------------|--------------|
| 01-4718 | 2004 Ford Ranger | 1,553.33 | 1,664.51 | 2,244.00 | 2,244.00 |
| 01-4719 | 2009 Chev Sliverado | 4,430.00 | 4,383.53 | 3,594.00 | 3,594.00 |
| 01-4725 | Massey 23GL Tractor | 500.00 | 0.00 | 503.00 | 503.00 |
| 01-4727 | 2014 Dodge Ram | 4,520.00 | 595.04 | 774.00 | 774.00 |
| 01-4732 | Olympia Resurfacer | 3,850.00 | 2,532.88 | 3,520.00 | 3,520.00 |
| Total Reve | enues: | 0.00 | 0.00 | | |
| Total Expe | enses: | 14,853.33 | 9,175.96 | 10,635.00 | 10,635.00 |
| Report Net | t: | 14,853.33 | 9,175.96 | 10,635.00 | 10,635.00 |

| Account | Description | 2018 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|------------|--|-------------------|-------------|-----------------|--------------|
| 01-4110 | Municipal Council Grant Program | 0.00 | 1,043.71 | | |
| 01-4190 | Administrative (Human Resources) | 22,750.00 | 10,742.63 | 19,600.00 | 19,600.00 |
| 01-4195 | Administrative Expense - Misc. Revenue | -61,700.00 | -61,700.00 | -60,000.00 | -60,000.00 |
| 01-4210 | Office of the CAO | 246,502.00 | 205,527.80 | 250,200.00 | 250,200.00 |
| 01-4780 | Economic Development Administration | 126,668.00 | 115,867.12 | 146,870.00 | 146,870.00 |
| 01-4928 | Millbrook & District Food Share | 0.00 | 0.00 | 2,500.00 | 2,500.00 |
| 01-4929 | Millbrook Fair | 0.00 | 0.00 | 2,500.00 | 2,500.00 |
| Total Reve | enues: | -116,700.00 | -109,828.63 | -110,000.00 | -110,000.00 |
| Total Expe | enses: | 450,920.00 | 381,309.89 | 471,670.00 | 471,670.00 |
| Report Ne | t: | 334,220.00 | 271,481.26 | 361,670.00 | 361,670,00 |

| Account | Description | 2018 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|-----------------|-----------------------------------|-------------------|-------------|-----------------|--------------|
| 01-4170 | Corporate Insurance | 0.00 | -1.00 | | |
| 01-4171 | Cavan Monaghan Self Insurance | 0.00 | 0.00 | | |
| 01-4220 | Office of the Clerk - Secretariat | 247,116.00 | 232,678.90 | 248,309.00 | 248,309.00 |
| 01-4222 | Freedom of Information (FOI) | 0.00 | 0.00 | | |
| 01-4223 | Marriage / Civil Licencing | -1,400.00 | -2,715.00 | -1,400.00 | -1,400.00 |
| 01-4225 | Elections | 950.00 | 950.00 | 10,000.00 | 10,000.00 |
| 01-4226 | Cemeteries | 0.00 | 0.00 | 9,000.00 | 9,000.00 |
| 01-4230 | Dog Control | 7,167.00 | 6,889.79 | 9,245.00 | 9,245.00 |
| 01-4240 | Livestock Loss | 1,350.00 | 260.02 | 1,550.00 | 1,550.00 |
| 01-4913 | Accessibiity Plan | 1,000.00 | 0.00 | 1,000.00 | 1,000.00 |
| 01-5770 | Springville & Ebenezer Cemetery | 0.00 | 0.00 | | |
| Total Reve | enues: | -80,150.00 | -53,190.97 | -21,750.00 | -21,750.00 |
| Total Expenses: | | 336,333.00 | 291,253.68 | 299,454.00 | 299,454.00 |
| Report Net | t: | 256,183.00 | 238,062.71 | 277,704.00 | 277,704.00 |

Township Of Cavan Monaghan

General Ledger

| Account | Description | 2018 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|------------|-------------------------------|-------------------|-------------|-----------------|--------------|
| 01-4010 | Council - Mayor | 52,185.00 | 48,091.14 | 56,980.00 | 56,980.00 |
| 01-4011 | Council - Deputy Mayor | 37,045.00 | 32,717.48 | 41,740.00 | 41,740.00 |
| 01-4012 | Council - Cavan Ward | 28,415.00 | 26,110.48 | 36,620.00 | 36,620.00 |
| 01-4013 | Council - North Monaghan Ward | 28,415.00 | 27,292.37 | 34,170.00 | 34,170.00 |
| 01-4014 | Council - Millbrook Ward | 30,635.00 | 29,822.16 | 36,620.00 | 36,620.00 |
| Total Reve | enues: | 0.00 | 0.00 | | |
| Total Expe | nses: | 176,695.00 | 164,033.63 | 206,130.00 | 206,130.00 |
| Report Net | t: | 176,695.00 | 164,033.63 | 206,130.00 | 206,130.00 |

| Account | Description 2018 | Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|------------|--|-------------------------|-------------|-----------------|--------------|
| 01-4120 | Library Board Requisition | 306,567.00 | 306,545.70 | 316,030.00 | 316,030.00 |
| 01-4130 | Ganaraska Conservation Authority Requisition | 3,794.00 | 3,793.50 | 4,170.00 | 4,170.00 |
| 01-4131 | Kawartha Conservation Authority Requistion | 5,500.00 | 5,448.00 | 5,670.00 | 5,670.00 |
| 01-4132 | Otonabee Region Conservation Authority Requi | isiti 73 ,811.00 | 75,913.00 | 76,025.00 | 76,025.00 |
| 01-4713 | Millbrook Valley Trails | 3,000.00 | 3,000.00 | 6,300.00 | 6,300.00 |
| 01-4927 | Downtown Revitalization Committee | 800.00 | 0.00 | | |
| 01-4940 | Heritage Committee | 6,205.00 | 6,204.72 | | |
| 01-4941 | Committee of Adjustment | 0.00 | 0.00 | 2,250.00 | 2,250.00 |
| 01-4945 | MRHAC Revitalization & Heritage Advisory | 0.00 | 0.00 | 4,350.00 | 4,350.00 |
| Total Reve | enues: | 8,219.00 | 13,193.97 | -6,730.00 | -6,730.00 |
| Total Expe | enses: | 391,458.00 | 387,710.95 | 421,525.00 | 421,525.00 |
| Report Net | t : | 399,677.00 | 400,904.92 | 414,795.00 | 414,795.00 |

Township Of Cavan Monaghan

| Account | Description 2018 | 3 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|------------|--|----------------|-------------|-----------------|--------------|
| 01-4070 | Information Technology/Telecommunication | 83,474.00 | 83,591.98 | 102,165.00 | 102,165.00 |
| 01-4112 | Low Income Disabled Refund | 800.00 | 689.51 | 800.00 | 800.00 |
| 01-4140 | Millbrook Business Improvement Area | 0.00 | -319.92 | | |
| 01-4150 | Working Capital Interest | -10,000.00 | -10,000.00 | -10,000.00 | -10,000.00 |
| 01-4175 | Retirement - Corporate Administered Benefits | 0.00 | 0.00 | | |
| 01-4180 | Administrative Expense Corporate Membership | os 2,960.00 | 2,914.99 | 2,960.00 | 2,960.00 |
| 01-4250 | Finance | 333,744.00 | 277,200.75 | 324,655.00 | 324,655.00 |
| 01-4255 | Tax Collections, Arrears & Doubtful Accounts | 2,000.00 | -247.95 | 1,200.00 | 1,200.00 |
| 01-4270 | CMCC Fundraising Committee | 0.00 | 23.33 | | |
| 01-8000 | Cavan Monaghan Own Taxation | -144,000.00 | -160,640.45 | -144,000.00 | -144,000.00 |
| 01-8020 | Cavan Monaghan Own Taxation Write-Off | 0.00 | 56.72 | | |
| Total Reve | enues: | -285,774.74 | -259,243.08 | -296,960.00 | -296,960.00 |
| Total Expe | nses: | 554,752.74 | 452,512.04 | 574,740.00 | 574,740.00 |
| Report Net | : | 268,978.00 | 193,268.96 | 277,780.00 | 277,780.00 |

| Account Description | 2018 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|----------------------------------|-------------------|--------------|-----------------|--------------|
| 01-4310 Police Services Contract | 1,190,523.00 | 1,190,523.00 | 1,240,437.00 | 1,240,437.00 |
| Total Revenues: | -55,478.00 | -51,871.75 | -34,100.00 | -34,100.00 |
| Total Expenses: | 1,246,001.00 | 1,242,394.75 | 1,274,537.00 | 1,274,537.00 |
| Report Net: | 1,190,523.00 | 1,190,523.00 | 1,240,437.00 | 1,240,437.00 |



The Township of Cavan Monaghan Capital Requests in 2019

FINAL (including updated 2018 Roll-Overs)

| Have it all. Right here. Capital Item Requested | Requested Purchases | Reserve/ Other Funding Available | Transfers Specific Reserves | 2018 Roll Overs | Transfers Asset Replacement Reserve | Adjusted Total |
|---|--|--|-----------------------------------|--------------------|---|----------------|
| Boards & Authorities | | | | | | |
| Millbrook Dam, ORCA (Year 4 of 5, Total \$1,007,426) | \$257,040 | | | | | \$257,040 |
| Millbrook Dam, ORCA Addnl Exp (Year 6, 2021 payment of \$194,078) | \$0 | | | | | \$0 |
| Sediment Removal Millbrook Pond (Year 1 of 2, Total \$96,000) | \$48,000 | | | | | \$48,000 |
| Total Boards & Authorities | \$305,040 | \$0 | \$0 | \$0 | \$0 | \$305,040 |
| | | | 2018 Capita | al Request Adju | sted Total (ORCA) | \$ 257,040 |
| Finance | | | FCM Grant | | | |
| Asset Management, Policy & Reporting - Bill 6, O.Reg 588/17 (Finance 2018-07) | \$71,000 | | ▲ OLG Revenue | (\$11,256) | | Ψ12,044 |
| Asset Management Reserve, O.Reg 588/17 (Municipal Infrastructure) | | (\$750,000) | ▲ DC's | .5 | \$1,788,900 | \$1,038,900 |
| Development Charges Study, 5 year update (Development Charges Act) | \$30,000 | (ψΖΖ,300) | | | | \$7,500 |
| Total Finance | \$101,000 | (\$819,700) | \$0 | (\$11,256) | \$1,788,900 | \$1,058,944 |
| | | | 2018 Capital | Request Adjust | ted Total (Finance) | \$ 1,518,500 |
| Information Technology | | | ▲ IT Reserve | | | |
| Hardware Upgrades | \$17,910 | No. 7 | TI RESCIVE | | (\$11,940) | \$0 |
| FileHold Document Mgmt Software (Clerks) | \$33,350 | | | | | \$33,350 |
| TOMRMS Municipal Records Mgmt System & Implementation (Clerks) | \$4,000 | | | | (511.010) | \$4,000 |
| Total Information Technology | \$55,260 | (\$5,970) | \$0 | \$0 | (\$11,940) | \$37,350 |
| | | | 2018 C | apital Request | Adjusted Total (IT) | \$ - |
| Economic & Community Development | | | | | | |
| MRHAC (Community Improvement Plan) - rollover | \$1,319 | | AMO MainSt | (\$1,319) | | \$0 |
| MRHAC (Community Improvement Plan) Incentives (Finance 2018-05) - rollover | \$60,106 | | Funding | (\$14,650) | | \$0 |
| Total Economic & Community Development | | (, , , | \$0 | (\$15,969) | \$0 | \$0 |
| | +++++++++++++++++++++++++++++++++++++ | (4 10, 100) | | <u> </u> | ljusted Total (ECD) | \$11,000 |
| Planning | | | • | | , , | |
| Reserve Tsf - Zoning By-law Update - rollover | | | \$31,347 | (\$31,347) | | \$0 |
| Reserve Tsf - Official Plan Review - rollover | | | \$10,000 | (\$10,000) | | \$0 |
| Baxter Creek Floodplain Mapping | \$37,500 | | | , | | \$37,500 |
| Jackson Creek Floodplain Mapping | \$14,500 | | | | | \$14,500 |
| Planning Consultant Employment Lands Review | \$50,000 | | | | | \$50,000 |
| Total Planning & Building | \$102,000 | | \$41,347 | (\$41,347) | \$0 | \$102,000 |
| | | 2018 C | apital Request A | djusted Total (P | lanning & Building) | \$20,000 |

Transfers Asset



The Township of Cavan Monaghan Capital Requests in 2019

FINAL (including updated 2018 Roll-Overs)

Other Transfers

Reserve/

| Constal Itara Danisatad | Requested Purchases | Funding Available | Specific Reserves | 2018 Roll Overs | Replacement Reserve | Adjusted Total |
|--|---------------------|---------------------|----------------------|--------------------|------------------------|----------------|
| Capital Item Requested | Purchases | Available | neserves | Overs | neserve | Adjusted Total |
| Roads and Environmental Services | | | | | | |
| County Road 10 (Road Widening /Entrance Improvements) Phase 1 - rollover | \$200,000 | (\$116,619) | | (\$83,381) | | \$0 |
| GPS Fleet System - Go Evo Inc. MESH (PW 2018-25) - pre-approved | \$20,000 | | | (\$20,000) | | \$0 |
| Automatic Sand Controller for GPS (PW 2015-25) - pre-approved | \$80,000 | | OCIF | | | \$80,000 |
| Cross Road Culvert (Hay Street) - rollover | \$70,762 | (\$16,000) | OCI | (\$43,562) | (\$11,200) | \$0 |
| Cavan Works Depot Preliminary Design (PW 2018-22) - rollover | \$65,000 | | OCIF | (\$65,000) | | \$0 |
| Syer Line Culverts (3) | \$100,000 | (\$74,000) | OCI | | (\$10,000) | \$16,000 |
| Brookside to Municipal Building Sidewalk | \$80,000 | (\$80,000) | DC's | | | \$0 |
| Sidewalks (General) | \$75,000 | (\$54,501) | <u> </u> | | (\$9,375) | \$11,124 |
| Sherbrooke St. Pedestrian Crossing (PW 2018-27) | \$25,000 | | | | | \$25,000 |
| Pre-Engineering - rollover | \$30,000 | | | (\$15,246) | | \$14,754 |
| Slurrey Seal (extend road life 5 yrs) | \$180,000 | | | | | \$180,000 |
| Surface Treatment - Hayes Line | \$33,000 | (\$9,429) | | | (\$23,571) | \$0 |
| Surface Treatment - Syer Line | \$33,000 | (\$9,429) | \ | | (\$23,571) | \$0 |
| Surface Treatment - Whitfield Road | \$25,000 | (\$7,143) | Federal | Gas Tax | (\$17,857) | \$0 |
| Surface Treatment - Deyell Line | \$33,000 | (\$9,429) | | | (\$23,571) | \$0 |
| Surface Treatment - Deer Ave | \$41,000 | (\$11,714) | | | (\$29,286) | \$0 |
| Surface Treatment - Bee Dr. & Ave Crescent | \$33,000 | (\$9,429) | | | (\$23,571) | \$0 |
| Surface Treatment - Morton Line | \$42,000 | (\$12,000) | | | (\$30,000) | \$0 |
| Surface Treatment - Howden 1/4 Line | \$25,000 | (\$7,143) | | | (\$17,857) | \$0 |
| Surface Treatment - Brackenridge Drive | \$25,000 | (\$7,143) | | | (\$17,857) | \$0 |
| Surface Treatment - Sharpe Line | \$23,000 | (\$6,571) | | | (\$16,429) | \$0 |
| Surface Treatment (General / Various Roads) | \$61,000 | (\$17,429) | | | (\$43,571) | \$0 |
| Hot Mix Paving - Wing St. & Bank St. South | \$42,000 | (\$12,000) | | | (\$30,000) | \$0 |
| Hot Mix Paving - Skiview Drive Cul-de-Sac | \$14,000 | (\$4,000) | | | (\$10,000) | \$0 |
| Hot Mix Paving - Bee Drive Cul-de-Sac | \$16,000 | (\$4,571) | / | | (\$11,429) | \$0 |
| Hot Mix Paving - Ava Crescent Cul-de-Sac | \$34,000 | (\$9,714) | • | | (\$24,286) | \$0 |
| Hot Mix Paving - White Birch Road Cul-de-Sac | \$36,500 | (\$10,429) | | | (\$26,071) | \$0 |
| Hot Mix Paving - Stewart Line Deficiency | \$12,000 | | | | (\$8,571) | \$3,429 |
| Street Sweeping | \$30,000 | | | | | \$30,000 |
| Super Mulching Disc Cutter Attachment RSM 52 (PW 2018-28) - pre-approved | \$40,000 | | | | | \$40,000 |
| Replace - 2003 International Tandem (15-03) | \$230,000 | | | | (\$39,040) | \$190,960 |
| Replace - 2003 International Tandem (17-03) | \$230,000 | | | | (\$37,210) | \$192,790 |
| Replace - 2008 Dodge Ram 1500 (1-08) | \$40,000 | | | | (\$10,950) | \$29,050 |
| Transfer Station Renovations | \$70,000 | | | | | \$70,000 |
| Total Roads and Environmental | | (\$488,693) | \$0 | (\$227,188) | (\$495,273) | \$883,108 |
| | | 2018 Capital Reques | t Adjusted Total | l (Roads & Enviro | nmental Services) | \$944,570 |

Page 3 of 3

CAVAN MONAGHAN Have it all. Right here.

The Township of Cavan Monaghan Capital Requests in 2019

FINAL (including updated 2018 Roll-Overs)

| Have it all. Right here. Capital Item Requested | Requested Purchases | Reserve/ Other Funding Available | Transfers Specific Reserves | 2018 Roll Overs | Transfers Asset Replacement Reserve | Adjusted Total |
|---|------------------------|----------------------------------|-----------------------------------|--------------------|--|------------------------------|
| Protective Services (Fire) | | | | | | |
| Reserve Tsf - Fire Hall #1 Preliminary Design - rollover | | | \$84,000 | (\$84,000) | | \$0 |
| Reserve Tsf - new Fire Hall No.1 Millbrook | | | \$612,575 | (, , , , | | \$612,575 |
| Master Fire Plan Review | \$50,000 | (\$30,000) | DC's | | | \$20,000 |
| Bunker Gear | \$10,000 | (, , , | DCS | | (\$5,000) | \$5,000 |
| Fire Hoses | \$10,000 | | A - | | (\$5,000) | \$5,000 |
| SCBA Units | \$45,000 | (\$22,500) | Emerg. Equip I | Reserve | (\$22,500) | \$0 |
| Reserve Tsf - Diesel Generator at the Municipal Office (MOC) | | | \$10,000 | | | \$10,000 |
| Reserve Tsf - SRU Team (Training) | | | \$5,000 | | | \$5,000 |
| Reserve Tsf - Radio Repeater Equipment | | | \$10,000 | | | \$10,000 |
| Total Protective Se | rvices \$115,000 | (\$52,500) | \$721,575 | (\$84,000) | (\$32,500) | \$667,575 |
| | | | 2018 Ca | apital Request A | djusted Total (Fire) | \$124,000 |
| Parks & Facilities | | | | | | |
| Community Center (completion in 2019) - rollover | \$8,119,910 | | | (\$8,119,910) | | \$0 |
| Community Center Contracted Services - rollover | \$65,000 | | | (\$43,357) | | \$21,643 |
| Community Center Generator (Report P&F 2017-08) - rollover | \$160,000 | | 2010 | (\$160,000) | | \$0 |
| Community Center Playground & Landscaping (OTF) - rollover | \$223,900 | (\$123,600) | 2018 Trillium Grant | (\$100,300) | | \$0 |
| Community Center Furniture, Fixtures & Equipment | \$600,000 | | THIIIUIII GIAIIL | | (\$157,311) | \$442,689 |
| Community Center Olympia Ice Resurfacer (Finance 2017-18) - preapproved | \$83,300 | | | | (\$35,700) | \$47,600 |
| Maple Leaf Park - Parking Lot Solar Lighting | \$17,000 | | | | | \$17,000 |
| Edgewood Park Playground Equipment | \$20,000 | | | | | \$20,000 |
| Replace 2009 Toro Lawnmower | \$19,500 | | | | (\$9,750) | \$9,750 |
| Total Parks & Fac | cilities \$9,308,610 | (\$123,600) | \$0 | (\$8,423,567) | (\$202,761) | \$558,682 |
| | | 2018 | Capital Reques | t Adjusted Total (| (Parks & Facilities) | \$321,300 |
| | | | | Total | Capital Requests | \$14,694,419 |
| | | | | | Capital Roll Over | (\$8,803,328) |
| | | | т | | tal Expenditures | \$5,891,092 |
| | | | | • | g to Offset Capital | (\$2,278,393) |
| | | | | | Expenditures | \$3,612,699 |
| | | _ | | • | • | |
| | | | | | d through OLG Funds ne Municipal Tax Levy | (\$750,000) (\$1,038,900) |
| | | | | | vy with 2.5% increase | (\$1,823,799) |
| | | | 3 | | • | (1.) (1.) |

| Account | Description 2018 | 3 Total Budget | 2018 Actual | Proposed Budget | Final Budge |
|----------------------------|---------------------------------|-------------------|-------------------|-----------------|-------------|
| Fund: 03 Wa | ater /Wastewater Operating | _ | | | |
| 4800 | Water Wastewater Administration | | | | |
| Reve | enue | | | | |
| 3-4800-9140 | Miscellaneous Revenue - Sysco | -4,000.00 | -4,075.50 | -4,000.00 | -4,000.0 |
| 3-4800-9143 | Rent Revenue | -9,200.00 | -8,479.35 | -9,200.00 | -9,200.0 |
| 3-4800-9154 | Water & Wastewater Allocation | 0.00 | 0.00 | | |
| 3-4800-9184 | Meter Installation Revenue | -7,920.00 | -59,796.00 | -38,000.00 | -38,000.0 |
| 3-4800-9199 | User Fees and Service Charges | -6,500.00 | -26,515.00 | -16,800.00 | -16,800.0 |
| 3-4800-9305 | Local Improvements - Water/Se | -24,852.61 | -24,962.59 | -1,143.44 | -1,143.4 |
| Total | Revenue | -52,472.61 | -123,828.44 | -69,143.44 | -69,143.4 |
| Expe | nse | | | | |
| 3-4800-1050 | Gross Wages - Full Time | 71,700.00 | 65,090.92 | 69,110.00 | 69,110.0 |
| 3-4800-1055 | Gross Wages – Part Time | 0.00 | 4,899.70 | 2,940.00 | 2,940.0 |
| 3-4800-1090 | Gross Wages - Vacation | 200.00 | 196.04 | 120.00 | 120.0 |
| 3-4800-1105 | Benefits – OMERS | 7,260.00 | 7,174.84 | 7,770.00 | 7,770.0 |
| 3-4800-1110 | Benefits – El Premium | 90.00 | 83.90 | 70.00 | 70.0 |
| 3-4800-1115 | Benefits – El Reduced Premium | 830.00 | 791.02 | 880.00 | 880.0 |
| 3-4800-1120 | Benefits – CPP | 2,250.00 | 2,157.85 | 2,330.00 | 2,330.0 |
| 3-4800-1130 | Benefits – EHT | 1,400.00 | 1,377.94 | 1,410.00 | 1,410.0 |
| 3-4800-1140 | Benefits – WSIB | 2,190.00 | 2,118.76 | 2,140.00 | 2,140.0 |
| 3-4800-1155 | Manulife Group Benefits | 6,160.00 | 5,125.80 | 6,450.00 | 6,450.0 |
| 3-4800-1180 | Benefits - Other | 40.00 | 33.21 | 40.00 | 40.0 |
| 3-4800-3055 | Meal Allowance | 100.00 | 0.00 | | |
| 3-4800-3065 | Mileage Reimbursement / Trave | 450.00 | 276.44 | 200.00 | 200.0 |
| 3-4800-3070 | Staff Training & Development | 3,217.00 | 2,992.70 | 1,500.00 | 1,500.0 |
| 3-4800-3075 | Seminars And Conferences | 455.63 | 452.98 | | |
| 3-4800-3080 | Uniforms / Clothing | 200.00 | 180.11 | 200.00 | 200.0 |
| 3-4800-3100 | Legal Expense | 2,000.00 | 0.00 | 2,000.00 | 2,000.0 |
| 3-4800-3140 | Memberships | 0.00 | 0.00 | | |
| 3-4800-3205 3-4800-3223 | Software support Water Meters | 0.00 79,342.00 | 0.00 65,140.24 | 40,500.00 | 40,500.0 |
| 3-4800-3240 | Radio Licenses | 1,000.00 | 816.00 | 1,000.00 | 1,000.0 |
| 3-4800-3420 | Office Supplies | 880.01 | 891.91 | 2,000.00 | 2,000.0 |
| 3-4800-3420 | Allocated Land Telephone | 0.00 | 0.00 | 2,000.00 | 2,000.0 |
| 3-4800-3510 | Allocated Phone Service | 583.00 | 0.00 | 620.00 | 620.0 |
| 3-4800-3730 | Advertising | 200.00 | 0.00 | 100.00 | 100.0 |
| 3-4800-3745 | Postage/Courier | 3,100.00 | 337.86 | | |
| 3-4800-3775 | Application Fees | 0.00 | 0.00 | | |
| 3-4800-3910 | Purchase of Equipment | 0.00 | 0.00 | | |
| 3-4800-4100 | Contracted Services | 997.36 | 0.00 | 1,000.00 | 1,000.0 |
| 3-4800-4104 | Contracted Services - Plans & § | 0.00 | 0.00 | 7,000.00 | 7,000.0 |
| 3-4800-4199 | Allocated Vehicle Costs | 1,064.00 | 0.00 | 2,610.00 | 2,610.0 |
| 3-4800-5000 | Property taxes | 7,000.00 | 46,370.64 | 8,150.00 | 8,150.0 |
| 3-4800-5210 | Write off Uncollective Accounts | 0.00 | 0.00 | | |
| Total | Expense | 192,709.00 | 206,508.86 | 160,140.00 | 160,140.0 |
| Total 4800 | Water Wastewater Administration | 140,236.39 | 82,680.42 | 90,996.56 | 90,996.5 |

Revenue and Expense Working Current Budget Report Fiscal Year 2019 To Period 1 by Department

| Account | Description 20 | 18 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|------------------------------|-----------------------------------|-------------------------|------------------------|-------------------------|-------------------------|
| 4801 | Water & Wastewater Debentures | | | | |
| | enue | | | | |
| 03-4801-8950 | Development Charges Revenue | -327,000.00 | -327,000.00 | -327,000.00 | -327,000.00 |
| Total | Revenue | -327,000.00 | -327,000.00 | -327,000.00 | -327,000.00 |
| Expe | ense | | | | |
| 03-4801-6590 | BCF Loan (P&I) - Development | 327,000.00 | 327,000.00 | 327,000.00 | 327,000.00 |
| 03-4801-6591 | BCF Loan (P&I) - OILC Debentu | 180,000.00 | 179,102.28 | 180,000.00 | 180,000.00 |
| Total | Expense | 507,000.00 | 506,102.28 | 507,000.00 | 507,000.00 |
| Total 4801 | Water & Wastewater Debentures | 180,000.00 | 179,102.28 | 180,000.00 | 180,000.00 |
| 4809 | Pumping Station | | | | |
| Expe | ense | | | | |
| 03-4809-3500 | Phone | 700.00 | 669.36 | 700.00 | 700.00 |
| 03-4809-3520 | Internet | 1,500.00 | 1,464.72 | 1,510.00 | 1,510.00 |
| 03-4809-3790 | Hydro | 5,600.00 | 3,325.70 | 4,700.00 | 4,700.00 |
| 03-4809-4100 | Contracted Services | 1,225.00 | 1,223.19 | 2,000.00 | 2,000.00 |
| Total | Expense | 9,025.00 | 6,682.97 | 8,910.00 | 8,910.00 |
| Total 4809 | Pumping Station | 9,025.00 | 6,682.97 | 8,910.00 | 8,910.00 |
| 4810 | Millbrook Wastewater Plant | | | | |
| Expe | ense | | | | |
| 03-4810-3222 | Biosolid management | 25,140.00 | 26,025.12 | 20,000.00 | 20,000.00 |
| 03-4810-3229 | Operator Contract | 271,533.60 | 271,521.60 | 279,100.00 | 279,100.00 |
| 03-4810-3500 | Phone | 6,300.00 | 6,033.91 | 6,300.00 | 6,300.00 |
| 03-4810-3520 | Internet | 2,400.00 | 2,294.52 | 2,400.00 | 2,400.00 |
| 03-4810-3790 03-4810-3795 | Hydro Gas - Heating | 136,000.00 15,700.00 | 88,101.56 10,014.91 | 114,000.00 13,500.00 | 114,000.00 13,500.00 |
| 03-4810-4100 | Contracted Services | 25,210.00 | 25,189.73 | 13,800.00 | 13,800.00 |
| | Expense | 482,283.60 | 429,181.35 | 449,100.00 | 449,100.00 |
| Total 4810 |) Millbrook Wastewater Plant | 482,283.60 | 429,181.35 | 449,100.00 | 449,100.00 |
| 4044 | Wastowater Callagian System | | | | |
| 4811 Expe | Wastewater Collection System ense | | | | |
| 03-4811-3791 | Locates | 2,775.00 | 2,156.34 | 500.00 | 500.00 |
| 03-4811-4100 | Contracted Services | 5,000.00 | 6,788.92 | 1,500.00 | 1,500.00 |
| Total | Expense | 7,775.00 | 8,945.26 | 2,000.00 | 2,000.00 |
| | Wastewater Collection System | 7,775.00 | 8,945.26 | 2,000.00 | 2,000.00 |

4813 Contribution to/from Water Reserve

| Account | Description 2 | 018 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|------------------------------|--|------------------------------|----------------------------|----------------------------|--------------|
| - | pense | | | | |
| 03-4813-8900 | | | 68,591.88 | | |
| Tota | al Expense | 0.00 | 68,591.88 | | |
| Total 481 | 3 Contribution to/from Water Reserve | 0.00 | 68,591.88 | | |
| 481 | 5 Contribution to/from Wastewater Rese | rve | | | |
| Re | venue | | | | |
| 3-4815-8900 | Contribution to/from Water & V | V 158,505.61 | 190,251.18 | 478,193.44 | 478,193.44 |
| Tota | al Revenue | 158,505.61 | 190,251.18 | 478,193.44 | 478,193.44 |
| Total 481 | 5 Contribution to/from Wastewater Research | erve 158,505.61 | 190,251.18 | 478,193.44 | 478,193.44 |
| | 8 Wastewater Revenue | | | | |
| | venue | 047.000.00 | 040 400 00 | 050 000 00 | 050 000 00 |
|)3-4818-919()3-4818-919′ | \ , , | n -217,000.00 -480,000.00 | -213,426.26 -471,297.16 | -256,000.00 -596,000.00 | -256,000.00 |
| | ŭ | | · | , | -596,000.00 |
| Tota | al Revenue | -697,000.00 | -684,723.42 | -852,000.00 | -852,000.00 |
| Total 481 | 8 Wastewater Revenue | -697,000.00 | -684,723.42 | -852,000.00 | -852,000.00 |
| 481 | 9 Water Revenue | | | | |
| Re | venue | | | | |
|)3-4819-9194 | ` ,, | a -162,000.00 | -158,386.24 | -272,000.00 | -272,000.00 |
|)3-4819-919 | ĕ | -258,000.00 | -256,045.68 | -336,000.00 | -336,000.00 |
|)3-4819-9196 | Water Connection /Other Char | | 0.00 | | |
| Tota | al Revenue | -420,000.00 | -414,431.92 | -608,000.00 | -608,000.00 |
| Total 481 | 9 Water Revenue | -420,000.00 | -414,431.92 | -608,000.00 | -608,000.00 |
| 482 | 0 Water & Wastewater Other Income | | | | |
| Re | venue | | | | |
| 03-4820-9192 | 2 Water & Sewer Account Set U | p -5,600.00 | -11,460.00 | -13,800.00 | -13,800.00 |
| 03-4820-9199 | | 0.00 | -30.00 | 4 000 00 | 4 000 00 |
| 03-4820-9992 | | , | 131.34 | -1,000.00 | -1,000.00 |
| 03-4820-9996 | • | | -20,170.14 | -18,000.00 | -18,000.00 |
| Tota | al Revenue | -19,600.00 | -31,528.80 | -32,800.00 | -32,800.00 |
| Total 482 | 20 Water & Wastewater Other Income | -19,600.00 | -31,528.80 | -32,800.00 | -32,800.00 |
| 483 | 0 Millbrook Water - Distribution System | | | | |
| Re | venue | | | | |
| 03-4830-9140 | Miscellaneous Revenue | 0.00 | 0.00 | | |
| | | | | | |

| Account | Description 20 | 018 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|--------------|---------------------------------------|------------------|-------------|-----------------|--------------|
| Total | Revenue | 0.00 | 0.00 | | |
| Expe | ense | | | | |
| 03-4830-3227 | Hydrant Maintenance | 5,000.00 | 3,160.45 | 5,000.00 | 5,000.00 |
| 03-4830-3435 | Materials and Supplies | 1,500.00 | 201.98 | 1,000.00 | 1,000.00 |
| 03-4830-3791 | Locates | 3,000.00 | 2,010.98 | 500.00 | 500.00 |
| 03-4830-4100 | Contracted Services | 4,000.00 | 3,641.99 | 78,000.00 | 78,000.00 |
| Total | Expense | 13,500.00 | 9,015.40 | 84,500.00 | 84,500.00 |
| Total 4830 | Millbrook Water - Distribution System | 13,500.00 | 9,015.40 | 84,500.00 | 84,500.00 |
| 4831 | Millbrook Water - Treatment & Supply | | | | |
| Expe | ense | | | | |
| 03-4831-3120 | Audit Fees | 800.00 | 0.00 | 1,000.00 | 1,000.00 |
| 03-4831-3229 | Operator Contract | 116,366.40 | 116,366.40 | 119,550.00 | 119,550.00 |
| 03-4831-3340 | Special Equipment | 5,000.00 | 4,391.50 | | |
| 03-4831-3500 | Phone | 1,600.00 | 1,502.04 | 1,600.00 | 1,600.00 |
| 03-4831-3520 | Internet | 1,500.00 | 1,464.72 | 1,510.00 | 1,510.00 |
| 03-4831-3790 | Hydro | 18,000.00 | 9,269.49 | 13,000.00 | 13,000.00 |
| 03-4831-4100 | Contracted Services | 16,650.00 | 14,772.38 | 8,000.00 | 8,000.00 |
| Total | Expense | 159,916.40 | 147,766.53 | 144,660.00 | 144,660.00 |
| Total 4831 | Millbrook Water - Treatment & Supply | 159,916.40 | 147,766.53 | 144,660.00 | 144,660.00 |
| 4833 | Millbrook Water - Standpipe Tower | | | | |
| Expe | ense | | | | |
| 03-4833-3500 | Phone | 700.00 | 658.92 | 700.00 | 700.00 |
| 03-4833-3520 | Internet | 700.00 | 671.40 | 700.00 | 700.00 |
| 03-4833-3790 | Hydro | 6,200.00 | 10,417.32 | 5,200.00 | 5,200.00 |
| 03-4833-4100 | Contracted Services | 4,000.00 | 2,534.14 | 4,000.00 | 4,000.00 |
| Total | Expense | 11,600.00 | 14,281.78 | 10,600.00 | 10,600.00 |
| Total 4833 | B Millbrook Water - Standpipe Tower | 11,600.00 | 14,281.78 | 10,600.00 | 10,600.00 |
| 4834 | Sysco Oper. Wastewater Agreement | | | | |
| Reve | enue | | | | |
| 03-4834-9140 | Miscellaneous Revenue | -47,000.00 | -34,602.47 | -47,000.00 | -47,000.00 |
| Total | Revenue | -47,000.00 | -34,602.47 | -47,000.00 | -47,000.00 |
| Expe | ense | | | | |
| 03-4834-3435 | Materials and Supplies | 0.00 | 0.00 | | |
| 03-4834-4100 | Contracted Services | 40,000.00 | 32,792.10 | 40,000.00 | 40,000.00 |
| 03-4834-4700 | Sewer Operator Service Charge | 7,000.00 | 5,342.47 | 7,000.00 | 7,000.00 |
| Total | Expense | 47,000.00 | 38,134.57 | 47,000.00 | 47,000.00 |
| | | | | | |

Township Of Cavan Monaghan General Ledger

| Account | Description 2018 | 3 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|--------------|---|----------------|-------------|-----------------|--------------|
| Total 483 | 4 Sysco Oper. Wastewater Agreement | 0.00 | 3,532.10 | | |
| 483 | 5 Booster Pumping Station | | | | |
| Exp | ense | | | | |
| 03-4835-3500 |) Phone | 700.00 | 658.92 | 700.00 | 700.00 |
| 03-4835-3520 |) Internet | 700.00 | 671.40 | 700.00 | 700.00 |
| 3-4835-3790 |) Hydro | 5,300.00 | 0.00 | 7,200.00 | 7,200.00 |
| 3-4835-4100 | Contracted Services | 4,000.00 | 1,853.45 | 3,000.00 | 3,000.00 |
| Tota | I Expense | 10,700.00 | 3,183.77 | 11,600.00 | 11,600.0 |
| Total 483 | 5 Booster Pumping Station | 10,700.00 | 3,183.77 | 11,600.00 | 11,600.0 |
| 4836 | 6 Kawartha Downs Wastewater Agreement | | | | |
| Re | venue | | | | |
| 3-4836-9140 |) Miscellaneous Revenue | -99,075.00 | -109,711.70 | -50,200.00 | -50,200.00 |
| Tota | I Revenue | -99,075.00 | -109,711.70 | -50,200.00 | -50,200.0 |
| Ехр | pense | | | | |
| 3-4836-3435 | Materials and Supplies | 0.00 | 197.41 | 200.00 | 200.00 |
| 3-4836-4100 | Contracted Services | 89,750.00 | 93,579.30 | 44,000.00 | 44,000.00 |
| 3-4836-4700 | Sewer Operator Service Charge | 9,325.00 | 16,042.57 | 6,000.00 | 6,000.00 |
| Tota | I Expense | 99,075.00 | 109,819.28 | 50,200.00 | 50,200.00 |
| Total 483 | 6 Kawartha Downs Wastewater Agreement | 0.00 | 107.58 | | |
| 4837 | 7 Water and Wastewater Capacity Monitorin | ng | | | |
| Exp | ense | | | | |
| 03-4837-4100 | Contracted Services | 42,000.00 | 42,148.25 | 40,000.00 | 40,000.00 |
| Tota | I Expense | 42,000.00 | 42,148.25 | 40,000.00 | 40,000.00 |
| Total 483 | 7 Water and Wastewater Capacity Monitori | ng 42,000.00 | 42,148.25 | 40,000.00 | 40,000.00 |
| 800 | 1 Bulk Water Sale | | | | |
| Re | venue | | | | |
| 03-8001-9189 | Other Revenue - Miscellaneous | -50,000.00 | -54,923.10 | -32,000.00 | -32,000.00 |
| Tota | I Revenue | -50,000.00 | -54,923.10 | -32,000.00 | -32,000.00 |
| Ехр | pense | | | | |
| 03-8001-3435 | Material and Supplies | 2,000.00 | 19.47 | 800.00 | 800.00 |
| 3-8001-3790 | • | 5,300.00 | 0.00 | 1,000.00 | 1,000.00 |
| 03-8001-4100 | Contracted Services | 2,000.00 | 117.02 | 500.00 | 500.00 |
| 3-8001-5600 | Interdepartmental Charge - Wat | 31,100.00 | 0.00 | 21,940.00 | 21,940.00 |
| | Il Expense | 40,400.00 | 136.49 | 24,240.00 | 24,240.0 |

| Account | nt Description 2018 Total Budget | | 2018 Actual | Proposed Budge | et Final Budget |
|------------|----------------------------------|-----------|-------------|----------------|-----------------|
| Total 8001 | Bulk Water Sale | -9,600.00 | -54,786.61 | -7,760.00 | -7,760.00 |

| Account | Description | 2018 Total Budget | 2018 Actual | Proposed Budget | Final Budget |
|-----------------|---|-------------------|---------------|-----------------|---------------|
| 03-4800 | Water Wastewater Administration | 140,236.39 | 82,680.42 | 90,996.56 | 90,996.56 |
| 03-4801 | Water & Wastewater Debentures | 180,000.00 | 179,102.28 | 180,000.00 | 180,000.00 |
| 03-4809 | Pumping Station | 9,025.00 | 6,682.97 | 8,910.00 | 8,910.00 |
| 03-4810 | Millbrook Wastewater Plant | 482,283.60 | 429,181.35 | 449,100.00 | 449,100.00 |
| 03-4811 | Wastewater Collection System | 7,775.00 | 8,945.26 | 2,000.00 | 2,000.00 |
| 03-4813 | Contribution to/from Water Reserve | 0.00 | 68,591.88 | | |
| 03-4815 | Contribution to/from Wastewater Reserve | 158,505.61 | 190,251.18 | 478,193.44 | 478,193.44 |
| 03-4818 | Wastewater Revenue | -697,000.00 | -684,723.42 | -852,000.00 | -852,000.00 |
| 03-4819 | Water Revenue | -420,000.00 | -414,431.92 | -608,000.00 | -608,000.00 |
| 03-4820 | Water & Wastewater Other Income | -19,600.00 | -31,528.80 | -32,800.00 | -32,800.00 |
| 03-4830 | Millbrook Water - Distribution System | 13,500.00 | 9,015.40 | 84,500.00 | 84,500.00 |
| 03-4831 | Millbrook Water - Treatment & Supply | 159,916.40 | 147,766.53 | 144,660.00 | 144,660.00 |
| 03-4833 | Millbrook Water - Standpipe Tower | 11,600.00 | 14,281.78 | 10,600.00 | 10,600.00 |
| 03-4834 | Sysco Oper. Wastewater Agreement | 0.00 | 3,532.10 | | |
| 03-4835 | Booster Pumping Station | 10,700.00 | 3,183.77 | 11,600.00 | 11,600.00 |
| 03-4836 | Kawartha Downs Wastewater Agreement | 0.00 | 107.58 | | |
| 03-4837 | Water and Wastewater Capacity Monitorin | g 42,000.00 | 42,148.25 | 40,000.00 | 40,000.00 |
| 03-8001 | Bulk Water Sale | -9,600.00 | -54,786.61 | -7,760.00 | -7,760.00 |
| Total Revenues: | | -1,553,642.00 | -1,590,498.67 | -1,539,950.00 | -1,539,950.00 |
| Total Expenses: | | 1,622,984.00 | 1,590,498.67 | 1,539,950.00 | 1,539,950.00 |
| Report Net: | | 69,342.00 | 0.00 | | |



The Township of Cavan Monaghan Water & Wastewater Capital Requests in 2019 FINAL

| Capital Item Requested | Requested Purchases | 2018 Roll Overs | Reserve/ Other Funding Available | Reserve/ Other Funding Available | Transfers Asset Replacement Reserve | Transfer to/from W & WW Reserve |
|--|------------------------|--------------------|---|---|---|------------------------------------|
| · | | | | | | |
| Water Distribution System | | | | | | |
| Water Main Replacement Main Street (Frederick to King) | 10.000 | | 77 000 | | | 97.000 |
| - | 10,000 | 20,400 | 77,000 | | 4 000 | 87,000 |
| Hydrants Provision | 35,400 | -20,400 | ¢77 000 | \$0 | -4,800 (#4,800) | 10,200 |
| Total Water Distribution System | \$45,400 | (\$20,400) | \$77,000 | \$U | (\$4,800) | \$97,200 |
| Total Water Capital | \$45,400 | (\$20,400) | \$77,000 | \$0 | (\$4,800) | \$97,200 |
| Wastewater Collection System | | | | | | |
| Sewer System Rehabilitation | 154,000 | | | | -18,480 | 135,520 |
| Sewer System Relining | 306,000 | | | | • | 306,000 |
| Wastewater Collection System | \$460,000 | \$0 | \$0 | \$0 | (\$18,480) | \$441,520 |
| Total Wastewater Capital | \$460,000 | \$0 | \$0 | \$0 | (\$18,480) | \$441,520 |
| Total Water and Wastewater Capital | \$505,400 | (\$20,400) | \$77,000 | \$0 | (\$23,280) | \$538,720 |
| | | | | | | |
| | | | | | tal Capital Requests | \$582,400 |
| | | | _ | | 18 Capital Roll Over | (\$20,400) |
| | | | | | pital Expenditures | \$562,000 |
| | | | Reserv | (\$23,280) | | |
| | | | | \$538,720 | | |

The Township of Cavan Monaghan Summary of Use of Reserve and Reserve Funds 2019 Estimate Year End Balance (un-Audited)

| | | Audited | 2018 Budget | | Community Center | | Estimated | 2019 Budget | | Estimated |
|--|----------|--------------|-------------|-------------|------------------|---------------|---------------|-------------|-------------|------------------|
| | _ | 31-Dec-17 | Additions | Withdrawals | 2017 | 2018 | 31-Dec-18 | Additions | Withdrawals | 31-Dec-19 |
| Reserves | • | _ | | | | | | | | _ |
| Committed Reserves | | | | | | | | | | |
| 0740 Building Services Reserve (Building Code Act, 1992) | Building | \$330,342 | \$509,767 | (\$76,028) | | | \$764,081 | | (\$23,095) | \$740,986 |
| 2688 CMCC Donation Reserve Account | General | \$0 | \$75,695 | | | | \$75,695 | | | \$75,695 |
| 2680 Parkland Reserve Fund (City of Peterborough) | ECD | \$69,075 | | | | | \$69,075 | | | \$69,075.20 |
| 2670 Water Reserve (SWSSA, 2002) | Water | \$446,485 | \$88,183 | (\$19,591) | | | \$515,077 | \$128,956 | (\$97,200) | \$546,832.53 |
| 2671 Wastewater Reserve (SWSSA, 2002) | WW | \$847,068 | \$243,308 | (\$53,057) | | | \$1,037,320 | \$349,238 | (\$441,520) | \$945,037.26 |
| 2656 Fire Recovery Reserve | Fire | \$9,312 | | | | | \$9,312 | | | \$9,312.00 |
| 2601 Phase-In Levy Allocation | General | \$2,380,008 | | | | (\$2,180,000) | \$200,008 | | | \$200,008.00 |
| 2500 Capital Roll Over (Prior Year) | General | \$690,724 | \$571,894 | (\$690,724) | | | \$571,894 | | (\$571,894) | \$0.00 |
| 2510 Operating Roll Over (Prior Year) | General | \$42,489 | \$4,789 | (\$42,489) | | | \$4,789 | \$6,730 | (\$4,789) | \$6,730.00 |
| 2607 Solar Disposal Reserve | General | \$11,500 | \$2,500 | | | | \$14,000 | \$2,500 | | \$16,500.00 |
| 2602 Springville & Ebenezer Cemetery Reserve | General | \$26,030 | | (\$250) | | | \$25,780 | | \$1,250 | \$27,029.73 |
| Designated Reserves | | | | | | | \$0 | | | \$0.00 |
| 2600 General Working Fund | General | \$53,188 | | (\$36,280) | | | \$16,908 | | | \$16,907.74 |
| 2697 Asset Replacement Reserve | General | \$12,835,096 | \$1,612,691 | (\$465,523) | | (\$6,922,814) | \$7,059,450 | \$1,810,540 | (\$742,474) | \$8,127,516.06 |
| Less: Infrastructure Loan (Solar Units) | General | (\$283,534) | \$57,376 | | | , | (\$226,158) | \$57,376 | | (\$168,782.45) |
| Less: Infrastructure Loan (LED Street Lights) | General | (\$36,279) | \$23,000 | | | | (\$13,279) | \$13,279 | | \$0.00 |
| Less: Infrastructure Loan Sediment Removal) | General | \$0 | | (\$96,000) | | | (\$96,000) | \$48,000 | | (\$48,000.00) |
| Less: Loan DC's (Community Center) | General | \$0 | | | | (\$1,657,186) | (\$1,657,186) | | | (\$1,657,186.00) |
| Net Asset Replacement Reserve | General | | | | | | \$5,066,827 | | | \$6,253,547.61 |
| 2615 Municipal Council Grant Reserve | General | \$64,627 | \$1,044 | (\$8,621) | | | \$57,050 | | | \$57,050.25 |
| 2698 Community Center / Fire Hall (Infrastructure) Reserve | General | \$3,141,000 | \$99,000 | | (\$1,007,000) | (\$2,233,000) | \$0 | \$696,575 | | \$696,575.00 |
| 2695 Contingency Reserve | General | \$143,986 | | | | | \$143,986 | | | \$143,986.13 |
| 2610 Election Reserve | General | \$41,639 | | (\$25,347) | | | \$16,292 | \$10,000 | | \$26,292.09 |
| 2640 Infrastructure & Technology (IT) Reserve | General | \$54,908 | | (\$44,848) | | | \$10,059 | | (\$5,970) | \$4,089.21 |
| 2696 Lottery Funds (OLG) Reserve | General | \$0 | \$1,540,748 | (\$124,660) | | | \$1,416,088 | \$750,000 | (\$750,000) | \$1,416,088.00 |
| Less: OLG Revenues | General | \$0 | | | | | \$0 | | | \$0.00 |
| Less: Excess Construction Contract (CMCC) | General | \$0 | | | | (\$2,400,000) | (\$2,400,000) | | | (\$2,400,000.00) |
| Net Lottery Funds Reserve | General | | | | | | (\$983,912) | | | (\$983,912.00) |
| 2608 Railway Reserve | General | \$0 | | | | | \$0 | | | \$0.00 |
| 2675 Legal Reserve | General | \$42,995 | | (\$24,409) | | | \$18,586 | | (\$50,000) | (\$31,414.15) |
| 2676 Municipal Office Renovation Reserve | General | \$175,000 | | \$0 | | | \$175,000 | | | \$175,000.00 |
| 2655 Emergency Equipment | Fire | \$611,083 | \$19,599 | (\$32,829) | | | \$597,853 | \$20,000 | (\$33,800) | \$584,053.37 |
| 2650 Fire Dept HWY Funds | Fire | \$62,930 | | | | | \$62,930 | | | \$62,929.55 |
| 2652 Fire Ground Hours | Fire | \$11,906 | | (\$467) | | | \$11,439 | | (\$1,000) | \$10,439.36 |
| 2653 Fire Training Reserve (Special Rescue) | Fire | \$12,735 | | \$0 | | | \$12,735 | \$5,000 | (\$12,735) | \$5,000.39 |
| 2654 Superior Tank Shuttle Res - Fire | Fire | \$21,774 | | (\$408) | | | \$21,365 | | | \$21,365.35 |
| 2630 Official Plan | Planning | \$118,889 | | | | | \$118,889 | \$10,000 | | \$128,889.04 |
| 2631 Zoning By-law Update | Planning | \$0 | | | | | \$0 | \$31,347 | | \$31,347.00 |

The Township of Cavan Monaghan Summary of Use of Reserve and Reserve Funds 2019 Estimate Year End Balance (un-Audited)

| | | Audited | 2018 Budget | | Community Center | | Estimated | 2019 E | Budget | Estimated | |
|--|----------|--------------|-------------|---------|------------------|---------------|----------------|--------------|-------------|---------------|----------------|
| | | 31-Dec-17 | Addi | tions | Withdrawals | 2017 | 2018 | 31-Dec-18 | Additions | Withdrawals | 31-Dec-19 |
| Reserves | | | | | | | | | | | |
| 2620 Millbrook Landfill | Roads | \$65,159 | | | (\$6,000) | | | \$59,159 | | (\$6,800) | \$52,358.56 |
| 2660 Pits & Quarries | Roads | \$34,783 | | | | | | \$34,783 | | | \$34,783.27 |
| 2665 Winter Control | Roads | \$74,218 | | | (\$62,000) | | | \$12,218 | | (\$12,000) | \$218.49 |
| 2672 Source Water Protection | W&WW | \$0 | | \$752 | (\$752) | | | \$0 | | | \$0.00 |
| Total Committed & Designated Reserves | _ | \$22,099,136 | \$4,8 | 850,346 | (\$1,810,284) | (\$1,007,000) | (\$15,393,000) | \$8,739,198 | \$3,939,540 | (\$2,752,027) | \$9,926,712 |
| Obligatory Reserves | - | | | | | | | | | | |
| 2909 Parkland (Cash In Lieu) Reserve | ECD | \$139,874 | \$ | 24,400 | | | | \$164,274 | | | \$164,273.70 |
| 2908 Federal Gas Tax | Roads | \$211,971 | \$20 | 61,498 | (\$421,878) | | | \$51,591 | \$267,839 | (\$318,693) | \$737.39 |
| Total Reserves | - | \$22,450,981 | \$5,1 | 136,244 | (\$2,232,162) | (\$1,007,000) | (\$15,393,000) | \$8,955,064 | \$4,207,379 | (\$3,070,720) | \$10,091,723 |
| Development Charges | | | | | | | | | | | |
| Development Charges - Cavan Monaghan By-Law 2015-3 | <u>8</u> | | | | | | | | | | |
| 2919 DCRF - Water Services | W&WW | (\$616,122) | \$ 30 | 65,132 | | | | (\$250,990) | \$91,283 | | (\$159,706.93) |
| 2920 DCRF - Wastewater Services | W&WW | \$410,503 | \$ 98 | 88,989 | (\$327,000) | | | \$1,072,492 | \$247,247 | (\$327,000) | \$992,739.20 |
| 2921 DCRF - Stormwater Management Services | W&WW | \$4,898 | \$ | - | | | | \$4,898 | \$0 | | \$4,897.72 |
| 2922 DCRF - Roads and Related | Roads | \$179,951 | \$ 2 | 71,075 | (\$75,000) | | | \$376,027 | \$67,769 | (\$80,000) | \$363,795.57 |
| 2923 DCRF - Fire Protection Services | Fire | \$55,953 | \$ | 84,801 | | | | \$140,754 | \$21,200 | | \$161,954.04 |
| 2924 DCRF - Police Services | General | \$5,955 | \$ | 6,612 | | | | \$12,567 | \$1,653 | | \$14,219.87 |
| 2925 DCRF - Library | Library | \$54,219 | \$ | 66,883 | | | | \$121,102 | \$16,721 | | \$137,822.20 |
| 2926 DCRF - Parks Reserve Fund | ECD | \$110,972 | \$ 10 | 66,919 | | | | \$277,891 | \$41,730 | | \$319,620.53 |
| 2927 DCRF - Recreation | ECD | \$343,608 | \$ 2 | 60,823 | (\$20,000) | | | \$584,430 | \$65,206 | | \$649,635.79 |
| 2928 DCRF - Administration (Studies) | General | \$32,035 | \$ | 41,969 | | | | \$74,004 | \$10,492 | (\$52,500) | \$31,996.18 |
| Total Development Charge Reserves | - | \$581,972 | 2,253, | 202.00 | (\$422,000) | \$0 | \$0 | \$2,413,174 | \$563,301 | (\$459,500) | \$2,516,974 |
| TOTAL Reserves & DC Reserves | - | \$23,032,953 | \$7,3 | 389,446 | (\$2,654,162) | (\$1,007,000) | (\$15,393,000) | \$11,368,237 | \$4,770,680 | (\$3,530,220) | \$12,608,697 |